THE FINANCIAL TIMES LIMITED 1990

Tuesday May 1 1990

GHANA

An economy running out of steam

D 8523A

World News

FT No. 31,137

Nationalists claim Latvia will vote for independence Noble shares

Leaders of the nationalist movement in the Soviet Baltic republic of Latvia claimed enough support in the newly-elected parliament to vote this week for independence and join the republics of Lithuania and Estonia in open defiance

Tibet martial law

China is to lift martial law in the Tibetan capital of Lhasa, the official New China News Agency reported. China imposed martial law on March 8 last year after three days of tions and rioting. Page 8

Formal German links The East and West German relations after a 40-year vac-

Nigerian detention Nigeria closed one newspaper and detained the deputy editor of another as authorities searched for supporters of a falled coup. Page 8

Bombs kill five

At least five people were killed and more than 40 injured when bombs exploded in New Delhi and the Sikh holy city of Amritsar. Page 8

Defence budget up Pakistan, engaged in a row with India over disputed Kash-mir, has raised its defence bud-get by more than 11.6 per cent. Page 8

Embassy protest

Greece protested to Albania after police illegally entered the Greek embassy,in the Albanian capital Tirana and dragged off a man seeking political asylum.

Rebels claim town Ethiopian rebels said they had

captured a strategic garrison town in northern Ethiopia amid heavy fighting. Page 10 Lithuanian option

Lithuania is considering the

French-West German sugges-

tion that it suspend its declara-tion of independence in order to negotiate with Moscow, its Prime Minister said. Page 20

A Royal Air Porce surveillance aircraft crashed on an island

ing all 10 people on board. New rule for Lesotho Lesotho's military government said it would establish a 109r constituent assembly within three weeks to prepare

the country for a return to democratic rule by 1992. Kashmir rebel plan

Nine militant groups fighting Indian rule of their Kashmir homeland met in Pakistan to agree a common political and

military strategy Church status stays The US Supreme Court refused to revive a lawsuit seeking to strip the Roman Catholic Church of its tax-exempt status

because of its anti-abortion

activities. Page 6 Talwan backs ship China accused Taiwan of an act of "open provocation" in backing the Goddess of Democracy, a radio ship designed to broadcast anti-Government propaganda into the mainland. Page 20

Cuba accuses US

Cuba, citing what it called a "strange and dangerous" com-bination of US military exercises around the island, said Washington appeared to be preparing a surprise attack.

Romania deniai

Romania's interim government denied that President Ion lliescu opposed the execution of deposed dictator Nicolae Ceausescu and his wife during last December's revolution.

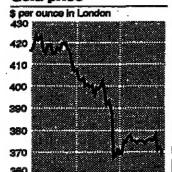
Stora offers DM540 for **Feldmuhle**

Stora, Swedish pulp and paper group, surprised and disap-pointed holders of the outstanding 15 per cent of Feld-mühle Nobel, the West German conglomerate in which it now has an 85 per cent stake, by offering only DM540 (\$319.52) a piece for their shares, compared with the average of DM567 it paid in the earlier

It is not yet clear whether the European Commission is to investigate the competitive effects of the acquisition of Feldmühle Nobel by Stora. Page 21

MARKETS: Gold — A small amount of selling by Middle East sources was enough to

Gold price



send the price of gold tumbling by \$3.25 a troy ounce yesterday to \$367.25 (\$229), the lowest London closing level for seven months. Commodities, Page 34. On Wall Street, there was no sign of a bounce-back from last Friday's sharp fall as equi-tles drifted modestly lower in very low volume. Tokyo was closed for the first of the Golden Week holidays. Mar-kets, Back Page, Section II

MOTOROLA, the leading US maker of semiconductors, is to build a \$50m chip assembly plant in Japan, Page 4

LONDON UNITED INVEST-MENTS, the insurance group, has revealed it needs to top up reserves by between \$75m (\$122m) and \$100m to meet future claims. Page 12

BRITISH STEEL is on the verge of a significant break-through into the Iranian market, after winning a contract telp rebuild the country's rail network. Page 20

ALLIANZ of West Germany, Europe's biggest insurer, and Navigation Mixte, French financial services to food conglomerate, are to pool their French operations. Page 22

RMW, West German luxury carmaker, boosted 1989 group not profit by 25 per cent to DM558.1m (\$330.23m) from DM454.9m the year before, the annual report said. Page 22

ARAB BANKING CORP. Arab world's largest bank, will go ahead with its \$250m international share offering. The issue will be the first to foreign investors by a Gulf-based com-

pany. Page 25 TABACALKRA, state controlled Spanish tobacco group now in the throes of diversifi-cation, has received a vote of confidence from the economy ministry following criticism of its management. Page 23

AVON PRODUCTS, New York-based cosmetics and toiletries group, is again offering for sale its Japanese subsidiary after a Tokyo mail order company, called a halt to an agreement to buy control of the unit for \$450m. Page 24

JAPANESE premier, Mr Toshiki Kaifu, announced a 3 per cent increase in aid com-mitments to India during the current year to Y100bn (\$628.98m) Page 8

BRAZIL's car industry is set to resume full operation after halting production for the domestic market five weeksago. Page 23

Store offers I G Metall hits car output with strikes on 8.5% pay claim

By David Goodhart in Bonn

A WAVE of one-day strikes by the West German engineering union I G. Metall yesterday halted production at car plants in the southern state of Baden-Wirtiemberg.
The strikes came as the

union stepped up its campaign for an 8.5 per cent pay rise and a cut in the working week from 87 to 35 hours. The West German inflation rate is currently running at just under 8 per

The union said 65,000 workers had joined the stoppage at nine plants. The metal industry employers put the figure at 28,000. Daimler-Benz plants at Stuttgart-Untertürkheim and Sindelfingen were disrupted and output of 1 300 cers was and output of 1,300 cars was

Further warning strikes in the car, engineering and elec-

By John Ridding in Secul

THOUSANDS of workers from

South Korea's biggest exporter, Hyundsi, went on strike and fought pitched battles with

police yesterday as the stock market index suffered a record

one-day fall. The index broke the record

for a one-day points fall, prompted by the prospect of increased industrial unrest, heightened by threats of wide-

spread strikes to commemorate international labour day, com-

hined with more general eco-

The fall in index reduced the

The fail in index reduced the value of the market by more than 4 per cent. It now stands more than 30 per below its all-time high which was recorded in April last year.

The decline has prompted sharp falls in the issues of convertible bonds, warrants and investment trusts which are

investment trusts which are traded on the euromarket.

Later in the day, more than 2,000 riot police raided South Korea's state-run television

and radio station to end a 17-day strike by union members demanding the sacking of the government appointed presi-dent. About 400 sit in protest-

In the south-eastern city of Ulsan, 3,000 dockworkers of

Hyundai Heavy Industries, weilding petroi bombs and

Continued on Page 20

tronics industries are expected in other parts of the country over the next few days.
If these do not lead to consions from the employers, voting on full strike action in selected plants will start in the middle of the month.

I. G. Metall's constitution

requires 75 per cent support for strike action in a plant but the union has rarely lost such a vote in the post-war period.

The employers have offered a 5 per cent pay rise and have agreed to discuss a further cut working time but only if this is co-ordinated with developments elsewhere in Europe

The employers also want to link cuts in working time to more flexible working patterns. Despite the long and aggres-

Korean workers in riot

and does not take place before

sive build-up to these negotia-tions - the first in the metal industry for three years - and the enormous public gulf

the enormous public gulf between the two sides, most analysts still believe that prolonged strike action is unlikely.

The last important strike was in 1984 when I. G. Metall caused an annualised 8 per cent drop in gross national product in the second quarter of the year and won a reduction in the working week from 40 to 38.5 hours. 40 to 38.5 hours.

The union is weakened by a new law which makes it more difficult to cripple whole industries by calling out only a few key plants as it did in 1984.

Also, despite the strong loy-alty that the union can usually draw upon, the swift and possi-

Second US hostage released in Lebanon

By Our Foreign Staff

Mr Reed's release fuelled hopes for 15 other westerners believed to remain in the hands of pro-Iranian Moslem militants in Lebanon. His release could signal an end to the hostage crisis that began in 1984 with the abduction of Mr William Buckley, the US Central Intelligence Agency's Beirut station chief who was later killed.

US citizens are likely to be released before the three Brit-

ed before the three Britons – Mr Terry Waite, Mr John McCarthy and Mr Jack Mann – because the British Government has no formal diplomatic relations with Syria. Ties were severed by Britain in 1966, when Syrian diplomats were accused of involvement to an attempt to bomb an Israeli passenger jet. Western hostages still held

include six Americans, an Irishman, two West Germans, two Swiss nationals and an

There seems little doubt that Mr Reed has been imprisoned for the past 8½ years by "Islamic Jihad," the most extreme of the pro-Iranian groups. Most of the kidnappers are thought to be linked to the are thought to be linked to the pro-Iranian Hizbollah organi-

end of intense diplomatic activity and increasing signs that Tehran was throwing its weight behind the early

US reverses key policy on trade benefits MRS Carla Hills, the US Trade Representative, yesterday

announced the reversal of a key US trade policy, initiated by the Reagan Administration, which phased out duty-free trade benefits to the more advanced developing countries. Instead, the US Generalised System of Preferences (GSP), a scheme designed to help devel-oping nations boost their trade, is to be employed as an incen-tive for countries adopting free market trade policies.

In releasing the annual list of countries and products added to the GSP, Mrs Hills said that Mexico was the major

the list.

MR Frank Reed, an American hostage, was freed by a pro-franian Lebanese group yester-day – the second such release in eight days.

Mr Reed, 57, a headmaster, was handed over to Syrian security men in Beirut and driven to Damascos – the

driven to Damascus - the same path taken by Mr Robert Polhill, the American released last week.
Mr Reed's release fuelled

sation.

The release followed a week-

Mrs Hills said that the record expansion of GSP benefits, given in this annual review, was made possible by the removal from the pro-gramme of the four NICs, based on the success of their

Brazil is also a potential beneficiary of the change. Mrs
Hills has delayed until June 1 a
decision on \$517m worth of
Brazilian imports "to fully take
into the decision the trade and economic reforms of the new Administration of President Fernando Collor de Mello."
As part of President Bush's
Andean trade package, about

\$45m in imports from Bolivia, Colombia, Ecuador and Peru will be given duty-free status on an accelerated schedule. Five products from the four nations are being added to the list, and 16 others will have duty-free treatment restored or

Results will be announced in mid-July of a special review to consider additional requests from the Andean countries. Liberia was removed from the list after a review of allegations that it does not meet

workers' rights requirements,
Reviews of Syria, Benin, the
Domilcan Republic, Haiti and
Nepal were extended by a year.
The US also removes products from the list when they
are deemed to have become competitive without duty-free status. On this basis, products valued at \$1.22bn are being graduated from the pro-

International telecoms chief backs reform plans

By Hugo Dixon in Geneva

beneficiary of this year's decision. Products categories worth almost \$2bn in sales were added, restored or expanded on

The Trade Representative's Office said the new designations were the result of

"Mexico's extensive participa-tion in this year's review" and

"the impressive changes in Mexico's trade practices over

the past two years."

The list restored to GSP status 209 Mexican products with a trade value of \$1.35bn which had previously been removed.

The US GSP system is the largest of the 27 testing is the

largest of the 27 tariff preference schemes offered by richer

nations to assist developing nations. The controversial pol

icy of "graduating" countries deemed sufficiently competi-

tive without the programme's

benefits took Hong Kong, Sing-apore, Taiwan and South Korea off the list last year.

THE HEAD of the International Telegraph and Telephone Consultative Committee (CCITT), the Geneva-based telecommunications organisation, vesterday added his voice to those calling for reform of restrictive practices which keep the prices of international calls above costs.

Mr Theo I were, the organisations's director sold in an

tions's director, said in an interview with the Financial Times that international phone prices were distorted because they had failed to fall as fast as costs had been cut by techno-logical advances. He said change was needed

to the CCITT's own recommen-

dations which he admitted sometimes penalised telephone companies which cut their prices and which had held back the development of cross-border information services. However, he stopped short of proposing any concrete

Mr Irmer said the CCFTT was not a cartel but it was some of the telephone companies which were pushing some of their pol-icles through the CCITT which described the current situation as a fight between the new and the old: "You should not blame the CCITT, but those who are Continued on Page 20

British Gas heads for clash over imports from Norway

By David Thomas and Steven Butler in London

BRITISH GAS has plans to import large amounts of Nor-wegian gas from the mid-1990s – setting it on a collision course with the British Gov-

ernment which says there is emough gas in the UK sector of the North Sea to meet all the country's needs.

The Government also fears that large imports could delay development of Britain's one development of Britain's gas

believes the Government has no authority to veto its plans. The company believes that it could import up to 10th cubic metres of gas a year from 1995—equivalent to almost a fifth of current British demand and worth about £600m (\$978.00m) a year at the average price paid by British Gas for supplies in

> The company is to tell the Department of Energy soon that it will not need to seek government permission to build a new pipeline or govern-ment support in negotiating a new treaty with Norway. This is because it intends to use spare capacity on the existing

Frigg-St Fergus pipeline for its on stream over the next few imports.

British Gas was allowed to Moreover British Gas will

Strikers in Ulean throw petrol bombs at riot police

buy Norwegian gas from the Frigg field in the 1970s when British gas reserves looked less abundant, but the Frigg field is now in rapid decline.

Government opposition to British Gas's new plans might trigger renewed friction between the Norwegian and British authorities, similar to that which occurred in 1985 when the UK Government vetoed a \$30bn deal for the then nationalised British Gas to buy supplies from Norway's Sleipner field.

British Gas accepts that there are enough gas reserves in British waters to meet the UK's immediate needs, but it will tell the UK Government that the Norwegian gas is better suited to its commercial

British Gas has decided that it must have access to a very large reservoir of gas for the second half of the 1990s, such as exists in Norway's Troll field. By contrast, the UK gas fields which are due to come

tell the Government that it has to be free to secure its gas from whichever source offers the best terms, because indepen-dent gas distributors entering the deregulated British gas market will have this freedom.

British Gas agreed at the time of its privatisation in 1986 to consult the Government on proposals to import gas, but the company believes this does not give the Government a veto over its plans.

British Gas is confident that Statoil, the Norwegian state energy company, would be pre-pared to make the necessary investment to develop gas sup-plies from the Troll field for it. However, it has not yet started detailed negotiations with Stat-

Statoil disclosed last month that it had held talks with more than 15 UK companies this year about supplying industrial customers and power stations with Norwegian natural gas.

Companies are increasingly looking for sophisticated ways to finance growth.

They are increasingly finding RoyScot.

Over the decade from 1978 to 1988 the proportion of industrial and commercial assets acquired by instalment credit has risen steadily from under 10 per cent. to approaching

In monetary terms, it means the market is now worth around £14.5 billion, compared to around £1.5 billion in 1978. The days of businesses automatically opting for a loan or an overdraft are going, not growing.

Today, more than one third of all company cars are acquired by leasing or contract hire. Comparatively little known ten years ago, contract hire alone now accounts for nearly 20 per cent. of them. The rapid expansion of the factoring and invoice discount-

ing market, to a value of around £10 billion at the end of 1989. is a further illustration of the increasing sophistication with which companies finance their growth.

One company is in the forefront of all these increasingly important trends. That company is RoyScot.

Our Annual Review tells you all about our business. And more importantly, you'll find out what ours can do for yours. For your copy call our Company Secretary, Alan Talbot, on 0242 224455 or write to him at our Registered Office, The Quadrangle, The Promenade, Cheltenham, Gloucestershire

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Mexico: Fragile wine market falls to the sweet | Hard-pressed Swedish Premier Israel: Privatisation stalls despite rare political

Editorial Comments Rewards in the boardroom; the farm cartel saved again ... Foreign Affairs: The increasing risk to newspaper correspondents overseas Lext ICI; Marketmakers; Tootal; Allied Irish

Management: Business failure - there's more to it than meets the eye . Surveys Factoring 35-38



looks to Liberals for help leader Bengt Wester berg (left) is the man Prime Minister Ingvar Carlsson would prefer

as partner at a time

when his Social Democrats are in trouble. The ruling party's support has slumped.

New York lunch \$1.8875 London: \$1.6395 (1.6365) DM2.7525 (2.7425) FFr9.2350 (9.2000) SFr2.3800 (2.3825)

MARKETS

Y260.25 (259.75) £ index (86.7) COLD New York: Com \$371.3 (373.0) \$367.25 (370.50) N SEA OIL (Argus) Brent 15-day \$17.175 (-0.5)

DM1.6785 (1.6755) SFr1.4510 (1.4560) Y158.80 (158.80) Tokyo market closed Fed Funds 81 % 3-mo Treasury Bills:

New York I DM1.68225

FFr5.6425

SFr1.4540

Y158.00

Tokyo: Nikkel Little long gilt future June 7733 (7733)

Tokyo market closed LONDON MONEY 3-coords interbenic closing 1513 (1533)

FT-SE 100: 2,103.4 (-3.2)

FT Ordinary: 1,653.6 (-5.1)

FT-A All-Sha 1,043.16 (-0.4%)

New York lun

2,638.74 (-6.31)

328.29 (-0.82)

DJ Ind. Av.

S&P Comp

yleid: 9.03%

yield: 8.05% Long Bond: 9432 Chief price changes yesterday: Page 21

EUROPEAN NEWS

Greek bank chief Marx and Engels losing currency in East Germany demands tougher economic action

By Kerin Hope in Athens

GREECE HAD to apply strict measures to reduce its record public sector deficit if it were to narrow the economic gap with its European Community partners, Mr Dimitris Halikias, Governor of the Bank of Greece, warned in his annual

report yesterday.

He praised the new conservative Government's austerity
plans "as a decisive first move" but made clear that more radi-cal steps would be needed.

The deficits feed inflation, weaken the currency, provoke the flight of capital, worsen the balance of payments and increase interest rates: they

gence from the rest of the Community," he said.

His report pointed out that Greece's public debt had reached 105 per cent of gross domestic product, estimated at account \$550n for 1989 while a around \$55bn for 1989, while a third of tax revenues had to be earmarked for interest pay-

are the main reason for the Greek economy's serious diver-

The budget deficit rose by 48 per cent last year to Dr1.77 trillion (£6.5bn). Public corporations and state pension funds together suffered losses of

Dr1.21 trillion, a 27 per cent increase over 1989, according to the report. Mr Halikias called for tighter

monetary policy, proposing that state-subsidised loans for small businesses should be abolished unless the Government were prepared to finance them out of the budget. Banks should no longer be required to hold a substantial

required to hold a substantial percentage of reserves in Treasury bills which are used to cover government borrowing.

Annual inflation, currently 17.8 per cent and forecast to reach 20 per cent by the end of 1990, could not be reduced this year but should start to decline in 1991, he said. As a result, inflation rates would remain high.

high.

Mr Halikias repeated that under prevailing economic conditions Greece could not meet the EC timetable on free movethe EC timetable on free move-ment of capital, or set a date for joining the EMS. "Even under more favourable circum-stances some flight of capital must be expected; to join the EMS, the deficits must be cut to a level that ensures monetary stability and a lasting reduction of inflation," he said.

By Andrew Fisher in Frankfurt

WHEN the new money comes in, the old faces will disappear. In a change that all too aptly symbolises the move from a Communist regime to a market economy, Karl Marx and Friedrich Engels will no longer be depicted on East Germany's heavily bearded visage of the author of "Das Kapital" will be succeeded by the striking, but banknotes after July 2. That is the day the D-Mark is scheduled to come to East Ger-

many. On that Monday — assuming no political or organ-isational hitches — East Ger-man banks will replace East German Marks with D-Marks. The face on the 100 East Mark

From July 2 onward, the heavily bearded visage of the author of "Das Kapital" will be succeeded by the striking, but unfamiliar, image of Sebastian Münster, an astronomer from the Middle Ages who gazes contemplatively from the blue DM100 note. West Germany's brown DM50 note has an brown DM50 note has an equally unrecognisable face: that of a man from a 16th cen-

tury painting hanging in a where the average national wage is half that of West Germany and good quality goods more than a matter of historical curiosity, however. Since the 100 Mark note is the most valuable in East Germany, the new currency to be transported

larger proportion of smaller denominated notes than is the case in the prosperous Federal Republic. The DM500 and DM1,000 notes — not com-monly seen by most people in West Germany either — will be more. In West Germany, the DM100 unit accounts for 45 per

where the average national wage is half that of West Germany and good quality goods are still in very short supply.

So the Bundesbank, West Germany's central bank in Frankfurt, will have to send over more DM10, DM20, DM50, and DM100 notes than would otherwise be necessary and may even have to print some more. In West Germany, the

cent of circulation. For security reasons, the Bundesbank is not saying how the money will be transported.

The notes will come from the central bank's existing stocks; these total DM150bn. East Germany's cash circulation is estimated at some DM13.5bn. To simplify administration and prevent speculation, conversion will only be through bank

and savings accounts.

The Bundesbank's notes are stored in its 199 branches; it plans to open 15 in East Ger-many after currency union. East Germans may be able to hang on to their coins for a while longer, since the time

telephone boxes and automatic They will have little time to familiarise themselves with the new notes. Three months after they receive their converted money, some of it will be out of date again. In October, the Bundesbank starts to bring out its new notes, including one of

DM200. This time, however, the DM100 unit will have a more appropriate face for a soonto-be united Germany: that of Clara Schumann, the pianist born 171 years ago in Leipzig, a

Elderly E Germans hark back to an earlier Marks conversion

LIKE MANY elderly East Germans, Slegfried and Christel Rakosch will be reliving the past when their East German Marks are converted into D-Marks on July 2. They are hoping this currency reform will turn out better than the last.

In June 1948, a few days after the introduction of the D-Mark in western Germany, the newly-married East Berlin couple were allowed to convert up to Reichsmarks (RM) 70 into Deutsche Mark of the East German Deutsche Mark of the East German sche Mark of the East German Noten-bank at the rate of one-to-one. It was not until the early 1850s that these East D-Marks became known simply

up to RM100 were converted at one-to-one and savings of up to

mother had RM3,000 in her account dating from before the end of the war. For this she was penalised, receiving only 300 East D-Marks. His wife's mother had more than RM6,000 in the bank, left by her late

in East Berlin

husband who died at Stalingrad. The authorities accused her of being a war profiteer and confiscated the

money.

Despite these searing post-war experiences, Mr Bakosch's mother started saving again and left her son more than Marks 10,000 when she died. "She taught me to save, too," he said.

In July, each family member may convert up to Marks 4,000 in savings into D-Marks at one-to-one — East Germany is pressing for a larger sum — and the rest at two-to-one.

Some of the Rakosch's friends are

saying antique china to resell for D-Marks later and are scouring the country to buy real estate. But few East German property owners will sell, anticipating an explosion in prices in a few months when the D-Mark is introduced.

D-Mark is introduced.

One acquaintance of the family had just bought a new Trabant car as an investment for Marks 13,000. "It was a bad mistake," said Mr Hakosch. In the Socialist past a new car could be sold after five years for nearly as much as it cost originally. But the reals make at a Trabant has plant.

meted to virtually nothing as East German eyes fix on western cars. A flood of often conflicting remarks by West and East German officials on the forthcoming conver-sion rates has led panic stricken East son rates has led paint-stream less. Germans to open as many new savings accounts as possible, only to close them when they hear about a cut-off date after which the conversion rate will be worse. Bewildered old people quening in savings banks break into tears of despair.

The Paleockie however are beginner.

break into tears of despair.

The Rakoschis, however, are hoping for the best. We have confidence in both governments that things will be better than in 1948," said Mr. Rakosch, an office administrator. We are an industrious people and the GDR is not a poor country."

mans over 60 years of age, they are nevertheless worried about the future. The family own a small flat which they bought in a co-operative building for only Marks 5,900. They pay Marks 43 a month for maintenance and repairs but are afraid this will soon rise sharply.

Mr Rakosch earns Marks 1,650 a month and his wife 600. They are certain to join an army of administrative personnel who will be out of jobs in coming months. "Starting at the age of 40 you are an old man in a

age of 40 you are an old man in a market economy," says Mr Rakosch. "It always hits the little man the

openly He adds: "We are all happy about the opening of the Wall, but the currency union will mean a social decline for many East Germans."

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Semi-conductor technology, for instance, developed by STC Technology Ltd, combined both analogue and digital applications on one chip, resulting in cheaper and smaller systems, that are already talking business through satellite receivers and cordless telephones.

While ICL Retail Systems worked on a versatile electronic point-of-sale system for handling sales and cash accounting. A system so successful it was quickly top of the shopping list for major supermarket chains all over the world. And thousands of fathoms below, STC Submarine Systems fathomed out how to carry 50% more information on optical fibre submarine telecommunications cables; which means good news travels faster.

These three systems have proved so innovative, that they have recently gained three Queen's Awards for Technology.

And awards.







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All in a twist round Sweden's Maypole

AS THE leaders of Sweden's depend on the outcome of the ruling Social Democrats address May Day rallies all over the country today there Mr Carlson's problem is are growing signs that the most widely pointed to demo-cratic Socialist movement in the world has fallen on hard

had only 32.6 per cent support among the voters, the lowest figure since surveys began. At the same time an increasing number of the party's rank and file appears to be deserting the

The powerful blue-collar trade union confederation, the LO – which has enjoyed enormous influence over the party - is in unprecedented open revolt against the direction of the Government's economic policy, which it condemns for being hostile to working class

Left-wing Social Democrats have expressed criticism of the recent party executive decision to support a rail-road bridge over the Oresund straits over the Oresund straits between Sweden and Denmark, arguing that it will pollute the area. Others are worried the Government intends this autumn to drop a commitment to make Sweden non-nuclear in energy needs by 2010. On top of this, traditionalists are furious that the leadership is ready to accept the jutroduction of comaccept the introduction of com-mercial television after years

of procrastination.

Most of all, they dislike what
they see as the Government's
commitment to market values and the weakening of the old faith in social justice and equality. The tax reforms with big cuts in marginal tax rates has upset party members who believe this will benefit the rich, not the average industrial

In the past Social Democrats have shown an impressive facade of unity to a hostile outside world. At the party's congress this autumn, this may no

longer be possible.

Much will depend on how Prime Minister Mr Ingvar Carlsson deals with it. He has shown much greater readiness in the past few months to assert his authority and push the Government in a modernising direction. It has not won him any credit the poll on Sunday revealed only 15 per cent of the voters had confidence in him; four years ago

Aware of his party's growing weaknesses Mr Carlsson has indicated that he wants to build a consensus across the political blocks. A recent tacti-cal alliance with the Liberals over the spring budget crisis package as well as on tax reform may be the start of a re-alignment which could transform the country through a mixture of social and liberal market policies. This will

that few in his own precognise that they are minority in Parliament. 80-per-cent, not a 40-per-cent party," said one of Mr Caris son's senior advisers recently In fact, party fragmentation in parliament is likely to increase during the 1990s, making it dif-ficult for any one party to pur-sue single-minded policies. What worries many Social Democrat members even more

Democrat members even more is that when it comes to a choice of partner to work with, the Government is looking not to its left and the Communists or the "ideologically acceptable" rural Centre Party, but to middle-of-the-road liberalism. Mr Carlsson appears to prefer a working relationship with the Liberal leader, Mr Bengt Westerberg, than with anybody

Meanwhile, an increasing Meanwhile, an increasing number of voters appear no longer to identify themselves with a particular political party. The "Don't Knows" are at a record high in opinion surveys, but so far there has not been much in the way of voters crossing the old Socialist/non-Socialist divide.

Socialist divide.

However, to the alarm of Mr Carlsson, the Social Democrats have lost their appeal to the young and the middle-aged and to people living in the cities. Instead they are being thrown back on their remaining strongholds in the small industrial towns in northern and central Sweden at a time when their policies have little resonance with the blue-collar faithful.

This is the Social Democratic dilemma. The more the Gov-

dilemma. The more the Government pursues market-ori-ented policies, the more it alienates its own party stalwarts but without so far attracting much support from among the white-collar middle

FINANCIAL TIMES

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EUROPEAN NEWS

Polish leaders tackle UK over unification talks

By Christopher Bobinski in Warsaw

POLAND yesterday failed to make headway in its bid for an expanded presence at multilateral talks on German unifica-tion when Polish leaders met Mr Douglas Hurd, the British Foreign Secretary, at the start of his three-day visit here.

Warsaw has already won agreement to attend the "two-plus-four" talks whenever its western frontier with Germany is discussed. But it is arguing that it should also attend when European security issues are discussed, arguing that the presence of Soviet troops in Poland is intrinsically linked with that of Soviet troops in East Germany.

Mr Hurd was handed the Polish version of a treaty guaran-teeing Poland's frontier which Warsaw wants both Germanys to initial before unification and

to initial before unification and to sign thereafter.

Among his meetings, Mr Hurd saw Mr Tadeusz Mazowiecki, the Polish Prime Minister, and Mr Bromislaw Geremek, the Solidarity leader in parliament. Mr Geremek recently urged the Polish presence at the talks on Mr James Baker, the US Secretary of State. who is due in Warsaw State, who is due in Warsaw next Sunday to report to the Poles on the first ministerial meeting of the two-plus-four talks in Bonn on Saturday.

Accident in hold made ferry sink

A TRUCK loaded with marble slabs overturned in the hold just before a Livorno farry sank off the coast of Sicily on Sunday with the loss of at least

strates whether reports.

Seven people from the 3,500ton Espresso-Trapani ferry, a
regular service from Livorno were still missing.
Thirty-nine of the 52 Ballan

pessengers and crew on board the regular service from Livorno to Trapani were rescued after the ferry sank less than 15 minutes after keeling over near Transni.

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.The Poles confirmed to Mr Hurd that they favoured a united Germany being in Nato. Mr Hurd told the parliamen-tary foreign committees that he Moscow would "join the emerging consensus on this point before long."

• The leaders of both Ger-

manys yesterday expressed confidence that Moscow would compromise in talks on the future military status of a united Germany rather than insist on neutrality, Reuter

Mr Lothar de Maisière, the East German Prime Minister, told a radio interviewer that President Mikhail Gorbachev

President Mikhail Gorbachev agreed a united Germany should not be a special case in whatever new security structure was worked out for Europe. Mr de Maisière met Mr Gorbachev at the weekend.

Chancellor Helmut Kohl, meanwhile, said he was sure Bonn's willingness to help Moscow with trade and cultural exchanges as well as security talks meant a reasonable agreement was possible.

Experts from the Germanys and the four wartime alties and the four wartime allies (Soviet Union, US, Britain and France) met in East Berlin yesterday to discuss the military status issue before Saturday's ministerial talks.

Farmers halt protest

RURAL Solidarity leaders in Poland were largely successful in a last-minute appeal to farmers yesterday not to block main roads in a protest about the Government's failure to help unload a 400,000-tonne potato surplus, writes Christopher Bohinski in Warsaw.

Only in Czerwinsk, north of Warsaw, and Jelenia Goza in the south west were protests reported to have gone ahead. The potato surplus arose when sales to the Soviet Union were haited by the Government earlier this year and distilleries cut back on purchases.

German parliaments step towards union

THE East and West German parliaments launched formal relations on Monday after a 40year vacuum and their two speakers marked the occasion by strolling through the sym-holic Brandenburg Gate at the Berlin Wall, Reuter reports.

The West German Bundes tag, or parliament, spurned official contacts for decades when East Germany's Volkskammer was a mere rubber stamp for edicts of the Stalinist

But barriers fall when com-munist bosses relinquished power last November. The two states are now striding towards union. Sabine Bergmann-Pohl, speaker of the Volkskammer freely elected for the first time in March, greeted Bundestag

Civil servants

threaten strike

in Norway

Peaceful pipes

Two Iraqi-bound consignments of pipes impounded by Turkish authorities on suspicion of being part of Iraq's supergun project have turned out to be water pipes, the Turkish Foreign Ministry said yesterday, writes Jim Bodgener in Ankara A third consignment is

ara. A third consignment is still being investigated.

Dresdner Bank, West Germany's second largest banking group, said it was holding joint

venture talks with Deutsche

Venture taks with Deutsche Kreditbank, East Germany's first universal bank, AP reports from Frankfurt. Mr Edgar Most, Kreditbank chief executive, said in an interview the talks involved setting up a network of around 50 branches

in East Germany.

Dresdner venture

speaker Rita Suessmuth at East Berlin's parliament building, the Palace of the Republic, and spoke of "a historically significant day".

The two women, both Christian Democrats, and their respective parliament presidi-ums, then took a bus to the Pariser Platz square in front of the 200-year-old Brandenburg Gate, long a symbol of German

They were waved through to West Berlin, although Suess-muth said she had brought her passport just in case.

The delegations then entered the adjacent Reichstag, the pre-World War Two German parliament building, for talks on closer parliamentary co-operation.



Sabine Bergmann-Pohl, left, speaker of the Volkskammer and her Bundestag counterpart Rita Suessmuth after walking through the Brandenburg Gate.

PSD decides one contest is enough

Patrick Blum on hard times for Portugal's ruling Social Democrats

NORWAY'S three main public HE recent decision by Portugal's ruling Social Democratic Party (PSD) not to present its own candidate in the presidential election next year leaves Mr Mario Soares, the incumbent and former Socialist Party leader, without an opponent of any note. It also highlights the ruling party's fears about its electoral prospects. sector employees' organisa-tions, which represent about 500,000 civil servants, have threatened to strike from threatened to strike from tomorrow over government demands that an entra half-hour per day be added to the 36-hour working week, writes Karen Fossii in Oslo. A strike could halt public transport, interfere with telecommunications and electricity supply to Norway's 20 biggest cities and affect health services.

prospects.

Under strong prompting from Mr Anibel
Cavaco Silva, the Prime Minister and PSD
leader, the centre-right Social Democrats
will give qualified support to Mr Soares,
avoiding the risk of a damaging defeat in
the run-up to the parliamentary elections
due a few months after the presidential
contest.

Mr Soares has yet to announce his intention to seek a second term, but is widely expected to stand. He is highly popular and he consistently tops opinion polis by a wide margin.

Mr Cavaco Silva's decision caused mis-

givings within the PSD, and despite his reassurances, many PSD members and supporters doubt they will win another

absolute inspority next year.

The party's popularity has plummeted since the 1987 general election when it won 50.2 per cant of the vote and 148 of the parliament's 250 seats. The socialists were left trailing with 22.2 per cent and 60 seats.

That relevant house the part 1974 results

That victory broke the post-1974 revolu-tion pattern of unstable minority and coalition governments, and gave Mr Cavaco Silva a unique opportunity to implement a programme of pro-market reforms to modernise the country. Many of the promised reforms have been carried out, but critics say the process has been too alow, bureaucratic and marked by an absence of dialogue. Reform has come

from the top, and the Government's apparent insensitivity to social pressures has fuelled popular dissatisfaction and labour

The first indication that all was not well came in the European parliamentary elec-tions last June when the PSD vote fell by tions last June when the PSD vote fell by almost 5 per cent. Nationwide municipal elections in December confirmed the trend. The Socialist Party, under Mr Jorge Sampaio, its new leader, won the most votes and gained control of several of the country's big cities, including Lisbon and

The party will give qualified support to Mario Soares, avoid-ing the risk of a damaging defeat in the run-up to the parliamentary elections due a few months after the presidential contest

To retrieve lost ground, Mr Cavaco Silva reshuffled the Government at the end of December, but the simultaneous resignation of the deputy prime minister Eurico De Melo, one of the party's most respected figures, caused further disquiet in PSD ranks. Personal as well as political differ ences have often given the impression that the ruling party is at war with itself. Ten-sions between Mr Cavaco Silva and sec-tions of the party regularly explode into the open.

A recent row over the Government's decision to give the powerful Catholic Church a "privileged" stake in one of two private channels to be established soon saw the party in open revolt against its

leader. The decision, which reversed an earlier commitment to give the church access to one of the two state-owned channels, succeeded in antagonising practically everyone including influential PSD supporters within the church.

These differences were papered over during the party's national congress ear-lier this month, but the congress had hardly closed when the Government was rocked by another resignation, this time of the hard-working Minister for Public Works, Transport and Communications Mr

Oliveira Martins.

None of this has helped the Government's standing and there are doubts now ment's standing and there are doubts now as to whether the ruling party will have a majority of any kind at the next general election. The most recent polls show, for the first time in years, the Socialists alightly ahead of the PSD.

The Government, which is struggling to bring down inflation – now at close to 13 per cent and more than double the European Community average — has impressed.

per cent and more than double the Euro-pean Community average – has imposed tight monetary measures to restrain demand and credit. The measures are impopular and there is growing wage pres-sure from all categories of workers, from air traffic controllers to local authority workers. A spate of strikes recently caused chase on the railways, and more strikes are likely

In the circumstances Mr Cavaco Silva's decision to focus his party's electoral efforts only on the parliamentary elections, may give him a little extra time, but it is a gamble the outcome of which is unpredictable, unlike the almost certain victory of Mr Soares – with or without an

Major tries to slow EMU's take-off

By John Wyles in Rome

BRITAIN'S Chancellor of the Exchequer, Mr John Major, flew to Rome yesterday to take his campaign against economic and monetary union to the European Community's most dedicated believer with the slogan: "Better to get things right than to get them speedily." His Italian hosts — Mr Guido Carli, the Treasury Minister,

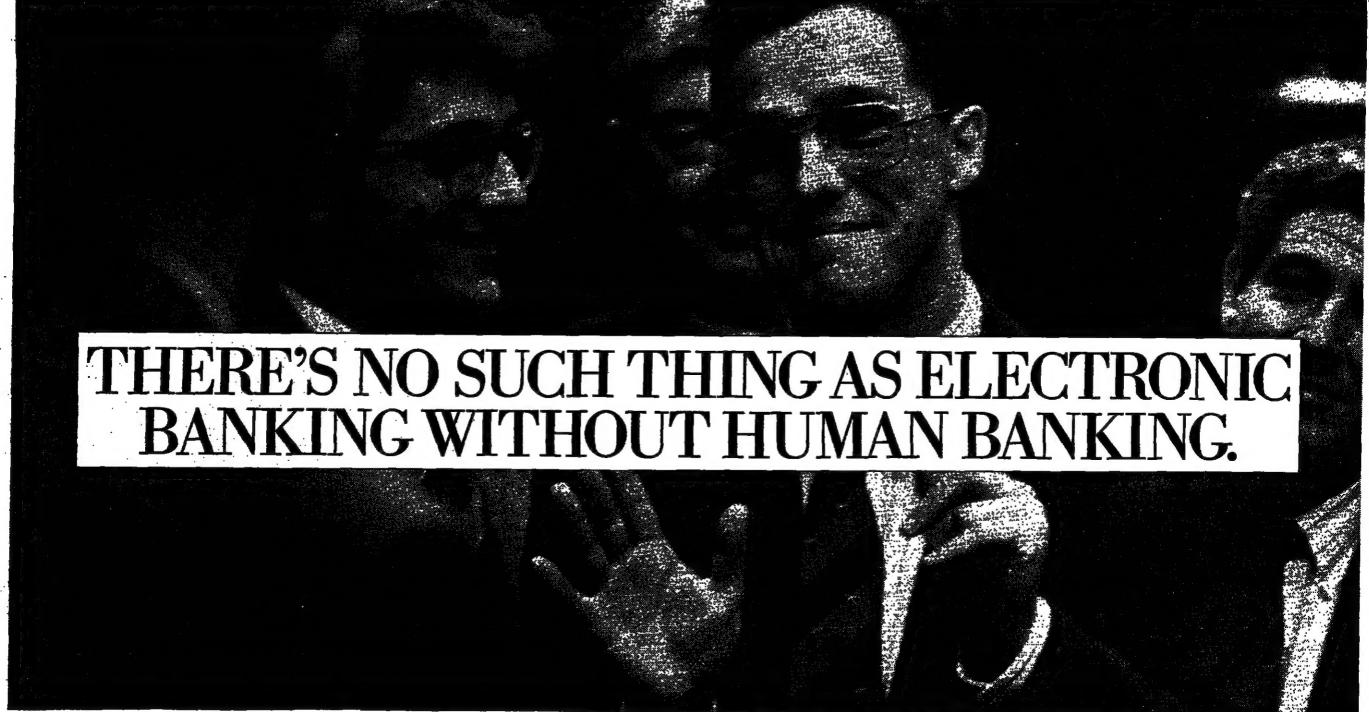
and Mr Carlo Azeglio Ciampi, governor of the Bank of Italy – are believed to have reacted with studied politeness. "The British are very good at mak-ing us focus on detail" said ing us focus on detail." said one official in Rome last night. The Chancellor is making a series of visits to the European

series of visits to the European mainland. Italy was the first stop because Rome will be tak-ing over the EC-presidency from July 1. While stressing that London still thought it premature for the EC to be holding the intergovernmental conference on monetary union in December, monerary tmion in December, Mr Major revealed that he was leaving a list of questions in Rome which would have to be settled by the conference.

These ranged from future institutional arrangements "which fall short of a Euro Fed" – the possible name of a European central bank – to the future role of the European

currency unit.
At his news conference, Mr Major sought to give the impression that answers to such questions might indicate something other than mone-tary union as the best objec-tive. But he sounded less than certain when asked whether in two years' time Britain might be unable to move forward with EC partners seemingly bent on achieving both monetary and political union. "I don't necessarily assume that the outcome will be divergence at the end of that period of time," he said.

On the exchange rate mecha nism. Mr Major said he hoped no-one doubted that sterling would join "at the appropriate time". The British inflation rate was now the main obsta-cle, and though this would climb from the present 8.1 per cent, it should start to fall in the autumn and continue to do



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Mexican wine market falls to the sweet Germans

By Barbara Durr in Chicago

MOTOROLA, the leading US maker of semiconductors, which is based near Chicago, is to build a \$50m (£29.4m) chip assembly plant in Japan. The plant, scheduled to be completed in 1991, is intended to meet increasing demand from Japanese customers, the

The plant will be owned and operated by Nippon Motorola, the company's Tokyo subsid-

It will be located in Sendai City adjacent to Tohoku Semi-conductor, Nippon Motorola's joint venture with Toshiba, which was established in 1986. The new plant will assemble semi-finished 1 megabite dynamic random access mem-ory chips (D-rams), next generation 4 megabite D-rams, along with microprocessor

per cent between 1977 and 1987, a California Wine Institute The Sendai assembly opera-tion will be the second semi-conductor production site for Motorola in Japan. In 1982, it bought the Japa-Mexican wine consumption is low, it was one of the few coun-

nese chip company Toko, in Fukushima Prefecture. But the two facilities appar ently cannot meet increasing demand, arising largely from the Japanese consumer elec-

tronic industry. So far, Motorola has shipped integrated circuits to Japan from low-cost assembly operations outside the coun-

ity.

It now appears to be bowing to some Japanese pressure to assemble items locally.

However, the company says that imports will continue and e new plant is expected to pick up new customers from within Japan.

Semiconductor sales to Japan have for long been a highly-charged trade topic between Washington and

from Washington, the Japa-nese agreed to buy more US semiconductors, and since 1986, chip sales by US compa-nies have doubled. Motorola and other US com-panies now control 12 per cent of the market in Japan, which is the world's largest semicon-

In the 1980s, under pressure

Once-protected local producers, left exposed by Gatt, are no match for foreigners, writes Candace Siegle T A bustling Aurrera supermarket in north-central Mexico City, de Lourdes Velazquez her weekends pouring sie," admits Mr Rafael Almada A supermarket in north-central Mexico City, Maria de Lourdes Velazquez

spends her weekends pouring tiny plastic cups of Gallo wine

laiming an increasing amount

huge Austera chain. Until 1982, California-based Gallo and

other imports were not allowed

to sell in Mexico, but since Mexico joined the General

Agreement on Tariffs and Trade in 1986, a growing num-ber of imports have been show-

ing up on Mexican grocery shelves. It is a trend that

shelves. It is a trend that experts feel may crush the fragile Mexican wine industry, which suffered a 50 per cent drop in sales last year.

Worldwide, wine consumption slumped throughout the

1980s. In Italy, the number one

wine drinking nation, wine consumption per head fell 15.51

report shows. In France it was down 35 per cent. Although

tries to show an increase in the number of wine drinkers - by5

Wine producers' search for new markets have coincided

with the liberalising of the Mexican economy, bringing a

of the Mexican Wine Producers to tempt shoppers into buying.

Popular brands of rum and
tequila crowd the liquor Institute. Although he insists that Mexican wines are com-petitive, he sees a long road ahead for his country's wine industry. Mr Almada says he is shelves behind her, but wine, especially imported wine, is not concerned about imports as such, just cheap, poor quality imports that could ruin the of space at outlets such as the development of people's taste

Over Christmas, supermar-heis were filled with bottles of German wine for around 5,000 pesos (just more than 21) Grin-ming wryly, Mr Almada adds that the Germans' low prices may have done more harm to emselves than good. When the wines first came

on the market, it was quite ele-gant to bring a bottle of German wine to a party. But once people realised how low-priced these wines were, German wine became the mark of a cheapskate."

But chesp or not, German wines have further threatened whies have further threatened the precarious position of the Mexican industry. Mexico has 55,000ha of land in five states under cultivation for wine grapes, producing about 600,000 tons of grapes a year. Mr Almada says that some of this area has already been con-verted to other use by growers desperate to find a cash crop, such as wheat, sorghum, sweet

WINE CONSUMPTION (gallons per head) 26.9 22.2 -23.4 -34.4 10.3 47.9 103.9 16.3 Portugal E German

brandy grapes or export flow-

ers.
The Mexican Industry was fully protected against imports from its inception in the 1940s until 1982, when imports were allowed in with a 30 per cent tax on them. Gatt brought the tax down to 20 per cent. By 1988, German, Argentine and Chilean imports had already grabbed half the wine sales in

But why are Mexicans so But why are Mexicans so eager to buy an import over a national brand of wine? Price is one reason. Mexican wines are generally more expensive than imports, something Mr. Almada blames on the protectionist period. Mexican productionist period. ers spend far more to bottle, cork and label a wine than does a German producer.

And, always, there is the

question of quality. Many wine importers feel that because the Mexican industry was protected for so long it felt it could get away with anything, get away with anything, including selling a poor-quality wine at a high price to consum-ers who had no options. Michael Dixon of California's

Simi Winery says imports may at last force Mexican wines to be competitive. "They will have to produce better quality wins at about the same price in order to survive," he says. "And they will have to be more selective. Mexico simply has too hot a climate for many white wine grapes."
Mr Almada feels that the preference for foreign wines

may be as much cultural as aesthetic, a preference for things foreign. Some 30 California wineries have launched a campaign for their products in Mexico. They will seek a different market segment from that of the Germans and Mexicans, looking at sales in better restaurants rather than supermarket and retail outlets.

Mexicans are not traditionally wine drinkers, preferring beer, tequila or, for occasions, a "cuba" - brandy or rum with Coca-Cola.

According to a report by the California Wine Institute, Mexican wine consumption per head ranks 43rd in the world, behind Peru and Turkey. While behind Peru and Turkey. While Mexicans drank about a glass of wine per head in 1987, Italians, in the number one spot, drank nearly 21 gallons each.

With 86m people, Mexico may seem to offer a large market, but in reality the number of potential wine drinkers is limited. Most Mexicans prefer traditional foods – tacos, stuffed chiles and stews – most of which are so fiery

most of which are so fiery that few wines can compete. The common complaint that Maria de Lourdes Velazquez maria de Louries velazquez hears from Aurrera shoppers about her Gallo wines was that they were not sweet enough. Aiming at a more sophisticated audience, the Californians plan to serve wine by the glass in restaurants, a novel concept in a country where wine is usually sold only by the

American Wine Trade, one of the first trading companies to

Frankfurt figures on E German ventures

FOREIGN companies set to 599 joint ventures, capita at a total 150m East German Marks, in East Germany or ing the first quarter of the year. West Germany's Conmerzbank said in an econo review, Reuter reports in

Of the capitalisation the East Marks was foreign consiit said. In 575 ventures, partic pating companies came from West Germany. Others came from Switzerland, the UK, Japan, and East Europe. Three fifths of the ventures

are service-oriented, mainly operating hotels and catering firms. A considerable munber are industrial processing and construction firms.

Pipeline planned across border

WINTERSHALL AG said Rest Germany's Kombinat Gasantgen in Mittenwalde, would spend DM350m to build a 250kilometre natural gas pipeline in southern East Germany.

The East German pipeline
will run from Philippstal in the West German state of Hesse, where it will connect with BASF's MIDAL pipeline, to Sayda in the East German region of Sachsen, where it will connect with a Soviet-Czech

transit pipeline.

The planned pipeline, due to start operations in 1993, will have an initial annual capacity of two billion cubic metres, and could be expanded to around eight billion.

Longshine to open Malaysia plant

TAIWAN'S biggest producer of computer and computer parts, Longshine Electronic Company, will open a plant in Mal-aysia this year, Reuter reports. The company chose Malaysia in view of the attractive incen-tives and comprehensive infra-structure facilities offered, said

If would be the first overs plant for the company, the fifth largest producer of hard-discs in the world last year, Tseng said. The company plans to locate its plant 400 kilometers North of Kusla Lumpur.

Call for stronger action to protect copyrights

THE International Intellectual Property Alliance (IIPA) has expressed "disappointment" with a decision by the US Trade Representative not to take strong action against any trading partner for failing to protect patents, trademarks and copyrights, Nancy Dunne reports from Washington. The IIPA said there had been

problems and lack of progress in various countries, including Taiwan, Thailand, the Philippines, Turkey and Indonesia.

Announcing the results of the "Special 301" provision of the 1988 trade law last week, Mrs Carla Hills made no countries liable to immediate investigation and possible retaliation. She contended 1990 had seen steady improvement in protecting intellectual property rights worldwide.

Nations improving protec-tion and enforcement of laws were South Korez, Poland, Czechoslovakia, Mexico, Saudi Arabia, Colombia, Chile, Mal-Arana, Colombia, Egypt, Spain, Portugal and Yugoslavia. Those remaining on the "priority watch list" — ie, subject to scrutiny - are Brazil, India, China and Thailand. Mr Eric Smith, IIPA general

counsel, said failure to act against nations not responding to US demands for fair treat-ment, "sends the wrong mes-

As the number of suppliers is reduced, only the

Mexico, US full common market 'unlikely'

FREE trade negotiations between Mexico and the US might lead to a gradual phaseout of tariffs on North Ameri-

can trade. But they are unlikely to establish a full common markst, and quota restrictions will be subject at best to piecameal removal.

This is the conclusion of a study on the prospects for a North American economic alliance, which has been carried out by two Washington-based academics

It follows the announcement in March that President Carlos Salinas de Gortari of Mexico was to press for the start of free trade talks with Washing-

A US-Mexico Free Trade Agreement would not presage a unified North American market, mirroring the integration now under way in the European Community, say Mr Jef-frey Schott of the Institute for International Economics, and Mr Gary Rufbauer of George-town University.

The odds on favourite, says the study, which was prepared for a conference at the University of Indiana, is that a coherent economic alliance will be in place by the end of the century.

However, the alliance will initially be a modest one, con-centrating on elimination of tariffs between the US, Canada

Mexico has already undertaken a sweeping reform of its tariff structure since it joined the General Agreement on Tar-iffs and Trade in 1985 and its average tariff is now only 6.2

This part of the free trade negotiation should be relatively easy, and it might even be possible to agree on a common external tariff by the year

But Mexico's automotive industry would be placed under severe pressure if it were to be fully liberalised, and the removal of import quoiss, foreign exchange balancing requirements and local content rules would have to be gradual.

Although the US has

recently moved to expand its bilateral import quotas with Mexico in the areas of textiles, apparel and steel, the elimina-tion of such quotas throughout North America is likely to be "the hardest task," particularly where farm products are concerned, the study continues.
Agriculture was not part of the US-Canada trade agreement, the authors note.
There are also likely to be difficulties in the liberalisation

bring US wines to Mexico, has found this a successful method

of introducing its products. "We go in first and train the wait-staff about each wine,"

says director Eric Nelson.
"They then pass what they
know on to the consumer.

We've begun the process of

The Germans have not had

to educate to seize their part of

the Mexican market. The Mexi-

cans and Californians accuse

the Germans of dumping infe-rior products on the unsophis-

ticated Mexican market, some-

thing Mr Juergen Beier denies. His company, Latingourmet, is one of an estimated 200 compa-

nies bringing German wine to

Mexico. Mr Beier says low prices are

the proof of German exporting

expertise. No, most of the wine

is not good quality, but the choice whether to buy German,

Mexican or Californian is up to the consumer. Mr Beiar also denies that German imports

have hurt the Mexican indus-try, adding that by forcing the Mexicans to become more com-

petitive, the imports might actually have helped.

Mr Almada feels things for Mexican producers can only get better. The California wines, he save are two arran.

wines, he says are too expensive to be a serious detriment

to the Mexican industry. And

the Germans are falling out of

favour because consumers have come to realise that you get what you pay for.

of investment.

This will particularly apply in the energy sector, while liberalisation of trade in services will depend heavily on what is negotiated in the Urugusy Round of the Gatt, the study

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US business lobby defeats plan for tough corporate crime penalties

THE US Justice Department has dropped its support for tough mandatory penalties for corporate crime after a fierce lobbying campaign by

top US companies.
The business lobby's victory appears to spell the end of a threeyear effort by the congressionally-appointed US Sentencing Commision to standardise and strengthen penalties for corporations convicted

Under its original proposed guide-lines, the commission would require federal judges to impose stiff man-

dreds of millions of dollars - on companies which were convicted of pollution, cheating on government contracts and other serious corpo-

The Justice Department began to back away from the guidelines after hig corporations lobbied the White House earlier this year. They complained the guidelines were an unnecessary burden and would damage the competitiveness

Mr C. Boyden Gray, President George Bush's chief counsel, met representatives of the Business

candidates are being forced to conduct subdued campaigns

now to them apparently of lit-

Roundtable and subsequently passed on their objections to a top assistant to Mr Richard Thorn-

burgh, US Attorney General.

The official retreat is a further setback for Mr Thornburgh, who has endorsed stiff sentences for white-collar criminals and who is already under fire for indecisive-

It comes one week after the US Government faced criticism for dropping 92 out of 98 charges against Mr Michael Milken, the junk bond trader.

faces \$600m penalties, six felony counts and a maximum 28-year sen-

Congress set up the Sentencing Commission in 1984 to design guide-lines to ensure greater certainty and uniformity in federal criminal

In 1987, the Commission turned its attention to corporations, partly to complement the tough manda-tory sentences for drug dealing and other serious crimes. The ensuing sentence guidelines were, however, far more stringent than busines had expected.

Colombian presidential election shrouded in gloom

One reason was that existing fines on corporations were relatively light. Between 1964 and 1987, the average fine in all corporate cases was \$48,000, and two-thirds of these were for \$10,000 or less, according to Professor Amitai Etzioni, a sociologist at George Washington University in Washing-

Yet by Professor Etzioni's calculations, some 62 per cent of the For-tune 500 top industrial corporations were, during the period 1975-84. involved in one of more incidents of corrupt behaviour such as price-fixing, bribery, violation of environ-mental regulations or fraud.

Under two options put forward last year, the commission proposed.

by ists arguing that the fines amounted to a corporate death penalty.

The commission watered down its an escalating range of financial pen-

The scale depended on "aggravating factors" such as prior convic-tions, bribery of public officials and risks to national security. The most severe penalty, theoreti-

cally, was as high as \$364m (involving bribery of Pentagon officials, doctoring data, and overcharging).

fines, and began to consider further retreats such as delaying reporting to Congress by the May 1 deadline and recommending "non-binding

The White House intervention sealed the commission's fate, although the official word is that further action has merely been postponed until early next year because there are three vacancies on the seven-member panel.

Slight rise in **US** personal incomes

US personal income increases in March by 0.8 per cent, seasonally adjusted, the Commerce Department announced yesterday, writes Anthony Harris in Washington. This was the same money increase as in January and February. However, a rise in inflation and a small increase in saving meant that personal spending fell marginally in real terms. The personal consumption deflator rose by 0.6 per cent, after 0.4 per cent in February assassinated since August, all assassnated since Angust, an murdered when in well protected public places by professional killers hired by the drugs cartels and right-wing extremist groups. With presidential elections due on May 26, the remaining

and 1.2 per cent in January.

Both the March and February increases were due partiy
to increases in subsidy paynents to farmers. Excluding these payments personal income increased 0.5 per cent in March and 0.6 per cent in February. This suggests that the underlying growth in personal incomes has slowed in the first quarter

of this year and is barely keeping pace with prices.

Forecasts of continued US growth depend heavily on a continued rise in consumer spending, but consumer confi-dence is somewhat lower than

Court move fails

THE US Supreme Court yesterday refused to revive a lawsuit seeking to strip the Roman Catholic Church of its tax-exempt status because of its anti-abortion activities, AP reports from Washington. The court left intact a ruling that rtion rights advocates lack the legal standing to sue the Government for revocation of

Assassination of Pizarro numbs electorate as candidates run subdued campaigns, writes Sarita Kendall THE brutal killing last HE brutal killing last week of Mr Carlos Pizarro Leongomez, the former guerrilla leader turned presidential candidate, has removed the last pretence of normality from Colombia's election campaign. He was the third candidate to have been assassinated since August all Colombia's political violence spilled over into neighbouring Venezuela on Sunday when the Colombian consulate in Bari-

Venezuela on Sunday when the Colombian consulate in Barinas, a provincial capital in western Venezuela, was fire-bombed, writes Joe Mann in Caracas. It is understood that the attackers were supporters of Colombia's M-19 guerrillas and acted in protest at the recent assassination of Mr Carlos Pizarro, M-19's leader,

Mr Jaime Restrepo, the Colombian cousul in Barinas, said that the offices sustained beavy damage but there were no injuries. Venezuela is often used by Colombian narcotics traffickers as a transshipment point for cocaine aimed at US and European markets. Colombian guerrillas have also been active along the long, open border and have kidnapped a number of wealthy Venezuelan cattlemen.

of the Medallin drug cartel. of the Medalin drug cartel. However, he had to wait until a party congress in March before defeating other party presidential hopefuls, including Mr Hernando Duran Dussan, who had official Liberal backing.

conduct subdued campaigns with little direct contact with the public. Mr Pizarro less than two months ago persuaded his M-19 guerrilla movement to lay down their arms, while he took on the mantle of a politician.

His gesture, coupled with a charismatic personality, did much to enliven the campaign and generate a sense of hope in this nation numbed by what seems a hopeless spiral of viobacking.
Immediately after gaining the nomination, Mr Gaviria placed a wreath on Mr Galán's grave. It was here, seven months ago, that Mr Galán's eldest son, Juan Manuel, called on him to take up Mr Galán's flag and fight for the presidency. This needed courage – not only because of the risk of becoming another drug traffichers' victim but because Mr Galán's New Liberalism movement and could not match his charisms. seems a hopeless spiral of vic-As a result of Mr Pizarro's murder – he was shot while on a domestic flight - Colombians were again plunged into a deep gloom about the future with the presidential contest

match his charisma.

match his charisma.

The New Liberalism movement was founded to challenge the ossified two-party system and Mr Gelán twice ran for the presidency alongside official Liberal candidates, taking a respectable percentage of the vote. He returned to the party fold on condition that the next presidential candidate would The most likely victor on the latest showing will be Mr Cesar Gaviria the candidate of the ruling Liberal Party. Mr Gavirla stepped into the shoes of Mr Luís Carlos Galán, the Liberal favourite after the lat-ter was murdered at a political

be chosen by ballot, Although very much an inside party man, Mr Gaviria agreed to become Mr Galán's campaign manager. It was this support from an orthodox Liberal and

former cabinet minister that boosted Mr Gelán's chances. In a curious symmetry, it is Mr Galán's popularity which has now pushed Mr Gaviria along the path to the presidency. Even on campaign posters, Mr Galán's face overshadors. Mr Galán's face overshadors. Mr Galán's face overshadors. V-for-victory salute. The legacy is an uncomfortable one because though Mr Gaviria himself has often said he can-not replace Mr Galin, people still judge him as if that is his

In fact, Mr Geviria has already sat in the presidential chair a number of times — as Minister of the Interior from 1987 to 1988 he was in charge when President Virgilio Barco travelled abraid. Faced with difficult sirretures he added a difficult situations, he added a reputation for toughness to his economic expertise. While Finance Minister in 1986-87, Mr

tax reform through the con-gressional labyrinth, with political skill learned during the period when he was presi-dent of Congress.

On two key economic qu tions - the foreign debt and the opening up of the economy - Mr Gaviria would follow current policy if elected. Colombia has managed to avoid re-scheduling and is nearly over the debt-servicing hump, though public investment has suffered. The more open approach to for eign investors favoured by Mr Gaviria should help offset the effect of the ELN gnerrilla army's dynamiting and kidnapping activities.

All this - combined with a

firm no to any dialogue with cocaine traffichers – will make for good relations with the US, provided coffee and flour export problems are sorted out. Mr Gaviria has also said he will take advantage of the presresolve frontier probl

The Liberals have increased their majority in Congress and the Senate - partly because the incentive to choose their

erals to go to the polls. In the main presidential election Conservatives will, it is presumed, support Mr Rodrigo Lloreds, the former foreign minister who was designated party candidate. party camilidate.

A united Liberal party is virtually unbeatable and Mr Gavi-

ria supears to have all the Lib-erals behind him. While anthusiastic Liberals were proclaiming an electoral



August 1969: Juan Manuel Galan and a family member weep over the coffin of his murdered father, Luis Carlos

more cannotary that his - and
Mr Galan's - victory in the
party election represented the
starting point for change. With
an independent popular vote
and his knowledge of party
machinery, Mr Gaviria is well
qualified to democratise
Colombia's political institutions.

Constitutional reforms are

one of his priorities and the election showed that there is strong support for a Constituent Assembly to carry these through. But Mr Gaviria will have to ensure that the assembly does not fall into the clutches of the corrupt parliamentarisms who have already shown they will resist any erosion of their powers.

Bush hits at Congress on **Panama**

PRESIDENT George Bush, who yesterday met Panamanian President Guillermo Endara at the White House, said he was embarrassed and frustrated over congressional delay on aid to the new US-backed govern-ment in Panama City, Reuter

reports from Washington.
Mr Bush criticised Congress
for complicating the aid proposal, in which he sought
\$50km (2306.74m) for Panama and \$300m for Nicaragua, by adding more than \$1bn in unrelated domestic spending and a "contentious" proposal allowsome abortions.

 Lawyers for ousted Panams Lawyers for ousself ramma-nian leader Gen Manuel Antonio Norlega said yester-day that the US Government had frozen all their client's money, and they were filling a motion to withdraw from the case, AP reports from Miauri.

There are millions of dol-lars in bank accounts that are frozen, even though under the Government's contention they are not subject to the forfeiture law," said Mr Jon May, one of four lawyers for Gen Noriega, who is in custody awaiting drug charges. "We are not asking for any funds that would be tainted."

Mr May said the defence had received only "a few thousand dollars" for expenses since Gen Noriega surrendered to US forces in January and nothing for leaver fees We said the for lawyer fees. He said the defence needed money to travel, take depositions, and do research, but lacked the resources. The trial is set for January 1991.



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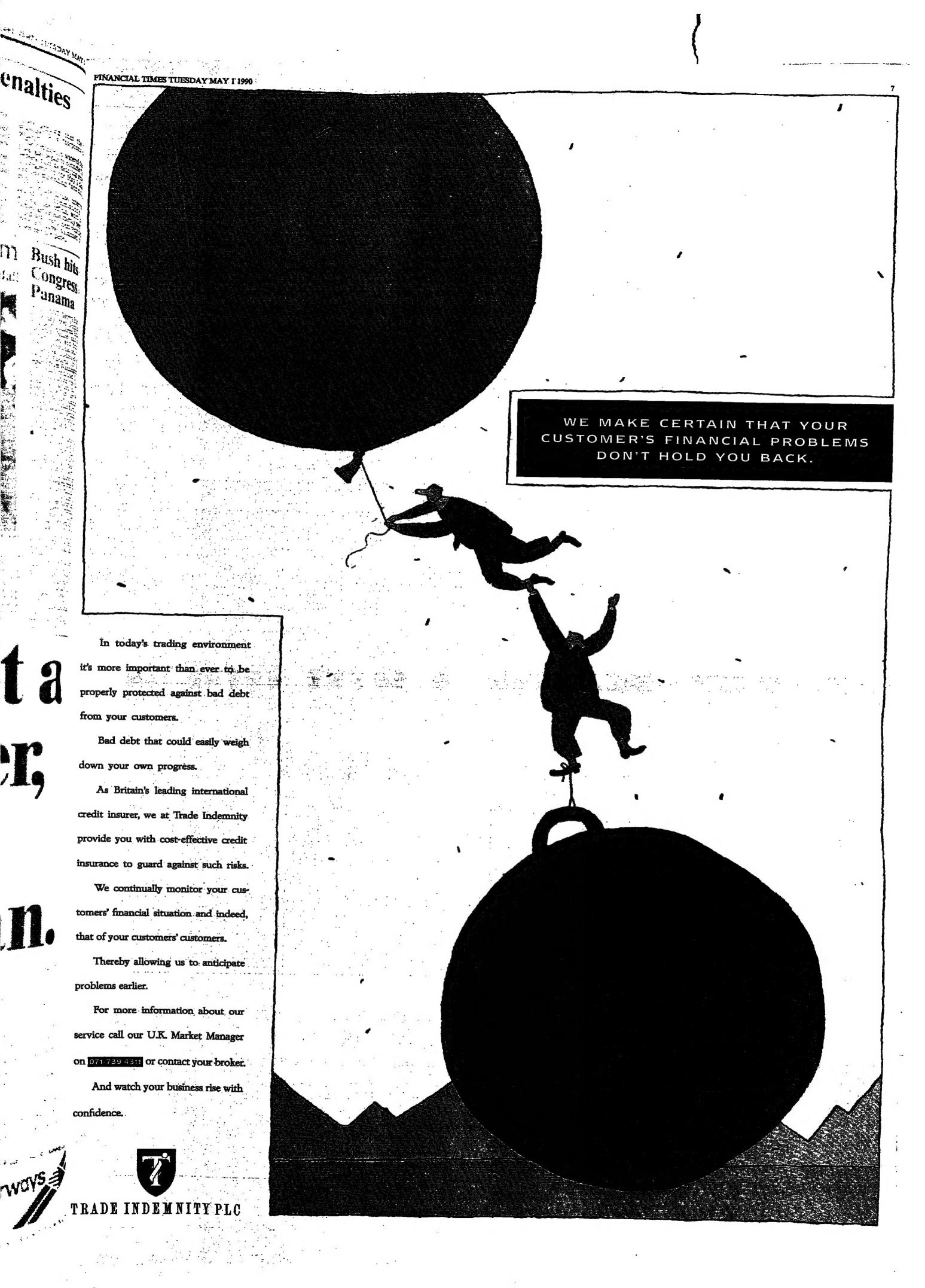
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Pakistan to

spend more

on defence

PAKISTAN, engaged in a row with India over disputed Kashmir, has raised its defence budget by more than 11.6 per cent, Pakistani newspapers reported yesterday, Reuter reports from Islamabad.

They quoted senior Defence Ministry officials as saying that the Government of Ms

ister, had recently given an additional Rs4bn (£110m) to the

armed forces to meet the country's defence needs. There was no immediate information about how the money would be

Half of the additional

Half of the additional amount was provided from revenues generated by increases last month in the domestic prices of petroleum products and fertilisers, the government-controlled daily. The Pakistan Times, said. It quoted the officials as saying the payment was in addition to the defence budget of \$2.45bn (£1.5bn) for fiscal 1989-90, ending on June 30.

Police shoot two

Two people were killed in the central Nepal town of Pokhara yesterday when police fired on a crowd trying to attack a gov-ernment building, witnesses

said, Reuter reports from

They said eight people were wounded when the crowd of several hundred tried to attack the building, the local centre of the now dismantled government system of non-party

Police said the attack was beaten off but could not con-firm the number of dead or wounded. They said they believed the attack was organ-

ised by extreme leftist groups that stayed out of a democracy

dead in Nepal

By David Housego

JAPAN yesterday accompanied a modest increase in aid to India with indirect but pointed criticism of Indian economic

Mr Toshiki Kaifu, Japanese Prime Minister, announced a 3 per cent increase in aid commitments during the current year to Y100bn (1386m). Because of the recent fall in the yen, the figure represents a decline in dollar and in real

At the same time, during a speech to Parliament, Mr Kaifu told Indian deputies that one of the keys to vigorous economic development in south Asia would be "the minimisation of government regulation and pri-vatisation of state-owned cor-porations as well as improved infrastructure and stimulation of investment from inside and outside the country."

One of the main reasons for further aid commitments to India is Japanese exasperation with Indian bureaucracy. Japa-nese officials describe the actual disbursements of Japa-nese aid in India as very low

nese aid in India as very low by Asian standards.

Mr Kaifu said east Asian economies had achieved their fast growth through vigorous private investment and policies aimed at attracting foreign investment. He also took issue with India's position over the Gatt round when stressing the importance of the growing trade in services, intellectual property rights and trade-related investment issues.

India's refusal to make con cessions on these points was among the reasons it was named for retaliation by the US over the weekend under the

HK steps up camp security for boat people after escape

By John Elliott in Hong Kong

HONG KONG last night strengthened the security at Vietnamese boat people deten-tion centres following the escape of more than 100 inmates from its large and restive Whitehead camp on Satur-

A recent series of smaller breakouts continued on Sun-day night when another 25 escaped from a small centre on Hong Kong island.

Senior police officers appealed to villagers living near the centres not to carry out threats to form vigilante groups in the wake of reports of armed robberies and

Only about 25 people have Security forces had advance warning late last week of a possible breakout by 700 people from Whitehead.

However reports say that camp guards, who are drawn from the colony's prison staff, watched helpless as the armed escapers, including women and children, cut through 12-ft high barbed wire fences and walked to freeders.

This means Hong Kong is facing its most serious poten-tial crisis involving the 55,000 boat people now in the its

Furthermore, morale among the seconded prison staff is beginning to fall. There is also a risk of serious social unrest if there are clashes between escapers and some local Chinese residents who resent the Vietnamese presence in Hong Kong.

Hope for hostages among shadowy groups of Beirut

SHOULD the kidnappers of Frank Herbert Reed keep their promise to release the 57-yearold American school director by today he will be the second US citizen freed in Lebanon within nine days. In Beirut, it is believed that

most of the other six remaining Americans, three Britons, two Swiss, two Germans, an Italian and an Irishman still held in Lebanon will be freed by the end of the year, although negotiations remain fraught with difficulties and

American citizens are likely to be released before the three Britons – Mr Terry Waite, Mr John McCarthy and Mr Jack Mann – because the British Government has not resumed diplomatic relations with Syria following the Nezar Hindawi affair; Hindswi, a Jordanian, was convicted in Britain in 1986 of trying to plant a bomb on an Israeli airliner, and Britain said Syrian diplomats were involved

were involved.

Frank Reed's kidnapping on
September 9 1986 was claimed
five days later by the "Arab.
Revolutionary Cells — Omar
Mukhtar Brigade". The statement by his captors on Sunday
night was signed by the
"Organisation of the Islamic
Dawn".

Both of these names have been used only once. Yet there is little doubt that Mr Reed has is ittle doubt that Mr Reed has been imprisoned for the past three and a half years by "Islamic Jihad", the most extreme of the pro-Iranian groups. Mr Jean-Paul Kauffmann, the French journalist who was released by Islamic Jihad in May 1988, shared a cell with Mr Reed and, on another occasion. Mr Thomas another occasion. Mr Thomas Sutherland – whose kidnap-ping has also been claimed by islamic Jihad. Islamic Jihad claims respon-sibility for the suicide truck

THE Philippine stock market

THE Philippine stock market fell to its lowest level in 12 months yesterday after the Government substantially scaled back its growth projec-tions for the economy, Esuter reports from Manila.

Persistent fears over the

threat of further coup attempts and the erosion of business

confidence because of contin-

ual electric-power cuts in

bombings of two US embassies in Beirut and the French and American multinational bases there, and was responsible for the first kidnapping of a West-erner – American teacher Mr David Dodge – in Beirut in

It was with Islamic Jihad that Mr Waite, envoy of the Archbishop of Canterbury, negotiated for the release of hostages. Although Mr Waite's disappearance was never claimed by any group, he is believed to have been abducted by Islamic Jihad after failing to obtain concessions from the obtain concessions from the Kuwaiti Government regarding 17 Shia Moslems imprisoned in Kuwait.

The willingness of Beirut's hostage-takers to release that captives may indicate that President Hashemi Rafsanjani of Iran, who wants to resolve

of Iran, who wants to resolve the hostage question, has succeeded in diverting the loyalty of at least some of the kidnappers from his political opponents and their former mentor, Mr Ali Akbar Mohtashemi.

Shia Moslem militia forces in Beirut, on the other hand, suggest that the differences between Mr Rafsanjam and Mr Mohtashemi have been exaggerated to give Mr Rafsanjani more leverage in his negotiations with Western governments.

Islamic Jihad has always asked for the freedom of the Shia Moslems held in Kuwait. The "Revolutionary Justice Organisation" and the "Islamic Jihad for the Liberation of Palestine" have demanded the release of Palestinians and Shia Moslems held by the Israelis, including Sheikh Abdel Karlm Obeid. No demands have ever been made in exchange for Mr Reed's freedom. This may make it easier for his captors

Low growth hits Manila markets

Manils caused the Manila

Manile caused the Manila Stock Exchange to close at its lowest level for a year.

The Finance Secretary, Mr Jesus Estanislao, said on Sat-urday that real gross national product might rise only 4 per cent this year, instead of an original projection of 6 per cent.

He said the Government was working on a package of

Iran still split over negotiations

By Kamran Fazel

THE improving prospects for the release of hostages in Leb-anon have further exposed the divisions in Iran about the merits of negotiating with Western countries.

Mr Ali Akbar Mohtashemi, a leading radical and sponsor of Lebanon's Hizbollah movement, and his allies have bit-terly attacked a proposal for direct talks between Iran and

In an article in the newspa-per Kayhan, Mr Mohtashemi said such a move would be the death of the Islamic Revolu-tion and would be contrary to the teachings of the late Aya-toliah Khomeini.

Mr Mohtashemi's outburst

was in response to a suggestion by Vice President Ataoliah Mohajerani last week that Tehran should consider direct talks with Washington. "If we fail to give preference

and the Revolution," Mr Moha-jerani wrote in the Etelaat daily, "it will result in missed opportunities when the coun-try's enemies want to deprive it of such opportunities and keep us occupied with slogans for years and years, frozen and at a standstill." President Hashemi Rafsan-

jani and his associates are anxious to end the hostage cri-sis. This would ease relations with the rest of the world and enable Iran to embark on eco-

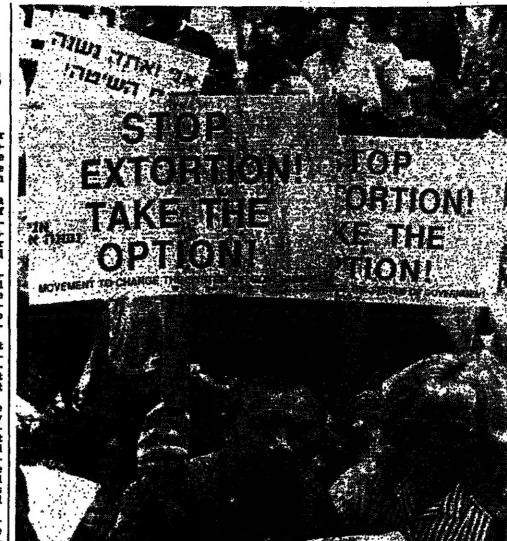
enable Iran to embark on eco-nomic reconstruction after the Gulf war against Iraq.

A Lebanese Hizboliah mem-ber in Iran said yesterday that Hizbollah was still insisting on concessions in exchange for the remaining Western hos-tages. They include the release of Shia Moslems jailed by Kuwait, the release of Sheikh of Shia Mosiems jailed by Kuwait, the release of Sheikh Obeid, the southern Lebanese Hizboliah leader kidnapped by Israel, Western pressure to stop Israel attacking Lebanon, and freedom for three Iranian hostages captured by Lebanese Christian militiamen.

reforms to put the economy back on track, But the Philip-pine Congress has blocked his request for higher taxes, while interest rates have climbed to

The share market has been in steady decline since after the Easter holidays on investor reluctance to buy stocks in the

28 per cent.



Electoral law reform campaigners at a rally opposite the Knesset yesterday

Shamir assails Baker supporters

MR Yitzhak Shamir, the Israeli Prime Minister, MR Yitzhek Shamir, the israeli Prime Minister, underscoring growing discord between the US and Israel, yesterday issued a sharp riposts to criticism of his refusal to accept a proposal by Mr Yames Baker, the Secretary of State, for Israeli-Palestinian peace talks.

He told a radio interviewer: "I must say there is something perhaps ridiculous in the very slogan 'yes to Baker'. We are happy we co-operate with the US Government in the bold effort to reach some sort of agreement with the Arab

with the US Government in the bold effort to reach some sort of agreement with the Arab world... but... no-one can expect we will accept every proposal or idea of an American Secretary of State, come what may."

In other statements during yesterday's 42nd anniversary of the founding of Israel, Mr Shamir also made clear his support for further Jewish settlement of the occupied Arab territories, regardless of strong US criticism of settlements established in the past few weeks. He added, however, that "to my great regret" economic constraints meant massive settlement would not be possible in the next two years.

Mr Shamir is negotiating to establish a new Government led by his Likud Party which would continue to reject Mr Baker's terms for

would continue to reject Mr Baker's terms for talks on Mr Shamir's own peace proposals

because of the belief they would allow a role for the Palestine Liberation Organisation in the process. An attempt by Mr Shimon Peres, the Labour leader, to form a government that would have accepted the plan falled last

Campaigners for electoral reform to end the political bartering that Likud and Labour have engaged in over the past month yesterday presented a petition signed by 500,000 supporters—more than one tenth of the population—to President Chaim Herzog.

The campaign has grown so large that some senior figures believe it may not be possible to ignore it much longer. In outspoken support for the campaign, Mr Herzog said political leaders had made "an absolute mockery" of democracy in recent weeks and said reform was essentia

"How can citizens who have the democratic right to choose their representatives watch calmly the political phenomena revealing a total contempt for the principles of democracy and their distortion," Mr Herzog said. Several thousand demonstrators staged a pro-test rally in front of the Parliament to press for

a new political system.

reform movement of liberals and communists that later Nigeria closes newspaper

Nigeria closed one newspaper and detained the deputy editor and detailed the deputy entities of another yesterday as authorities searched for supporters of a failed coup, witnesses said, Reuter writes from Lagos.

The popular Punch daily failed to appear on the streets of Lagos and security staff outside the newspaper's premises told Reuters they could not let anyone in because state secu-rity men had sealed the build-ing.

Israeli privatisation stalls despite rare political consensus

There has been progress, but technical hitches threaten to limit scope of wide-ranging programme, writes Hugh Carnegy

IRST Boston spun the propeller two years ago with an 80-page master plan. The engines were fuelled by broad political support. But privatisation of Israel's many play state industrial holdings big state industrial holdings has yet to get fully airborne. The latest hitch is one which has blighted almost all aspects of public life in Israel this spring: the lack of decision-making caused by the pro-longed government crisis. That should be a temporary holdup, but even before it occurred, the privatisation programme had run into difficulties which threatened to limit its scope.

When Israel faced up to the painful task in 1985 of tackling South American-scale inflation and gigantic deficits, the aus-tere fiscal policies that were adopted were accompanied by an intention to dismantle the state's dominant role in the economy in favour of a much more market-oriented system. An inevitable target was the 170 companies owned or controlled by the Government. Together they made up some 12 per cent of economic activity but their profit record was poor, with overall return on capital in 1988 of less than 2



UNBUNDLING THE STATE

per cent. Interestingly, both the main political parties, Likud and Labour, were strongly in favour of privatisa-tion, seeing if as a necessary element in the bid to modern-ise an economy that relied too heavily on outdated socialist institutions.

For Labour especially – as the party of Israel's founding socialist Zionists – opting for privatisation was no small ideological leap. But there was little argument as the then Lik-ud-Labour coalition instructed First Boston to draw up a privatisation plan.
The US investment bankers duly produced a blueprint for the sale of 25 state companies through a mixture of private placement and public offering, depending on the characteristics of individual cases. It said tics of individual cases. It said 12 of these companies, includ-ing Israel Chemicals, the most profitable state enterprise, should be prepared for privati-sation immediately. A schedule of up to four

A schedule of up to four years was recommended for the disposal of the others. These included Bezeq, the state telecommunications monopoly, and the electricity utility – both slated for public offerings after two years – and companies such as the airline El Al and Israel Aircraft Industries, the biggest state company pre-eminent in Israel's large defence sector.

A number of technical problems to be ironed out before privatisation were pointed out for the 13 companies not

for the 13 companies not included among those suitable for immediate sale. In the case of the utilities, regulatory regimes were required and pre-privatisation debt issues were recommended. In others, weak financial performance required time for restructuring to take place. For example, El

the master plan and began to talk of privatisation receipts totalling \$5bn. It fell to Mr totalling \$5bn. It fell to Mr Ze'ev Refua, a private sector businessman brought in to head the Finance Ministry's Government Corporations Authority, to put the programme into action. Two years later, despite some progress, ha is still uncertain whether it will prove possible to deliver the flagship companies of the programme to the private secprogramme to the private sec-tor.

His chief problem has proved to be acute political disputes, not about the principle of pri-vatisation - which almost every politician still publicly adheres to - but about the way it has

to - but about the way it has been carried out.
Objections have arisen mainly over the sale by private placement of government holdings, a key element given the small size of the Tel Aviv Stock Exchange. The Finance Ministry managed to push through the sale of a 75 per cent stake in Paz Oil to an Aus-

tralian investor for \$100m, and later an 82.4 per cent chunk of Jerusalem Economic Corporation — a property company — for more than \$54m to a group headed by Bear Stearns. But both transactions encountered opposition over both the price paid and method adopted — reprectivally said to be too

price paid and method adopted

respectively said to be too
low and too secret.

Much of this opposition was
seated in the Knesset Finance
Committee, which has a veto
over all privatisation issues.
When Mr Refua and Mr Shimon Peres, then Finance Minister, insisted on following
First Boston's recommendation
of selling privately - again, to of selling privately - again, to a foreign investor - a 50 per cent stake in Israel Chemicals worth an estimated \$400m, the Finance Committee voted by an overwhelming majority to

block such a move.
This time, the committee's main concern was to prevent the transfer to foreign control of a "strategic" company. ICL, a leading producer of bromides with an annual turnover of \$1.2bn, exploits Israel's only natural resource, potash. Mr Refua had been in negotiation with 10 foreign concerns, rang-ing from big chemical compa-

nies to Mr Robert Maxwell, the British publisher. The Finance Committee decision threw Mr Refua's negotia-tions into disarray. And as ICL

was held up as the key to the major part of the privatisation process, the whole programme was out of gear. The collapse of the Likud-Labour coalition last month - and Mr Peres's depar-ture from the ministry - added to Mr Refua's difficulties. Before he left, Mr Peres decided to forge on with the private sale plan, but it seems unlikely investors will show nuch interest without know-ing exactly what is for sale.

The Finance Committee favours a public offering in ICL, followed by the private sale of a minority stake. Public flotations have become some-thing of flavour of the month

politically and are popular in the investment community. Several small flotations have been completed, most notably the sale recently of 49 per cent of Maman, an air cargo han-dling company. Mr Refua is also preparing to go public in Tel Aviv and New York with a 25-49 per cent stake in El Al and a 5-10 per cent stake on the Tel Aviv market in Bezeq,

worth \$100m, although these seem some way off still. There is some official con-

cern, however, over the ability of the local capital markets to absorb all these offers, espe-cially as the Government's majority shareholdings in the country's four major banks (a separate issue from industrial privatisation) are due to be sold off over the next few years. Private placement remains the preferred option for other big companies, such as Oil Refineries and Elta, a subsidiary of IAI, both listed by first Boston as ripe for immediate sale two years ago.

Mr Refua, who is due to return to private business soon, still regards ICL as the touchstone of the whole programme, the sale that would convince investors that the Government is serious about privatisation. "If we can succeed in selling ICL, we will have proved (privatisation) can remains the preferred option

have proved (privatisation) can be done. If not, then, yes, we will sell the small companies, but not the big ones."

Previous articles in this series appeared on the foreign pages on February 28, March 6, 13, 23, 29, April 4, 11, 19 and 25

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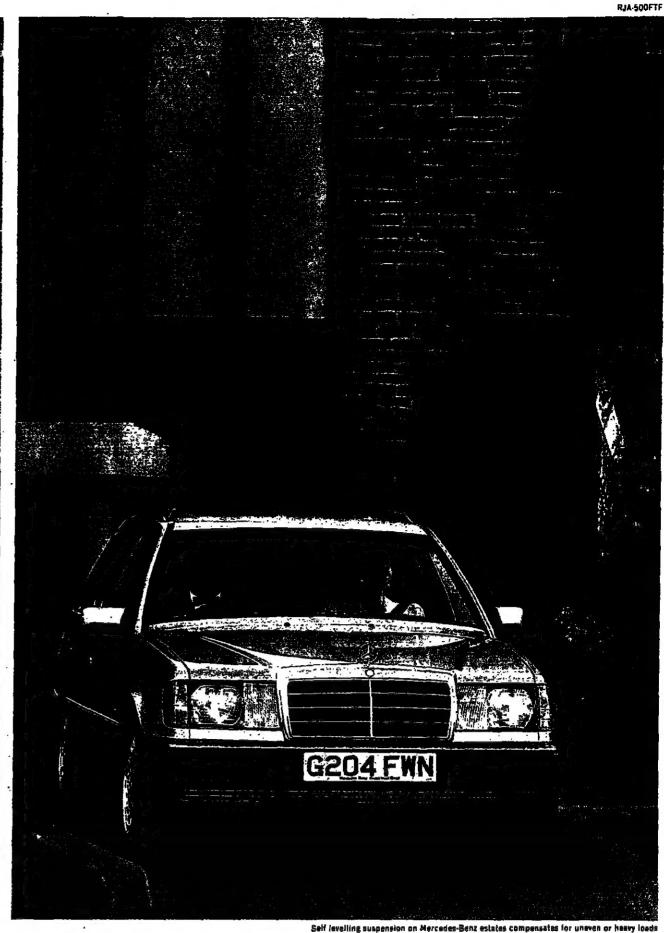
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By

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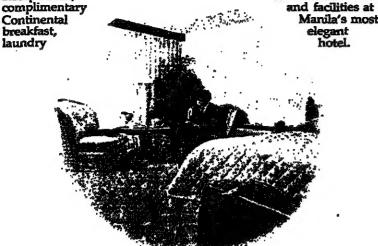
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An economy running out of steam Town 'falls'

Michael Holman on how Ghana's success stories could turn sour

aid-inspired economic recovery, now in its seventh year, is in danger of running out of

On the face of it, there is little cause for concern. The economy has been growing at 6 economy has been growing at 6 per cent annually since the Economic Recovery Programme was launched in 1983, and while per capita incomes today remain below 1975 levels, they have increased by a quarter since Ghana opted for structural adjustment.

ter since Ghana opted for structural adjustment.

But the economy has become so add-dependent that there is a very real possibility of one of the continent's rare success stories turning sour as has already happened in Ivory Coast, and looking increasingly likely in Kenya. There is no single explanation for this, but the confinence of a number of forces threatens to undermine forces threatens to undermine

The most obvious, though hopefully short-term, problem is weak export performance, largely attributable to the collapse of the cocca price in 1988/

lapse of the cocoa price in 1968/9 and, more recently, a lacklustre gold market.

Official estimates suggest exports fell 20 per cent last year to just over \$800m and their lowest level since 1985. Ghana's export base is very narrow with three products accounting for 70 per cent of total earnings - cocoa more than 40 per cent (in 1988), followed by gold with 16 per cent and timber (11 per cent).

Its difficult to be optimistic about near-term export pros-

about near-term export pros-pects, and official projections point to a further 8 per cent export decline this year. While cocca prices appear to have passed their trough they will remain weak for the immediate future; although gold earnings will increase with the projected will increase with the projected rise in output from 270,000 ounces in 1987 to well over one million ounces by 1993, at which stage gold will become the country's top export, the external payments position will remain under severe strein and increasingly depenstrain, and increasingly depen-

Meanwhile, imports have risen steadily, largely on the strength of net aid inflows which doubled from \$430m in 1965 to \$850m last year.

Imports are forecast at \$1.2bn in 1990, or some 24 per cent of GDP, leaving a trade gap of more than \$400m. With

impressive economic recoves seventh year, is running out of running out of ee of it, there is ee of it, there is one obvious partial solution, but the key to long support. but the key to long-run growth is a recovery in private invest-ment. While investment

ment. While investment increase from only 4 per cent of GDP in 1982 to 15 per cent, the private sector's share is running at a mere 4 per cent.

A third weakness is inflation. Despite the elimination of the budget deficit and tight credit controls, inflation averaged 30 per cent until last year when it slowed slightly to 25 per cent. Continuing high inflation despite the restrictive fiscal and monetary stance partly reflects the combination of excess liquidity in the banking sector, exacerbated by ing sector, exacerbated by unsatsified demand for consumer items, and upward pressure on input costs from the cedi devaluation, down from 2.75 to the dollar in 1963 to 310

at present.
The most formidable chal-lenge is that of reviving private investment. IMP figures put net foreign investment in Ghana during the 1980s at less than \$100m, half of which took

than \$100m, half of which took place before the reform programme was launched.

In February, the Ghana Investment Centre and the World Bank's recently-established Multilateral Investment Guarantee Agency, (MIGA) staged an investment promotion conference in Accra designed to encourage new investment by both local and foreign companies.

In his keynote address, F-Lt Jerry Rawlings, Chairman of the ruling Provisional Defence

the ruling Provisional Defence Council, selzed the opportunity to launch a scathing attack on using them of "arrogance and corruption". His advice to Ghanaians: "Look for the catch in foreign investment" typifies the climate of mutual suspicion and mistrust between foreign investors, and a many eign investors and so many African governments - the elimination of which is crucial to the achievement of self-sustaining, as distinct from aid-promoted growth.

The subsequent rush by western diplomats and interna-

tional agencies to put the Rawlings speech "into con-text" – by judging the Ghanaism leader policies rather than statement - was less than con-



Although gold earnings will increase, Ghana's external payments position will remain under severe strain

vincing.

At a time when Eastern
Europe is opening its doors to
foreign capital, African leaders,
already facing an uphill bettle in attracting new investment, cannot afford the luxury of shooting themselves in the

foot.

Ghana's international investment image is not helped either by its unstable political environment. Since seizing power, for the second time, 10 years ago, Jerry Rawlings has been the target of a number of unsuccessful coup attempts, two of them in the last year. There is no other mechanism for changing the environment. There is no other mechanism for changing the government and although the PNDC has promised participatory democracy at grassroots level, this has gone no further than the establishment of district

assembles.
Thirty years ago, Ghana's economy was very similar in size and performance to that of South Korea. Today, even after sound hards. Touch, even and six years of growth averaging 6 per cent annually, its GNP of some \$6 billion and income per head of \$410 compares with

Korea's GNP of \$155 bn and per

Korea's GNP of \$155 bn and per capita income of \$3,600.

This widening gap, so typical of the entire African continent in the last 20 years, will be narrowed only when private investment regains its momentum of the immediate post-independence period.

tum of the immediate post-in-dependence period.

Ghana needs to invest a quarter of its GNP each year and it is simply unrealistic to expect foreign donors, whose assistance is currently almost 15 per cent, to reach this tar-

get.
One long-promised and promising reform — that of privatising Ghana's bloated state-owned industries, which account for no less than 60 per cent of industrial production, — has been stalled for the past 18 months. This could yet turn out to be one vehicle for reviving private investment, but out to be one venicle for reviing private investment, but
only if the policy changes
embodied in the reform programme are seen to be
matched by attitudinal
changes by the political leadership, whose present commitment to private enterprise is
less than wholehearted.

to Eritrean rebel troops in advance

REBELS in northern Ethiopia said yesterday that they had captured another town in Eritrea province where rebel forces are advancing on the provincial capital Asmara from he south, Reuter reports from

The Eritrean People's Liberation Front (EPLF) said its forces wiped out the army garrison at Digsa, 70 km (45 miles) south of Asmara, on Sunday. south of Ashara, on Sunday.
It was the third town in
southern Eritres which the
EPLF claims to have captured
last week, following Senafe and
Adi Kayeh.

All three are on the main road leading south from Asmara towards Addis Ababa,

the Ethopian capital.
EPLF spokesman Yemane
Gebre Mesksel told Reuters by telephone from London that he had no details of casualties. Ethiopia's Soviet-backed gov-ermient has not confirmed the fall of Digsa, Adi Kayeh and

But it announced on Friday that rebel forces had opened a new front in southern Eritrea. The Council of State said in statement the appearance of this new front was "very alarming" and had brought the civil war in Eritree "to a dan-

gerous stage". Yemane said the EPLF advance in southern Eritrea meant rebel forces were now able to threaten the right flank of government forces trying to push down the main road from Asmara to the Red Sea port of

The EPLF captured Masawa in February, reducing the gov-ernment-held area of Eritrea to a landlocked enclave which can only be supplied by air.

There was heavy fighting in April at Ghinda, 70 km (45 miles) inland from Masawa, as the army tried to break through the EPLF frontline and recapture the strategic port.

The EPLF said it repulsed these attacks, killing more than 6,500 government soldiers. The EPLF is fighting for the independence of Eritres, a formerependence of Anneas, a for-mer fialian colony which was federated with Ethiopia in 1952 and fully integrated with the country under pressure from Addis Ababa 10 years later.

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UK NEWS

BRITAIN IN



Cut in car exhausts 'impossible'

Mr Cecil Parkinson, the Transport Secretary, yesterday said it would be impossible in the short term for the UK to reduce significantly emissions of carbon dioxide

from vehicles. He indicated that Britain

He indicated that Britain was looking for longer-term targets to be achieved by the end of the century through international co-operation.

The possibility of including engine tuning, however, in the annual test for all vehicles more than three years old is being considered as a way of reducing exhaust gases that damage the environment, hir Futhinson told a undersect on transport and the environment.

environment.

He added that if engines had to be re-tuned as part of the MoT test, emissions of carbon dioxide from exhausts might be cut by by 5 per tent to 10

per cent. Environmentalists at the conference, held in London, were disappointed by the speech. Mr Steve Elsworth, air pollution campaigner for Greatpeace,

Heals staff ballot on action

Staff at Heals, the furniture retail chain owned by Storehouse, are likely to be ballotted on industrial action over changes to the way their sales staff are paid which wuld link their wages more closely to how much they sell.

The shop workers union Usdaw is planning a union ballot on industrial action over the proposed new pay structure at Heals two stores in central London and Guildiord, which the union claims would lead to pay cuts of up to £1,000 a year.

Home loans fall by 10%

Home loans by UK benks fell by ten per cent in the first quarter of the year, according to figures released by the Committee of London and Scottish Rankers yesterday. Gress loans during the first quarter of this year were ELBADG, compared to EZ.25m in each quarter of this year were labeled to the year. However the slowdown may include a leasuning of interest among the clearing banks, who have a relatively small

share of the mortgage market, rather than a trend in the market as a whole.

Metrotect buys **BPB** Industries

The management of Metrotect, the West Yorkshire pipeline coater which won a Queen's Award for Export Achievement last month (April), has bought the company out from BPB Industries for £7m

Metrotect, which employs 70 people at Cleckheaton, specialises in hot coat and wrap pipeline protection and claims world leadership in glass-fibre outerwraps. Its plasticised coal tar and bitumen coatings are used offshore or when pipelines are buried in aggressive, salty or acidic soils.

The company's appeal to its backers is its independence of the UK economic climate.

EC training 'inadequate'

inadequacies in training and education in European Community countries combined with growing combined with growing strains on the supply of skilled labour are likely to impair the employment-creation effects of the 1992 programme, according to a new strain. The study of national labour markets within the EC says that six gaps are emerging in a majority of states which are likely to impair business

growth and will hinder the recovery from the initial shake-out of employment. Mr Amin Rajan, a visiting Mr Amin Bajan, a visiting professor at the City University Business School, argues in the study that a failure to improve training and education systems in EC states could "nullify attempts to create a new industrial dynamism."

Power clash over oil

The coal and electricity industries yesterday clashed over the reasons for a steep increase in the amount of oil used in British power stations. British Coal blamed a breakdown in imports of French electricity through the cross Channel cable links tast December for a recent 71 per cent increase in power station oil consumption.

Imports of French power have resumed but French electricity officials yesterday voiced concern that national production levels would again be hit by the continuing low rainfall which last year cut, hydroelectric output and starved nuclear stations of cooling water.

Manx sexual offences debate

The Isle of Man Government.
Is today set to debate its
Sexual Offences Bill in a
second attempt in three years

to legalise homogenuality. As the law on the island stands now a homosexual act in private between consenting adults is a criminal offence.

On the 24th April the president of the Legislation Committee of Jersey, in the Channel Islands, autounced that island will introduce a bill legalising homosexuality. This leaves the Isle of Man the sole country in the Council of Europe in contravention of the European Convention on Human Rights.

on Hunan Rights.

Pressure for change in the law is being exerted by the UK Government, which has the obligation to secure for all citizens within its jurisdiction the rights each the Capacition. Convention.

Magazines to earn £1bn

The magazine industry in the UK is expected to take £1bn in advertising revenue this year compared with £600m five

years ago. The rise is evidence of a significant expansion of magazines over the past decade, according to a new review of performance in the

industry.

The review, produced for the industry's first national conference today, shows that the number of consumer magazine titles rose by 69 per cent from 1,350 to 2,289 and the number of business titles by 64 per cent from 2,600 to 4,263 in the past 10 years.

MANAGEMENT CONSULTANTS ACCULURATING STRATEGIC CHA

Duke of Edinburgh: "Economic theory has to widen its horizons"

Duke issues warning to CBI

introduced in the 1980s.

By Charles Leadbeater, Industrial Editor

PRINCE Philip, the Duke of Edinburgh yesterday told the Confederation of British Industry, the employers' organisa-tion that economic thinking by business and government was dangerously underestimating the mounting risks of environ-mental despolation.

He said cleanliness, honesty

and politeness should be at the core of business strategies over the next 25 years.

But he too had his doubts about the value of the changes

Speaking at the CBI's 25th anniversary, he admonished the free market monetary economists who ten years ago were vaunted as liberators, for the confines of their vision.

Warning that over the next
25 years the world would face
problems of a kind it had never
before had to tackle, the Duke said: "This has not penetrated the cloistered salons of mone-

tary economics. Economic the-ory has to widen its horizons

Mr John Banham, the CBI's director general warned that British companies are facing the prospect of declaring redundancies and cutting investment as high pay settlements and rising units costs cut into profit margins. His warning comes in the week that electricity workers are expected to be offered a pay increase of close to 10 per

to take into account the facts

of planetary life."
Mr John Banham, the CBI's

Offshore oil and gas operators place orders worth £3.9bn

By Staven Buffer

OFFSHORE OIL and gas operators last year placed record orders for goods and services on the UK continental shelf worth 23.9bn, according to the Government's annual report issued yesterday on Britain's oil and gas resources. Reflecting a strong upturn in the oil exploration and devel-

opment, the UK offshore sup-ply industry won £3.2bm of the total, or 81 per cent. Actual capital expenditure for the year ross by 25 per cent to filling.

The year also showed substantial success in oil and gas exploration. The Brown Book, as the annual report is known for its chocolate-coloured cover, showed a slight increase in proven and probable reserves from 1,190th tothes in last year's report to 1,200 tonnes at the end of 1989, indicating that oil companies replaced oil produced with new discoveries.

twenty nine significant off-shore discoveries were made. The 183 exploration and appraisal wells drilled repre-sented the second highest total

Proven and probable reserves of gas also showed an decrease from 1,195bn cubic metres to 1,165bn cubic metres. Total initial oil reserves. included oil already produced rose to 1,200m tonnes on a proven and probable basis, or to 1,310m tonnes, on a maxi-mum possible basis. Oil production last year fell

by 20 per cent compared to 1986 to 91.8m tonnes. The Gov-ernment however, sees oil outetument however, sees oil output rising in the years shead
from between 85m and 110m
tonnes this year to bewieen
80m and 120m tonnes in 1994.
Gas production last year hit.
45m cubic metres, a drop of
one bem, while imports from
Norway were 19 bem.

Despite the decline in oil produced rose from 27.35m to
87.15m. Gas sales amounted in
82.15m, up from \$2.05m. Govern-

\$2.1bn, up from \$2.0bn. Government income from texes and royalties were 22.8hn in 1969/

Development of the Oil and Gas Resources of the United Kingdom, Department of Energy 1990, London, HMSO,

Satellite TV executive criticises' new station

lar Andrew Knight, executive chairman of News International yesterday accused British Satellite Broadcasting of trying to destabilise Sky Television and sprang to the defence of his new boss "big bad Rupert Murdoch."

The News International executive told a London conditionation that BSB, which launched its five channel service on Sunday, had been running a direct mail propaganda caffittaign aimed at forcing Mr Murdoch to give up 80 per cent of Sky to give up 80 per cent of Sky because of its other media

interests.

Mr Knight appealed to Britsin's media to stop indulging in backbiting and copyknocking when talking about their competitors. And he appealed to BSB, a consortium in which Pearson, publishers of the Financial Times has a substantial stake, to stop representing them a monder. If you can produce good proyou can produce good programmes as we have, you will succeed as we have, partly because we have helped revolutionise the way people think about television," Mr Knight told the conference. The combined capitalization of BSR's bined capitalisation of BSB's main backers was over five times that of Mr Murdooch's News Corporation, he said.

Local poll 'will force' Thatcher to depart

MR NEIL KINNOCK, leader of the opposition Labour Party, said yesterday that Thursday's local election results would help ensure Mrs Margaret Thatcher left Downing Street before the next general election, writes Michael Cassell.

Mr Kinnock sought, however, to dampen expectations of sweeping gains for his party.

Party to win between one him-dred and two hundred seats but refused to predict victory in Conservative "flagship"

in Conservative "flagship" councils such as Wandsworth and Westminster in London. Same polls have suggested Labour could gain up to six hundred seats and wrest control of some Tory strongholds. Ministers hope that local results will defy trends reflected in polls and are ready to use victories in some supposedly vulnerable boroughs to demonstrate that the principle of the poil tax is popular ple of the poil tax is popular and that it is the size of house-hold bills which must be

Mr Christopher Patten, the Environment Secretary, yes-terday led the government's attempts to press home claims that Tory-controlled councils meant lower poll tax bills while Labour authorities spent excessively and charged more.

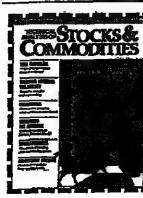


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Strocks & Conneconness magazine 3617 S.W. Alaston St.

By John Griffiths

THE Rover vehicles group will next week start a third round of lay-offs to prevent a build-up of unsold Rover 800/Sterling executive cars following poor sales in the US and UK.

The decision affects mainly 1,200 assembly workers at Cow-ley, Oxfordshire, central

It has been taken after a 33 per cent fall in first quarter UK sales of the 800/Sterling compared with the same period last year and a fallure so far to last year, and a failure so far to improve the Sterling's poor sales record in North America.
In the US, Rover claims to
have halted a long slide in

Sterling sales. But at 1,404 in the first quarter, they remain far below Rover's original target of 26,000

cars a year.

The UK executive car marfor Rover, currently is running about eight per cent lower Rover is not alone among the UK "big three" producers in experiencing a sharp sales

Sales of the Cariton and Senator ranges made by Vatikhall, the General Motors subsidiary, are also about one-third down. Ford, the European subsidiary of the US motor manufacturer, which last year introduced a saloon version of its Granada/Scorpio, has experienced a 9 per cent fall.

The Rover lay-offs will

involve a total of 13 days, spread over three separate weeks in May, June and July. Those laid off will receive full basic pay but no bonuses. Rover conducted a similar programme at the end of last year, and a second one during the run-up to Easter.

A total of 53 days' production will have been foregone by the time the new programme

Rover to lay-off workers as US | Serving up a competitive brew for Britain's pubs | Philip Rawstorne looks at the Government's campaign to increase competition in the brewing industrial competition competition in the brewing industrial competition in the brewi

Philip Rawstorne looks at the Government's campaign to increase competition in the brewing industry

THE first of the govern-ment orders designed to introduce more competi-tion in the brewing industry and more consumer choice in Britain's traditional public houses, or "pubs", comes into

force today. Under its terms, each of the hig five brewers will now have to allow its tenanted puls to sell a "guest" cask-conditioned ale in addition to its own

The tie on supplies of soft drinks, no-alcohol and low-alcohol bers and cider will also

The order - resulting from the recent Monopolies and Mergers Commission inquiry into the industry - affects more than 21,500 pubs across the country owned by Bass, Allied-Lyons, Grand Metropoli-tan, Whithread and Courage, Hoottish & Newcastle has avoided the guest ale order by reducing its pub estate to less than 2,000.

In theory, the move should give a boost to regional brewers, including many of the micro-breweries established in recent years on the back of the real ale boom, by providing

new outlets for their product which has been brewed in the

traditional" way. The Campaign for Real Ale, the pressure group which helped turn the consumer tide helped turn the consumer tide against heer hrewed by modern techniques under pressure in a metal keg, has welcomed the move as "a real opportunity" for the independent breweries, and it has distributed leaflets and it has distributed leaflets to publicans urging them to take advantage of their rights. But much scapticism remains in the industry about the gains that, in practice, the regional brewers will secure; and how widely consumer unute with the consumer that it is a consumer to the consumer that it is a line of the consumer that it is a li

The opportunity itself is limited. Mr John Spicer, analyst at Klainwort Benson, estimates that the guest beer market could amount to 1.2m barrels a year at most - around 4 per cant of ale consumption. "The regional brewers would

have to supply all of this and a little more to avoid the expe-ted overall decline in produc-tion by the end of the decade." Main beneficiaries are likely to be the the quoted regional brewers with the strongest brands – Fullers (with Chis-

DRAUGHT ALE SALES (millions of barrels) Cask conditioned 15 Browery conditioned 10.2 15.9

wick, London Pride, and RSB), Greene King, the Bast Anglian brewer (IPA and Abbot Ale), Marstons (Pedigree), Wolver-hampton & Dudley (Bank's), and Youngs (Ordinary and Special Bitters).

Special Streets.

Wolverhampton & Dudley is offering a series of inducements to pub tenants to take its ale; Marston has a reciprocal distribution agreement with Whithread; Greene King has increased its television

Pullers and Youngs, with 12-15 times more national brewer tenancies in their Lon-don trading area than managed pubs, have more potential out-lets

Commetition will come from some of the larger unquoted regionals such as Wadworth

Thwaites, Adnams, Brakspears and Sam Smiths. But the fiercest competition is likely to cest competition is likely to come from the big hrewers themselves as they seek to stem any drain on their business. Each is offering to supply its trained from a list of continues selected brands from rival brewers.

Few tenants may, in the end, have the independence to ignore such arrangements and make their own deals with

make their own deals with other brewers.

Bass, the country's higgest brewer, apart from its heavily advertised Draught Bass, Stones, Brew XI, and Worthington, says it is offering "a range of products which varies from area to area to meet local

Those of its 4,328 tenants who order guest ales through the company, it points out, will gain advantages in technical services and point of sale pro-

GrandMet, stressing that its 3,550 tenants may buy their guest ale from any source, is negotiating increases in their rents to take account of their "new retail opportunity." Apart from its Ruddles and Websters brands, it is offering to supply an additional local brew in each region: Brenin bitter in South Wales, Burt's Ritter in the lale of Wight, for

courage has listed 13 guest ales – from Eldridge Pope's Royal Oak Premium and Wadworth's 6X to Everard's Tiger Bitter and Mansfield's Riding Traditional. But it is only prepared to supply each of them to tenants in the area in which it is howard. it is brewed.

Allied Breweries, in addition
to its Tetley's and Burton
brands, is similarly offering its
4,500 tenants a variety of local
products: Youngs in London,
Boddington's in Lamcashire.
Whithread says it is making
"no special arrangements to

satisfy every possible demand." it considers its portfolio, which includes Boddington's, Marston's Pedigree, Flowers and Wethered's, is extensive enough for most tastes among its 4,200 tenants. "But if a very strong demand for another product emerges in any area, we shall consider the position." Each of the major brewers intends to market its own cask ales more aggressively. The aim is not only to persuade its own tenants to remain loyal to its brands, but to penetrate rival pub estates; and to secure shares of the growing and more competitive off-lic

One incidental result may be to encourage a general which in demand from keg to cask

beers.
The Office of Fair Trading will be closely monitoring the effect of the order on consumer choice and on prices over the

But it may have less signifi-cance in the longer term if the forecasts of a 14 per cent decline in pub beer sales, and the closure of some 5,000-6,000 pulse by the end of the decade,

numbers will change very much," said Mr Wilson. He added that meetings on

the future of LUI were continu-ing this week with insurance brokers led by the Sedgwick Group and Marsh & McLennan.

The brokers are concerned that the liquidation of LUI

would damage the London insurance market, expose them to litigation by clients and ulti-mately lead to policy holders not being paid.

MPs come under pressure to keep Commons on TV

PRESSURE was yesterday raised on MPs to make television cameras a permanent fixture in the House of Com-mons with the publication of an independent study describing the experiment as "a greater success than seemed possible".

TV news reporting of proceedings has risen by at least 80 per cent since the project began in November, says the Hansard Society, a charity which seeks to promote understanding of Parlia-

Live afternoon transmissions attract up to 2m viewers with the off-peak "round-ups", such as Channel 4's "The

Parliament Programme", attracting up to 250,000. Several MPs who opposed introducing the cameras are now sup-porters, it says. Television is improving contact between MPs and constituents.

Publication of the report comes as the Commons' select committee on broad-casting the chamber embarks on its

casting the chamber emparks on its review of the experiment. MPs are expected to vote on whether to continue the experiment, based on the committee's findings, in late June or July.

Despite its broad support for televising, the Hansard report highlights areas of concern such as the restrictions on

Earlier this year restrictions were relaxed, allowing greater use of "reaction" shots but the change did not apply to question time or ministerial

The authors, which included Mr Alas-The authors, which included Mr Alastair Hetherington, professor of media studies at the University of Sterling, agree with one senior television editor who is quoted as saying "MPs, in trying to prevent distortion, have created it."

The January changes also saw the introduction of the "group shot" — midway between the standard head and shoulder and wide-engle shots. It values was best demonstrated during the

was best demonstrated during the

lengthy coverage of the Budget speed the study says.

the study says.

At a press conference to launch the study, Sir Barney Hayhoe MP, chairman of the Hansard Society, said oversess interest in the Commons had been "astonishing", turning the Speaker into a minor celebrity.

"If he was to walk down Broadway in all his regalia, he would at least be recognised as the speaker of the Commons whereas a few years ago he would have been arrested," Sir Barney said.

"Cameras in the Commons", Hansard Society, 16 Gover Street, London WCIE 6DP. 216 non-members.

N Ireland businesses warned of cut in aid

BUBINESSES in Northern Ireland were warned yesterday by the Government that they can no longer expect subsidies at the levels to which they

have grown accustomed. In future, government assistance will be directed less on

In manner, government, seartence will be directed less on
capital projects and more on
improving the performance of
companies through training,
research and development.

The plan, compiled by the
Department of Economic
Development in Belfast and
launched yesterday by Mr
Peter Brooke, Northern
Ireland Secretary, is the most
and first of a to make
industry in the province
become more competitive and
to stand on its own feet.

If the plan does not succeed,
the province's rate of unemplayment – the highest in the
UK – will not fall, and high
miteration to mainland
Britain will continue.

Publication of the plan fol-

Publication of the plan fol-lows recent critical studies of policy in Northern Ireland, from the Morthern Ireland from the Morthern Ireland Economic Council, whose members are appointed by government, and the indepen-dent Northern Ireland Eco-nomic Research Centre. Both bodies highlighted the failure to make industry in the

province more export oriented, and the paucity of jobs which actually result from inward investment as opposed to the number of jobs promised.

Northern Ireland, "Competing in the 1990s – the key to Growth", Department of Recommic Development, Netherland, Massey Apenne, Bellinst

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LUI must add up to £100m to reserves

LONDON United Investments, LONDON United Investments, the UK insurance group, has revealed it needs to top up reserves by between £75m and £100m to meet future claims.

The figures, unveiled yesterday by Mr Peter Wilson, LUI's chief executive, come from a draft report by consulting actuales Tillinghast. aries Tillinghast.
Lill's abares were suspended

in March when the Department of Trade and Industry ordered its main insurance subsidiary,

its main insurance subsidiary,
Walbrook Insurance, to stop
writing new business.
Walbrook's solvency was in
turn threatened by a shortage
of reserves in six LUI subsidincles facing heavy claims on
US liability business written in
the 1970s and early 1980s.
The Tillinghast figures are
below some insurance industry
estimates which put the shortfall in reserves at £150an-£200m.
"We have clearly lad dust
reports and I don't think the

But the brokers admit it is extremely difficult to put together a rescus plan because of uncertainty about the level of claims likely to hit LUI subsidiaries.

These units insured US com-panies and institutions for pro-fessional indemnity, environ-mental impairment and other liability risks under policies which are still producing

Problems seen for small biotechnology companies

FEW small British busine in hiotechnology will expend to provide aignificant sources of wealth or employmenting to a study by reat Heriot West Bur

in Edinburgh.
The study says that many

The study says that many small companies in the sector face long lead times in developing products.

They also find it difficult to discover small murbut areas for products that are free from large established groups in fields like chemicals and pharmacsuitcals. maceuticals.

Biotechnology is the univella term for a range of new techniques for producing drugs and other chemical prodacts using novel ideas in biol-

The sector excited much interest in the early 1980s but since then many of the small companies set up to develop biotechnology techniques have made slower than expected

The Heriot-Watt study was ased on a survey of 48 biotechnology companies in Britain Many of them face funding problems, according to

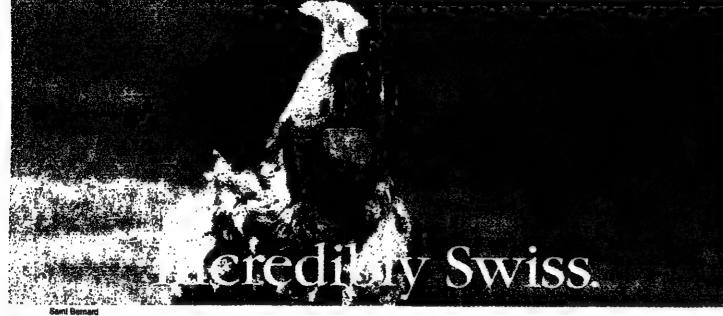
o Firms in the Biol ogy Industry: Their Contribu-tion to Europation and Growth. Department of Business Organi-sation, Heriot-Watt Business School, Box 807, Riccurton, Edinburgh. KH14 4AT.

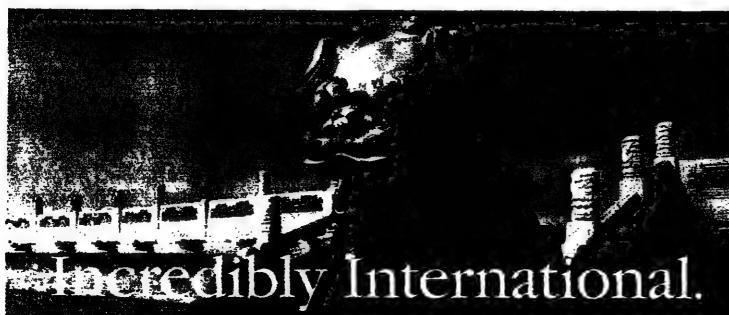
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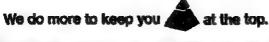




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> While there are plenty of people striving to arrive,

At a research and development cost of £30m-£40m so far, Amerlite is the biggest project in Amersham International's m annual corporate R&D budget, and occupies more than 100 scientists. The company expects it to remain a major project at least until the

Amersham International born as the Radiochemical Centre in 1940, specialises in radioactive substances for a great diversity of uses, from hospitals to homes. In the 1970s its best-selling innovations were kits - rather like chemistry sets except that they needed a radioactive reagent. They allowed medics to make quick assays of many hor-mones and other analytes found in blood and body fluids. By the late 1970s Amersham was concerned about its ability to sustain rapid growth, given that radioactivity was becoming less popular. It began looking for a new technology to replace radio-immuno-assay (RIA), the discovery which led it to pioneer the RIA kit.

A group of 15 scientists was formed to search for alternatives and more than 30 technologies were found to investi-gate. "We were looking for something that had all the attributes of radioactivity with-out being radioactive," one Ameraham esecutive recalls.

The group was seeking a "label" by which a specific natural molecule such as a hormone might be traced and measured. A radioactive label can be used to assay a complex chemical such as insulin in

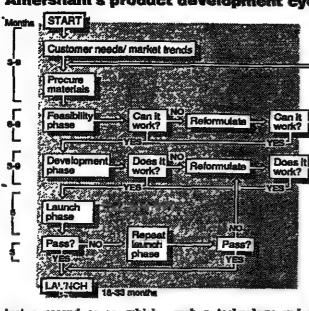
In 1982 the National Research Development Corporation (now British Technology Group), brokers for Government patents, introduced Amersham to enhanced lumi-nescence. The development corporation offered the find-ings of Professor Tom Whitehead and his group at the Wolf-son Research Laboratories at Birmingham University. Their research was part of a pro-gramme funded by the Depart-ment of Health.

Luminescence is a chemically generated flash of light — similar to the flash of the firefly and other creatures. Nor-mally this flash is very brief,

David Fishlock examines the product which won a recent Queen's Award for Amersham International

Sparked off by chemical light

Amersham's product development cycle



makes it difficult to catch and measure. Whitehead showed how it could be sustained for at least 20 minutes, by a pro-cess he called enhanced lumi-

Charlie Martin, a chemist with Amersham's development group, was made project leader for a joint feasibility study. Within two months he was Within two months he was convinced that the process would be successful. The next step was a joint research programme, with Amersham acientists asking questions the academics had not begun to address, such as whether enhanced luminescence could assay the kind of hormous for assay the kind of hormones for which its RIA kits catered. The technology proved sound for every analyte Amersham

Bill Hornby, Amereham's general manager for clinical products, testifies to the impor-tance of this collaboration. It provided a bedrock of science to underpin the product deval-

opment phase, he says.

The lesson is, don't just

grab a technology and run away," says John Maynard, Ameraham's director responsi-ble for new businesses. Research collaboration between university and com-

pany continued for two years after the licence agreement was signed in January 1963.

The next step – the concept stage – was to define a product. Amersham wanted to develop a complete engineering system, in contrast to the kits of reagents it had invented for RIA. The kits used instruments already available in hospital lahoratories. Enhanced luminescence required new instru-Many firms have falled with

immuno-assays, thinking the systems were simple once the research had been done, says Martin. But much of the innovation takes place in the product development. vation takes place in the product development phase (see above). "This is the stage that acronion out the professional comthe less professional company," Martin believes.

Amersham embarked on a total analytical system. It Lorch's R&D team reached 170.

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Amersham's strong culture as a science-based company was the key to the project's success, says Maynard. But its success, says Maynard. But its willingness to seek outside help with parts of the development programme, and to interact strongly with its collaborators. was important, he believes. Also, although the project was dispersed, accountability stayed in one place.

The heart of the Amerities system is a luminometer.

system is a luminometer, which measures the light signal. It was a joint development by Amersham and Wilj. The system also has a workstation at which samples are prepared, an incubator which shakes samples for up to 80 minutes and an automatic washer for

amples.

Martin recalls that early Martin recalls that early attempts to get a light-tight humineneus led the team to work under a cover reminiscent of old-fashioned photography, with a set-up they dubbed "the paper-beg machine."

An early decision was to adort microtity wells.

adopt micro-titre wells - like miniature test-tubes - in which to perform the chemis-try, as a system becoming familiar to medical laborato-ries. They specified that the luminometer must read 96 wells of huminescence in two minutes, with no "cross-talk" between the wells. They admit that they underestimated the amount of innovation neces-sary to refine the wells for the sany to remie the weak for the luminometer, for example to standardise the background whiteness of the well. Wells had to be opeque, highly reflec-tive, stable for a year and precision-made.

Hornby estimates that abo 1,000 man-years of R&D already lie bahind Amerlite. d with six assays in audiness with any assays in 1985 and since expanded to 25, including rubella, hepatitis and infertility. A batch of 96 samples is analysed in two minutes—compared with two hours for an RIA bit.

Another 14 assays are under development. Homby believes the inventory may reach as many as 50. As soon as he com-pletes development of an assay — normally about two years — he starts the development of a

The second throat of the Ameritie development pro-gramme is to refine the instru-mentation. The current system costs around £20,000 if hought outright, although it is often leased. Homby believes its four units will be reduced to two next year, and then to a single automated instrument before the mid-1990s. "There's a very strong technology here that has a lot of life in it yet." Serve yourself at the supermarket

THERE are few things more frustrating than waiting in the supermarket checkout queue behind customers with troi-

behind customers with trol-leys full of food when you have only a south of To help speed up the pro-cess, Hixdorf Computer, of Paderborn, in West Germany, her developed a security scanning system so that cus-tomers with just a few items can feed the prices into the computer themselves, and then have to the checkout then hurry to the checkout to pay their bill. The manufacturers believe

he system will be particularly attractive to supermarks which have difficulty in recruiting staff, it could

recruiting staff, it could enable some shops to stay open longer, even up to 24 hours a day.

The Scan Torrer is small to from checked systems already used in supermarks. When a customer arrives at the check-out he can always at the check-out he arrives at the check-out he or she passes goods from the trolley along the glass plate acanner fitted into the counter top. The description and price of the goods appears a monitor and then the lines is placed into a second trolley which also es a set of

weighs each item as it is scanned to ensure that the total weight of goods tailies with the weight in the trolley.

The first Scan Tower system will be installed in Spain

Better mileage from fewer wires

TODAY's select cars our nearly a mile of wiring, carry-ing both the electrical power and the eigents which instruct, for example, the win-daces wipers to see this action or the indicators to

flicitor.

The wiring is both heavy and falces up space, so surjomotive and electronics mane facturers have been working on ways of sending as many electrical algues down one strend of wire as possible.

Stemens Automotive

Systems, of Regemburg in West Germany, has devel-oped a vehicle white system which could cut the amount es, of Regenule of cables by helf. It uses dig tal technology developed in tel technology developed in the computer industry to send a restor of the send telly down a single wire. When the driver presses a basis or wells, see again

mat and sent along the wire to the appropriate piece of equipment — the sidelights, for example. The Siemens system can replace 80 conventional wires with just four.

• Another space saving device, which also improv the flow of the exhaust gases

is converted into a digital for-

the flow of the exhaust gases out of fine car, has been designed by VBF Butzen, of Costerhout, in the Netherlands, instead of the pipes from the cylinders joining in a V-shape, where the exhaust gases from each pipe collide, the gases are steered down the centre. This produces a month of the produces of the cylinder of the gases. The system is engigases. The system is engineered as two D-shaped pipes and then welded together.

Concrete for **Lightweights**

concrete which tests on water may seem as Hisely as pige that By. But 3M, of St. Paul, Minnesota, has developed instead of conventional concrete aggregates, thereby reducing the weight of concrete to less than that of water.

water.
The developers claim that the spheres not only result in a much lighter material — as little as 40th per square foot, compared with 100th per square foot for inday's lightest concrete — but one that is as strong as its heavier counterparts. In addition, 3M says the resulting concrete is a good sound and heat insulator.

beeds, which can be anything across, contain they air calls surrounded by a tough outer shell which is impermissible to the tough outer shell which is impermissible to the tough outer shell ware high immersture.

resist very high temperatures. The company believes the new type of concrete could be used for bosts or floating constructions, as well as for combrections, as well as fo traditional building applica-

Disk drives come ciean

rations from they are begin-ping to realise that dirty con-ditions can curtail the litespa-offthe sophisticated technol-ogy. Now several computer-companies have deviced soic

20 32 9

WORTH WATCHING by Della Bradshaw

Sun Microsystems and Genisco Technology Corporatio (GTC), which specialises in rugged systems, have joint forces to make an extra-tou version of Sun's Spark wor ions for use in ma turing applications. The Machine Manager system, as it will be called, will be

on sale from this m For those with IBM PCs, ac, the intern s seiling cabling which enables companies to leave the monitor and keyboard on the shop floor while housing the central processor unit and to 100 feet away in an office an ro

The Maxi-Link comp cable, connectors and a cooster to ensure that their is no power loss in the signal it costs from £145.

Plastic bottle drinks up

A PLASTIC bottle which disin legrates into carbon dio and water when exposed to the elements is soon to find its way on to the superm

The degradable plastic, called Blopol, has now ber commercially launched by ICI and will be used by Welle in West Garmany to packet its latest ahampoos. Biopol is made from the termental of augura. Although the plan-tic is destroyed by fungi and bacteria, the manufacturars claim it is as lough as cor ional there

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partner in developing the instrumentation. The basic

objectives were a format convenient to prospective customers and versatile enough to span all analytes in the one system. It est a launch date in 1985.

The development was organ-ised with a flexible teem struc-

ised with a fiexble teem struc-ture, says Maynard. The initial technology team expended to 20, divided into the two broad areas of chemistry and instru-mentation. The 30 were then used to "seed" new teams devoted to specific assays. Mar-tin, for instance, headed the team specialising in thyroid products.

By 1985, when the product was launched as the Amerite system, its R&D team had grown to 140. But the team was dispersed throughout Amer-sham's existing matrix man-

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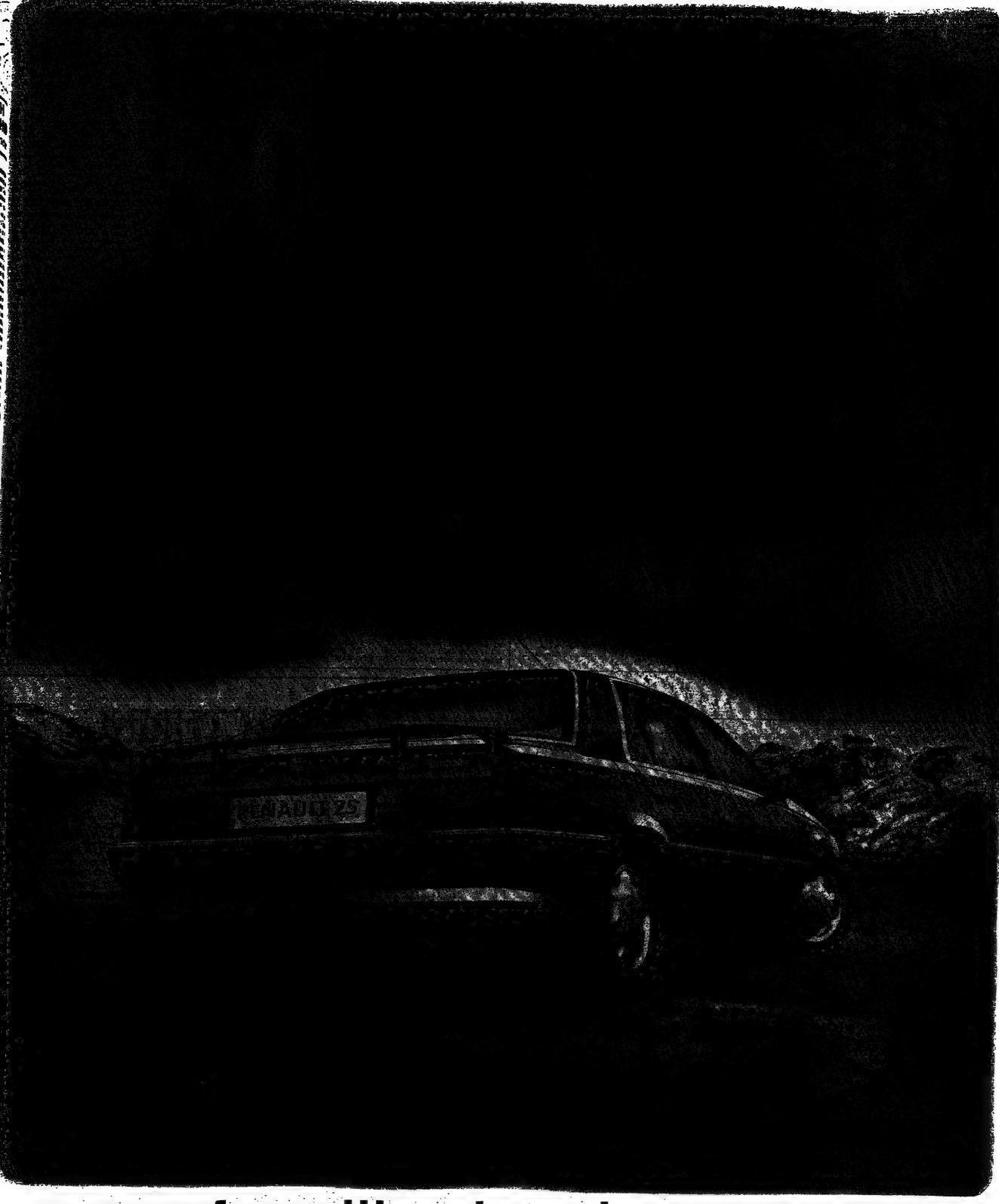
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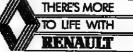
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FT LAW REPORTS

Pension surplus can go to employers

DAVIS AND ANOTHER V BICHARDS & WALLINGTON INDUSTRIES LTD AND OTH-ERS

Chancery Division: Mr Justice Scott: March 2 1990

surplies funds in a terminated occupational pension scheme are held on resulting trust for the contributor, in the absence of expressed or implied contrary intention. Accordingly, where employers' obligations were to top up employees' contractually fixed contributions to the extent necessary to maintain benefits, surplus derived from employers' overpayments is returnable to them if there was no intention to exclude resulting trust. Surplus derived from employees' contributions is not returnable to employees if impracticability or legislative requirements indicate an intention to exclude resulting trust; and surplus derived from funds transferred from other schemes goes to the Crown as bone vacantia if circumstances and documentation show an intention to exclude claims by contributors.

her sustee scort so stated, having held that a definitive trust deed and the rules of a pension acheme for employees of Richards & Wallington Industries Ltd (Industries) and associated companies were valid, and that the trustees had power under the rules to pay surplus to contributing employers on termination of the scheme.

HIS Lordship said that Industries was the parent of a group of 50 plant hire companies.

In 1975 a contributory pension scheme for group employees was instituted by interimitrust deed. By clause 5a the associated companies were to execute a definitive trust deed, and rules were to be made by Industries with their approval. Industries acquired other companies. Their pension funds were transferred to the trustees of the scheme.

trustees of the scheme.
In 1980 the group ran into trading difficulties. On July 1 1981 receivers and managers of industries and a number of subsidiaries were appointed.
The scheme was formally

The scheme was formally terminated as from August 1 1982. On August 6 a definitive trust deed purporting to bring rules into effect was executed. The rules dealt with the concentraces of termination. They

empowered the trustees to increase pension benefits out of surplus, if any, and authorised them to repay any balance of surplus to employers who

of surplus to employers who had contributed to the schemality was estimated there would be 13m surplus. The trustees sought the assistance of the court as to how it should be dealt with. The first question was whether the definitive deed was paid.

On the true construction of the interim trust deed and in the events which happened, execution of the definitive deed on August 6 1862 was effective.

If, contrary to the court's opinion, the definitive deed was not valid the second question was whether the court could execute an executory trust and bring suitable rules into effect. The executory trust in clause 5a of the interim trust deed could not be executed by the court unless the proposed rules were approved by the subsidiary companies. On the evidence the rules were made with their approval. Had it been necessary the court would have executed the executory trust by ordering that rules corresponding to those scheduled to the deed be brought into effect. The court could not have dispensed with the approval.

the approval.

The third question was whether surpins devolved by way of resulting trust. It only arose if the definitive deed was ineffective and its inefficacy could not be remedied by execution of the executory trust.

Mr Charles for the Crown, arguing for bona vaccentia, suggested that pension rights were contractual rather than

equitable.

The contractual origin of the contractual origin of the contractual origin of the contractual results and results applied to surplus, was not conclusive. In Jones v Williams, unreported March 15 1995, by Justice Knor said that where a trust deed was silent as to the destination of surplus "the law will supply a resulting trust in favour of the provider of the funds."

vider of the funds."
The court agreed, with the qualification that the provision in a trust deed need not be express. A resulting trust could be excluded by express provision or by implication. If a contributor intended that a resulting trust should not apply, it would not be right for the law to contradict that intention.

The present fund was fed from employees contributions,

schemes, and employers' contributions. It was logical to treat the scheme as funded first by employees' contributions and transferred funds, and only secondarily by employers' contributions; and correspondingly to treat surplus as provided first by employers' contributions, and only secondarily by employees' contributions and transferred funds.

It was possible, though

It was possible, though unlikely, that employees' contributions and transferred finds would have been sufficient to provide benefits in full and have left surplus. That surplus should be regarded as derived from employees' contributions and transferred finds. The balance should be regarded as derived from employers' contributions.

The likely situation was that contribution was required from employers. In that event the whole surplus should be regarded as derived from employers' contributions.

That conclusion accorded

with logic and equity.

The actuarial calculations on which employers' contributions were based were themselves based on assumptions. Termination of the scheme invalidated the assumptions. The employers had made payments exceeding the amount necessary to discharge their obligation to fund the benefits.

There was a well-stablished equity that enabled accounts

equity that enabled accounts drawn up under mistake to be reupened. Here there was no mistake when contributions were assessed and paid. But subsequent events having invalidated some of the assumptions underlying the calculations, the case was strongly analogous to that of an account drawn up under a mistake. Equity should treat the employers as entitled to claim surplus, or so much of it as was derived from overpayments.

On the other hand, circumstances pointed to the exclusion of resulting trust in favour of employees. Employees concluded to return for specific benefits. The value of those benefits would be different for each employee, depending on how long he served, and how old he was when he joined and when he left. A resulting trust could not work as between employees inter as. Equity should not intention that would lead to an unworkable

result. The scheme was established to take advantage of tax and social security legislation relevant to an exempt approved scheme and a contracted out scheme. The legislative requirements placed a maximum on the financial return to which each employee would become entitled. They prevented imputing to employees an intention that surplus should be returned to them.

There was therefore no resulting trust for employees. Finally, there were the transferred funds. The intention appeared sufficiently from the documents by which the transfers were effected, and from surrounding circumstances, that the trustees of the transferred schemes divested themselves once and for all of the transferred funds.

For the reasons already given there could be no resulting trust in the employees' favour. So far as the employers were concerned, they were not all in the same position visavis the transferred funds. Some of the schemes expressly excluded any refund to employers. As to the others, it was possible to regard the transferred funds as subject to some contingent resulting trust in favour of employers, but it would be virtually impossible now to identify surplus.

now to identify surplus.

It was reasonable in the circumstances to regard contributors to transferred funds as intending that they should vest in the scheme trustees to the entire exclusion of any claim under the transferor scheme. Again, equity should not impute to the parties an impracticable and unworkable intention. Accordingly any part of the surplus derived from employees contributions or transferred funds devolved as home macanita.

Subject thereto the surplus was held on trust for the employer contributors. For the scheme trustees: Sir William Goodhart: OC (Wrngos &

For industries and a subsidsary: Nigel inglis-Jones QC and has been subsided in the transferred assets. James Dennision (Theodore Goddard) For the employees: Timothy Lloyd QC and Elizabeth Ovey (Martineau Johnson)

Rachel Davies



MANUFACTURING STRATEGIES FOR THE 90s

23 & 24 May, 1990 Metropole Hotel—Birmingham

This high-level forum will look at the growing pressures on manufacturers to introduce changes to compete in increasingly competitive world markets. The need for flexibility to speed the introduction of new and more customised products will be reviewed, as well as the reshaping of the industrial infrastructure and the prospect that relations with suppliers will become deeper and more intricate.

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ARTS

Surrealist totems in twisted metal

William Packer on two contemporary sculpture exhibitions in London

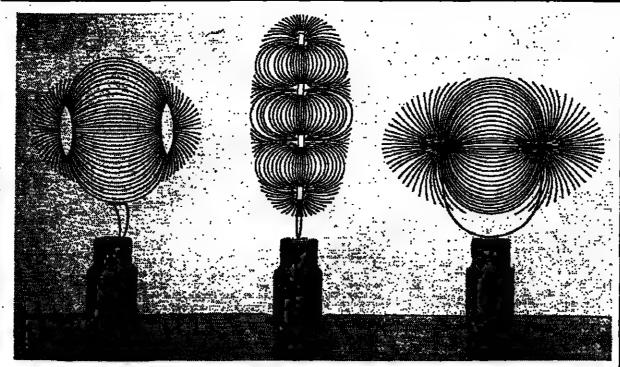
coming round again at the end of this month, at which Britain is to be represented by the Anglo-Indian sculptor, Anish Kapoor, it is a nice coincidence that a new exhibition should recall the Dissortion of less should be a should recall the Dis should recall the Biennale of 1988, at which another young sculptor, similarly London-based and expatriate, distinguished himself albeit in the pavilion of his native country, Israel. Zedok Ben-Dayli now fills the Benjamin Rhodes Gallery (4 New Burlington Place W1: until June 2) with his latest work, one large tableau and several simpler totems. He occupies that ambiguous area between symbolism and surrealism, using cut-out figures and silhouettes as much to people his reculies. as much to people his peculiar graphic theatre as to assert any sort of formal sculptural presence. The largest work here. The Logic of the Miracle," celebrates both aspects, a huge terra-cotta coloured cylinder, with a conical hat and a tube in its side, stands in the corner of the magic lantern, projecting two long metal rays across each other across the gallery, trapping the silhouette of a running man between them, large and the right way up at a distance, tiny and inverted close to.

It is an odd, awkward, and the strictly large impression metals in the strictly large impression and the strictly strictly in the strictly strictly strictly in the strictly str

theatrical piece, impressive enough in itself but more literary, perhaps, than truly sculptural. The three totems downstairs, by contrast, are it is done. True wit, as ever, lies in the manifestly aculptural and dramatically successful as such. They could hardly be simpler, flat configurations of twisted wrought art world. Peter Fuller, my opposite

which the Venice Biennale iron, each set into its solid plinth and presented to propose to the imagination a three-dimensional apparent ambiguity but no less intriguing. He too is a surrealist, his work theatrical in its way and figurative, though more obviously so and with no symbolic undertow. He works in relief, usually on a small works in relief, usually on a small scale, making complex tableaux in sheet metal, cut, folded, rivetted and then painted. The image is the human figure, young, male, more or less nude, which he presents in any number of intimate occasions, most of them rather rude but, by some natural charm and wit, entirely inoffensive.

In this latest work, Jeffries makes In this latest work, Jeffries makes greater formal play with his subject, slicing, separating and abstracting the elements, simplifying and generalising the space his figures occupy. The handling of the material is deceptively casual, as though just pinched and squeezed into approximate shape to serve the purpose. In fact Jeffries is a fine craftsman with a wonderful formal vocabulary at his command, and the wit to exploit it. Charm is always a wit to exploit it. Charm is always a bonus. Fumy as it is, the work grows funnier and more intriguing under scrutiny, not so much for its simple imagery as for what it is and the way



Magnetic Fields III, II, I by Zadok Ben-David, 1990

number on the Sunday Telegraph, was killed on the M4 last Saturday in a crash his wife and their young son survived. He was 42 We had known each other for some 20 years and even been colleagues for a while on the now defunct magazine, Art & Artists, Peter just down from Cambridge. Our paths continued to cross down the years and although I cannot say be was a close friend, his was always a serious critical voice, to be heard out with a real if sometimes infuriated

spect. Ever the controversialist, riding his polemic of the moment with gleeful enthusiasm, he was not always inclined to recognise the closeness of his position to others nor even that they might be travelling in the same direction. On occasion he would even change direction himself with an

alarming suddenness, or even horses, come to that. But consistent as he was in his inconsistency, he was always sincere in his commitment of the moment, whether, as it once was, to Marz, Psychoanalysis and the critical credo of John Berger, or, as latterly, to Ruskin, Spirituality of Content and the figure painters of the School of London.

That he made professional enemies

That he made professional enemies so readily was a function of his commitment. Even so, he positively cherished his vendettas, polishing them regularly, still hard at it in his last published column. "I wonder why X won't speak to me," he would say, grinning broadly: "it must be something I've said." He was like this, I realise now, not out of any deep malevolence but out of an irresistible mischief in his soul to provoke and

stimulate, to make a stir. Well, he certainly stirred up art criticism enough to make it newsworthy beyond its own narrow world, and himself a celebrity in his own sort.

However, his editorship of Modern Painters, the quarterly art magazine he founded two years ago to defend and celebrate the true Ruskinian virtues against the snares and delusions of modernism, had given him the opportunity to address a broader scope, and it seemed he was at last developing the true editor's faculty for critical detachment, less the content of the content the constant protagonist himself, more the active ring-master. His magazine, more even than his many books and copious published criticism, is his achievement and memorial.

The Life of Galileo

authority and conscience, knowledge and power - ingre-dients for a heady cocktail, not to say a terrorist bomb. Bridget Larmour launches her régime as Artistic Director of Manchester's Contact Theatre, hosted by the university complex off Oxford Road, with a boldly ambitious crack at Brecht's socio-political epic. Surprisingly in this intimate space, the broad strokes come off best: notably a carnival, red lights sending rays upwards from beneath the stage, masked figures scurrying and bustling to the glow of paper lanterns: the cast of 12 (11 actors, one musician), luxuriously large for most theatres these

large for most theatres these days, fully deployed.

Where the production sags is at the centre. Charles Laughton played Galileo in America and his blend of coarse sensuality and vulnerable, visionary sensitivity would have been ideal. Jospeh Mydell, a great success here in + Master Harold and the Boys +, is a careful and dignified Galileo of restricted emotional range. At his most unbuttoned he is merely casual; at his most committed he is cold. It comes merely casual; at his most committed he is cold. It comes as a shock to realise that he is meant to be sleeping with his housekeeper (the sturdy Christine Absalom). "He celebrates physical pleasures more than any man I've ever met," says Cardinal Barbereini, sounding no more convinced than I was no more convinced than I was at the spectacle of this primly

at the spectacle of this primly restrained pedant.

A shame; since here is the physicist and astronomer that set the world — literally — spinning. And here are arguments about the danger to humanity of unlimited scientific research that are as fightering relevant now as helf to eningly relevant now as half a century ago. The reading is without intensity or passion.

Perhaps Mr Mydell's faintly New World tone as he spoke of new worm cone as ne spoke of noo problems, noo strategies could have been accentuated; then we might have had more of an impersion of an interloper, an iconoclast taking old assumptions by the case. assumptions by the ears. As it is, we lose not only a sense of the scientist's great-

ness but also the human being's frailty. The stubborn sacrifice of his daughter's happiness in the cause of principle is registered only in the excellent playing of Rachel Spry, who has little to strike sparks off. Otherwise there are promising moments played out against Kendra Ullyart's design – a slanted round plat-form encircled by a tilting ramp, its wooden panels per-haps more northern in mood than Venetian or Florentine. Chris Monks' song-settings are just right — declamatory, tune-ful, a hint of period archaism ful, a hint of period archaism
— and put over with neat
musicality by the cast. Peter
Nicholas' friendly Cardinal
Bellarmin and Renny Krupinski's Inquisitor, sweeping menacingly across the stage, his
skirts held high like an embattled galleon in full sail, are striking. Poor Simeon Defoe has to
play an illegated free! play an 11-year-old (real Brechtian alienation here) who grows to radical young man-hood, and doesn't avoid the trap of sounding like Dave Spart. Ms Spry's sweetly loyal Virginia is a find, able to play the violin (like Mr Nicholas) in the interludes and summon up a raucous ballad-style for the satirical carnival scene. She comes to Manchester after stints in Perth and Crewe; a heartening reminder that Brit-ish provincial theatre is healthy, creative and fighting

Martin Hoyle

Maria Magdalena

THE GATE THEATRE CLUB

Written in 1844 and drenched in the German Romanticism of that era, Fridrich Hebbel's +Maria Magdalena+, which now is reaching the British stage for the first time, is impressively modern in several ways. It's a domestic drama about a devoted daughter rejected by the man she loves, made pregnant by the fisnes she doesn't love, and obliged to personal misery by her father's personal misery by her father's sense of family humiliation. It is also full of melodrama, but it keeps showing how futile end misplaced those melodramatics

Melcolm Edwards, who has directed and designed this Gate. production, has updated it to the recent American South. He has also adapted Sarah Somekh's translation to this end. But a plot that involves end. But a piot that involves deaths by shock, by duel and by stricide proves hard to take when the heroine begins in a pony tail and her father ends in dungarees. I found myself transferring it, even as I watched, back to the Germany of Hebbel's day. The play's language — sometimes left very 19th-century, as in "Unfortunate girl, at last I understand you" — is often intensely Romantic. Single speeches conyou" — is often intensely Romantic. Single speeches con-tain as much significant imag-ery and metaphor — the gold buckle on one man's belt, the tear in another man's eye, the moon drowned in clouds, the candle on the table, bread in the cupboard, a mole in the ground — as a whole Schubert

song-cycle.

The same period flavour is true of parts of the plot. This staging sips so speedily through the sudden accumula-

tion of family disasters near the and of the first scene that the and of the first scene that they became hudicrous. Anton (Robert Jezek), mere seconds after his wife's collapse, stops people fetching the doctor by shouting, mere inches from her face, "There's no need to! That's the look of death!" Moments later, he is forcing his daughter Klara to swear a solemn oath on her dead his daughter Klara to swear a solemn oath on her dead mother's hand. Anton, a largely hateful character driven by self-righteousness, self-pity and self-dramatising may well be the hardest role of all; and Jezek, stressing his booming insensitivity, at this point tipped the play into Maria Marten terrain.

To some of Friday's andi-

To some of Friday's audience, guffawing loudly to show their sophistication, it never recovered. One character's land words were "will I never have another drink in this world?," a persions line to speak in a pub theatre after some hundred minutes with no interval. The play's truly modern elements were in fact submerged by this modern setting.

The cast had been well coached by Jeff Crockett into their American accents. But the play was held back by too many other incidental features. many other incidental features.
Jezek is too young for Anton
and his force too externally
applied; Laura Eddy, rightly
showing how Klara is a victim of her inconsiderate family, underplays her martyrdom. Marie Stillin, Robert Bowman and Claran McIntyre made much of other roles. This is a

play I hope to re-encounter in other conditions. Alastair Macaulay

Patmos

Hans Werner Henze's splendid showcase for other, younger theatre-composers, sponsored generously by the city of Munich and Spielmotor Munchen, and its second season began last week. (In 1988 the Turnage/Berkoff Greek, soon to be staged by the ENO, was the great success of the first one.)

great success of the first one.) its only equivalent would be the St. Lonis festival of new operas, which probably plays sale.

The Biennals was certainly not playing safe when it decided to co-produce Wolfgang von Schweinitz's three-hours-plus "azione musicale," Putmos, with the Kassel Statisticater. On Saturday the première had a stormy reception which was itself horribly fasel. Schweinitz's Messe, but it première had a reductant party to a painful family confrontation.

The composer Schweinitz, now 37, studied both in Hamburg and in America and five is delivery. Its has or stonale is doubled by tenor and haritone; other passages go to an "Angelus antiquus" and "Christ) with other soloisis, two female tries, a male quartet and chorasse of women and children, and room is specifically made for dance-episodes too.

The whole conception prescribes nothing in particular. The apocalyptic text, lucidly set (the orchestra is forceful but chamber-sized), is meant to speak for itself; what's required is simply that the visi-

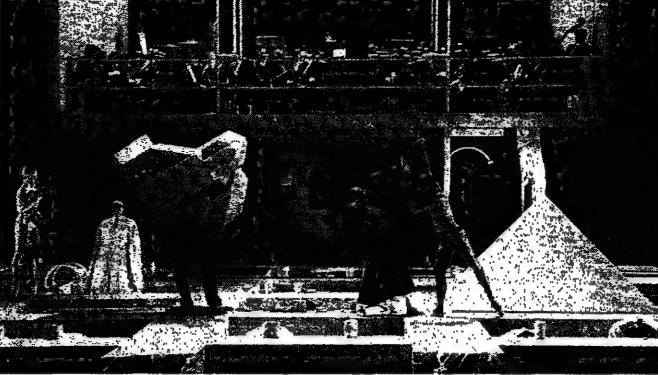
burg and in America, and for a time with Ligett. He wrote large orchestral pieces in the late 1970s, and then an intilate 1970s, and then an inti-mate song-cycle of nerve-end refinement, his op. 20 Papier-sierne. From 1981 to '83 he worked at his Messe op. 21, a large-scale setting of the canonical Mass which omits just one line from the Credo: "Et unam sanctam catholica" st apostolicam Ecclesiam" -"(I believe in) one holy, catho-lic and apostolic Church." It is at once a highly organised musical edifice and an auguished, dramatic re-examination of what the text pro-fesses, composed by someone who sees a modern Apocalypse over all our shoulders. (There is an impressive CD recording,

spent 1965-89 on Patmos, his op. 26. Naturally enough; for it is a rendition of the entire Book of Revelations according to St. John (set in Luther's translation, as in this performance, but also in the King James version), and "adjusted" by David Sattler for theatrical delivery. The role of Johnness. delivery. The role of Johannes is doubled by tenor and bari-

iired 16 S hie "sxione" should embody its sense with the maximum Affekt. This is where the producer Ruth Berghaus comes in. At première end the final bows by composer and performers were fervently applauded; but when Miss Berghaus appeared there was a sustained, virulent outbreak of booing. I may have been mistaken in thinking that it came from particular parts of the hall, and that most of the angry Bavarian voices

were young ones.
The aim of the Berghaus version revealed itself only little by little. It was enacted in Hanz Dieter Schaal's re-dress-ing of the large Kongress-Saal in the Deutsches Museum. The central portion of the audience was accommodated on bleach-Wergo 60504-50.)

After drawing breath in four able) in the middle of the hall, smaller works, Schweinits itself divided by the raw



Scene from 'Patmos,' Wolfgang von Schweinitz' new work based on the Book of Revelations

either side, and overlooked by a modern watch-tower at the right; the stage itself, with a right; the stage itself, with a slot for the orchestra at the rear, featured a dozen low, symmetrical pits, like hygicalc baths in some 19th-century institution — or Hockney's asylum for the Glyndebourne Rake' Progress.

The disasters in the first half of the Revelations were enunciated by the soloists in leathery black-and-white, all but the

black-and-white, all but the Johannes-pair in militant style Johannes-pair in militant style

— even the valkyrie-esque
Angels. Only the dancers (the
Wife, the Lamb of God, the
Dragon) were in hurid Lurex
hues, and the anxious chorus
of women who stepped in and

out of the pools mimed plain, simple housewives. For the second half, when sverybody appeared in black blindfolds, one pool acquired a swim-bath ladder and another a showerpipe.
Once the children had come

one the children had come on blindfolded to cope with soup-canisters and to dig dutifully with spades, the shower-head spewed out a white gas and they subsided, each still gripping a dead hand. At the end – the erection of the New Jerusalem, which for Schwein-triumphant adult choristers. triumphant adult choristers adorned the pretty creatures with prefabricated haloes and pious satisfaction. They were nevertheless quite dead,

though the music had devel-oped from broad rhetorical paragraphs into sardonic neo-Baroque or even neo-Renaissance formal numbers, ever more consonent and comfort-

hore consonent and comfortably reassuring.

I thought that Berghaus judged the drift of the work precisely, but also that her teeming stage-details—intended, in the "epic theatre" style, not to illustrate the score but to match it in parallel were often too potent a distrac-tion from the toughly concise music. Schweinits has achieved remarkable things here; not only translucent and tellingly original harmony within a serialist idiom, but memorably singable lines, rare

were bailled and enraged by what struck them as pretentions opacity; but one guessed that they understood all too well what Berghaus, at least,

indeed these days.

That much was rendered

vital by the heroic Johannes-pair, Guy Renard and William Oberholtzer, and by Lona Cul-mer-Schellbach and Regina

Manel as the dauntiess Angels. Though the conductor Adam

Fischer's intentions were sound, his overtaxed Kassel

strings were blotchy - espe-cially in rhythmic attack. It

may have been that the booers

David Murray

made her debut an unbeliev-able 35 years ago. The warmth was in every way deserved: Freni was in superb voice and looked and sounded if anything

younger than the years she has been in the profession. Indeed, the youthful freah-ness of her soprano is astound-ing, so even, so velvety, so effortlessly full in the lower register without any recourse to "chesty" forcing. The top is

solos she sang with the Philharmonia under Giuseppe Sin-

gel sel chits." But even in the context of a concert she brought highly individual touches to her singing: the overwhelming regret of "di pace e d'amor" at the end of "in quelle trine morbide," the panic and despair of Manon's death scene, the sense of a party personal conversation. very personal conversation with God in Tosca's moment of truth. To silence the crabby, she gave "Un hel di" as an encore and through her instinctive understanding of the text brought Butterfly's narration to vivid life. A great

Apart from heedlessly drowning Freni in "Sola, per-duta, abbandonata" — and it was her we had come to hear, not him — Sinopoli's contributions included an insufferably mannered and brash account of the Forza del destino pre-lude, which he capped by con-ducting the overture to Guilloume Tell as though it were indifferent music, which it isn't. His treatment of Res-pighi's Fountains of Rome was, like the music itself, no better than it should be. The concert ended with The Pines of Rome which, my head ringing with Freni, a pressing subsequent engagement prevented me from staying to hear. Given the circumstances, the Philharmomia played well.

Rodney Milnes

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ARTS GUIDE

OPERA AND BALLET

London
Rayal Opera, Covent Garden:
La Cenerensola, in Michael
Hampe's stagling (borrowed from
the Salzburg Festival), is the
latest London vahicle for Agnes
Baltra. The conductor is Carlo
Eiszi (240 1066).
English Rational Opera, Coliseum: The return of The Marriage of Figuro, in Jonathan
Miller's much-revived production. The conductor is Michael
Lloyd. Ariadne is graced by the
formidable sogramos of Anne
Evans (Ariadne) and Rita Cullis
(Conposer); further perfor-(Composer); further performances also of David Pountney's startling, and on the whole, very impressive new production of Verdi's Macbeth (836 3161).

Bastille Opers. The newly inaugurated controversial opera house presents Janacek's mysti-cal *Katia Kabanova* in which cal Ranz Amanoou in which sensuous love is followed by remorse and guilt and a final tragedy (40011616). Paris Opera. Swan Lake in Nursyav's choreography after Petips and Ivanov with the Paris Opera Orchestra conducted by David Colemann and Michel David Colemann and anchei Queval (47428371).
Theatre de la Ville. Carolyn Carlson's Light is followed by the Swedish ballet Cullberg with Mais Ek pressuiing Comme Antioone and Visux Engines (4742877).
Opera Comique. Jeune Ballet de Evance averaging Et St. Tv. 376.

de France presents Et Si Tu No-tais Pas La. A solo performance in Bruni Agadi's choreography

Teatro alia Scala. The ghost of Callas has finally been laid to rest with an excellent rendering of La Traviata conducted by Riccardo Muni. Also A Midsummer Muni. Travan densal by the Scala Ballet Company with Robert de Warren's choreography and sets and costumes by Nadine Baylis (80.91.26). Baviis (80.91.26).

restro dell'Opera. A lavish revival of Mauro Bolognini's 1986 production of Franz Lehar's Marry Widow done for the San Carlo in Naples, with new sets by Umberto Bertacca and splen-did costumes by Umberto Tirelli, conducted at the right (fast) speed by Daniel Oren. (46.17.55)

Florence

Testro Comunale. The 53rd Mag-glo Musicale opens with Pler Luigi Pizzi's production of Rim-sky Korsakov's Legend of the husible City of Kleek sung in Russian, with fiallan surtitles, conducted by Magney When conducted by Myung Whim

Teatro Regio. Massenet's Werther conducted by Gabriel Chmura

Madrid

International Dance Gala. Part of Madrid's 2nd of May festival. of hadrars zin or may resuval.

A selection of international stars
and companies in a mixed programme, featuring, among others, Maya Piscinkaya, Ballet
del Teatro Lirico Nacional, Emma Maleras, Ballet de Espana de Paco Rometo and Lydia Azzoperdi (Sun, Mon). TestroAlbeniz (522 02 00).

Opera, Janacek's Die Sache Maleropulos has fine interpretations by Erran Armstrong in the title role. Die Zouberflöte is sung by Eiffe Hobrath, Lucy Pescock and Christian Bossch. A Shawinsky ballet evening has choreography by Maurice Béjart/George Balanchina. Aida festures Olivia.

Stapp, Bruma Bagilond, Giorgio Lambert and Ingvar Wirell.

Tosco with Pilar Lorenzar and Toscz with Pilar Lorengar and John Sandor rounds off the

Hamburg

Opera. Romeo and Juliet has
John Neumeisr choreography.
Fidelio is conducted by Mikolaus
Harnoncourt. Further performances of the successful Fausts
Verdammids, sung in French Analysis Verdamentals, sung in French. As-abella is expertly conducted by Heinrich Hollreiser.

Cologne

Opera. Die Walkire is part of the new Ring cycle in a co-pro-duction with the Disseldorf Opera, produced by Kurt Horres. Also in repertory: Faust with Josef Protechka in the title role and Monta Leaguet with Raphane and Monon Lescout with Barbara

Opera. Jean Claude Riber's new Ring cycle opens with Das Rhein-gold and will be conducted by Bonn's musical director Dennis

Russell Davies. Further offered a Bernd Welkl Lieder recital and Der Barbier von Sevilla.

Opera. Guest appearance of the Lausanne Bejert ballet company, Turundos in Jean Pierre-Pon-belle's production has a first-rate cast led by Ghena Dimitrova, Esiko Kamagawa, Lando Barto-lini and Laszlo Polgar. **New York**

Metropolitan Opera. Julius Rudel conducts John Cox's pro-duction of II Burblers of Simplic, with Kathleen Battle and Samuel Ramey. The season concludes with the third Ring Cycle conducted by James Levine in Otto Schenk's production. Opera House at Lincoln Center (362 New York City Ballet. With a

rew fork tary hanne. With a repertory still heavily steped in Balanchine, the company fea-tures a factival of Jorque Rob-bins's ballets in the middle of a session that lasts till July 1. New York State Opera House, Lincoln Center (870 5570).

Paul Taylor Dence Company.

A month of mixed repertory from this classic and popular modern company. Ends May 13, City Cen-ter (246 0102).

Tokyo

Susume Linke. Solo performand by leading German dancer on Tues. Spiral Hall (405 5659). Matsuyama Ballet Company with Yoko Morishita perform Sugar Lake. Bunkamura, Orchi Hall on Thur (408 6640).

Mirella Freni April 27-May 3

The hall was full and the

welcome both warm and, in all honesty, a touch hysterical for a much-loved soprano who

as secure as ever, capable of both a melting piano above the stave and an excitingly vibrant, absolutely authentic spinto "ping." Both the seam-lessness of her legato and the ideally clear projection of the Italian language easily con-tained within it put one in mind of her fellow Modenese Luciano Pavarotti: if this is a school, then one can think of any number of singers one wishes had enrolled in it at an early stage. Such longevity amongst singers is rare indeed nowadays, and whatever the secrets are one can only pray that they will be passed on. To the crabby-minded, the

opoli (the concert sponsored by the Banco Ambrosiano Veneto and Crediop Finance) might be thought short measure: "Vissi d'arte," the obvious two from Manon Lescaut, and "Tu che di

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Rewards in the boardroom

Are top businessmen overpaid? The latest crop of UK company annual reports reveals large increases in remuneration for several chief executives. The increases relate to a period when profits were climbing sharply, but both the amounts
- close to fim, or even more,
in some cases - and the percentage rises are unwelcome to Ministers who are urging wage restraint. They also raise ques-tions about the rationale underlying executive rewards, and their disclosure, which companies, and especially nonexecutive directors and institutional investors, need to

Some of the pressure for higher pay comes from the internationalisation of busi-ness. Companies in Europe and North America are to a degree competing for the same pool of talent. Even though rewards paid to some American businessmen appear to have lost touch with reality, the US remains the pace-setter to which European executives

Another factor has been the move to supplement salaries with profit-related bonuses; the spectacular improvements in profits in recent years have produced commensurate gains in pay . These incentives are good in principle, but compa-nies need to distinguish in their annual reports between salary and bonus and to explain the basis on which bonuses are awarded. The criteria commonly include both financial targets, such as return on capital, and specific goals for the chief executive. Some companies also offer longer-term performance bonuses, tied to the share price or, much better, to earnings per share over a 3-5 year period.

Guaranteed bours

The targets must be demanding. Too often they are set so low that a large bonus is virtually guaranteed — hence the charge that senior managers arn an entrepreneur's reward for doing a bureaucrat's work. While an entrepreneur stands to lose everything if the busi-ness fails, most chief executives in large corporations enjoy a substantial degree of protection against bad times. protection against bad times. Bonus plans, pension and stock option arrangements are some-

effects of a downturn in the business or the share price are cushioned. Some service con-tracts are far too long (if they are needed at all, two years should be sufficient), leading to excessive pay-offs when a failed executive leaves the

Wide discretion

The total amount paid to a enough to be competitive and to provide sufficient "head-room" for a logical salary pro-gression below the top job. But this leaves wide discretion in the hands of the board, or its remuneration committee. For-tune, the US magazine, com-missioned a survey which com-pared "rational" pay levels (based on such factors as com-(based on such factors as com-pany size, profit performance and degree of risk) with the actual amounts paid to chief executives of leading compa-nies. The size of the gap, amounting to several million dollars in some cases, showed that at least in those compa-nies pay was was far higher than it needed to be.

There is no precise formula

than it needed to be.

There is no precise formula for arriving at the "right" figure, but a rational approach is possible. There is room for argument over whether the ratio between the chief executive's pay and that of the average employee should be 5 to 1, 20 to 1 or even higher, but boards of directors should be aware of what the ratio is and how it compares with similar how it compares with similar

One of the benefits of the Thatcher years is that successful businessmen can earn high rewards and arouse less resentment than in the past. But the suspicion remains that some of them have arranged a confermance. them have arranged a comfort-able cocoon for themselves, in which rewards are generous and risk largely eliminated. Companies need to be able to show that this suspicion is unfounded. Indeed, at a time when non-hierarchical styles of management are gaining ground and distinctions between different categories of employes are being ground. chief executives might con-sider aligning the structure of their pay and conditions more closely to the rest of their staff, so that risk and reward are more equitably shared.

The farm cartel saved again

THE ANNUAL marathon which is the EC's farm-price fixing ended last Friday after the customary all-night session. Both Mr Ray McSharry. EC Agriculture Commissioner and Mr. Lohn Commissioner and Mr. Loh and Mr John Gummer, Britain's Agriculture Minister, have since claimed that the settlement was a victory for settlement was a victory for probity. Farm spending would remain well within the guide-lines set for it, while the agree-ment would, they said, send the right signals to the Com-munity's partners in the final

negotiations of the GATT's Uruguay Round.
At first sight, such a sanguine judgment seems perverse. As they did their sums over the weekend, UK farmers could hardly believe their luck, for the accord could give them price rises of up to 11 per cent, which the National Farmers Union reckons will put an extra £590m into their pockets. The explanation for the apparent contradiction between the official claims for

the package and the reality (at least for Britain's farmers) lies in the complexities of the common agricultural policy. The price package provides for a freeze in prices in ecu terms. But by a series of devices, mainly involving the special green rates which are used to translate ecu prices into national currencies, the impact on some member states is soft-

Tough package

As a weaker currency country, Britain comes off particu-larly well, since bigger than expected devaluations were agreed in several sectors. For other member states the package is much tougher: France abstained from voting for it because it failed to get the compensation it wanted, while Germany finally agreed because there was no revalua-tion of the green DM for cereals (and thus no fall in farmer prices) and because the blow of the price freeze is cushioned by speedier payment for some

commodities. But if Mr McSharry and the farm ministers can, in these terms, claim to have produced a broadly neutral package, judgment as to its longer term effect must be reserved. It could well send the wrong sigpals to farmers as they contem-

plate planting for next year. The EC's whole budget could be under severe strain again if big harvests in the EC and the US this year were to bring world prices down, thus send-ing export subsidies soaring

Remedy at hand There is of course a remedy at hand in the GATT negotia-

at hand in the GATT negotia-tions. Three and a haif years have gone by with virtually no progress on farm reform in the Uruguay Round. The EC and the US remain far spart, with the US insisting that all trade distorting subsidies be elimi-nated and the EC maintaining that they are essential to its farm policies. To make matters worse, until very recently the farm policies. To make matters worse, until very recently the two sides were lambasting each other in a public war of worth which somed to bode ill for any eventual agreement. Today, there are a few welcome signs that this may be changing. Slowly, not yet very surely or very publicly, officials on both sides are beginning to talk of the possibility of compromise, most recently following last week's meeting in Washington between Mr

washington between Mr McSharry and Mr Clayton Yeutter, the US Agriculture Secretary. The two sides have agreed that their senior officials will now meet regularly to thrash out a framework for the negotiations by the end of Using washes precible final July, to make possible final greement in December. The problems are still huge.

Only in plant and animal health, often used to impede trade, is there agreement on how to proceed. There is no such agreement on the reduc-tion of trade-distorting domestic farm supports or on border protection, even though there is some talk now of the possibility of compromise in these areas. There is apparently no movement at all on what could prove the central obstacle to farm trade reform: reduction in the export subsidies that have done so much to distort trade.

It will take a great deal of ingenuity, perseverance and political will to solve these problems. But there is no other way of restoring sanity to a world where, the OECD reck-

and 3 deputies for the Argen-tine Congress. No one expects them actually to exercise it. ons, agricultural subsidies are costing the OECD countries an annual \$72bn in lost economic

After a Hoty Weak tour of Arab capitals, which included a session with Israel's arch enemy, President Saddam Hus-sein of Iraq, Dole arrived in Jerusalem. He lambasted oppo-In theory, they are also now liable to pay Argentine taxes. But perhaps that does not mat-ter very much since a large altion to cutting US aid to israel as "sulfah", and demanded the repeal of a Sen-ate resolution acknowledging

t is 11pm in one of the elegant lobbies of the Palace of Westmin-

ster and a senior member of Mr. Margaret Thatcher's Govern-ment is reflecting on whether she can survive the next few months.

A few days later in one of the over-priced, mediocre, Westminster restau-rants that serve as canteens for MPs and political journalists, another insider explains the mechanics of a putative come against the Prime Min-ister.

The minister, weary after a day of political fire-fighting and facing the prospect of several hours more ploughing through the latest cluster of problems deposited by his civil servants in his overnight "red box", is

As gloomy backbench colleagues drift by towards the Commons taxirank, he responds: "I just don't know. I don't think she we will go. But you never know. What do you think?"

There is a non-of instration when he is presented to how the Commons.

he is pressed on how the Government, let alone Mrs Thatcher, can ride out the political storm over the political storm ov

Then a more considered point "After 11 years everything is geared to her, everyone second-guessing what she will say...Just at the time when she most needs advice, the whole (Whitehall) structure is operating in the other direction."

The conversation with the senior

party figure in the restaurant has a different tone. The next few weeks would be awful but the worst should be over by the autumn. Then the Gov-ernment would be into 1981, with the ernment would be into 1991, with the real hope of a steep fell in the inflation rate and — most important of all — a similar drop in mortgage rates.

The "froth" would come off Labour's 25-point lead in the opinion polls. The Conservatives would begin the fight-back to victory in a 1992 election. The Prime Minister, acutely aware of her own place in the history books, would stick it out.

Even an optimist, however, must

books, would stick it out.

Even an optimist, however, must consider the worst. So yes, it was possible that if things got even rougher. Mrs Thatcher might find herself confronted by a delegation of "grandees" urging her to put the Conservative Party before herself.

Anything half-hearted would not succeed, but if they were all there—the Party chairman, the Chief Whip, the Chairman of the backbench 1922 Committee and, possibly, Lord White-

Committee and, possibly, Lord White-law - then perhaps, just perhaps, she might decide to stand down. Such conversations are being repli-cated daily in the corridors, bars and

cated daily in the corridors, bars and tearooms of Westminster as Mrs Thatcher's oxoc-impregnable Government faces its gravest crisis since it was first elected in 1978.

If this Thursday's local election results and the inflation figures a week later are as had as most ministers expect, the speculation will reach a still higher crescendo.

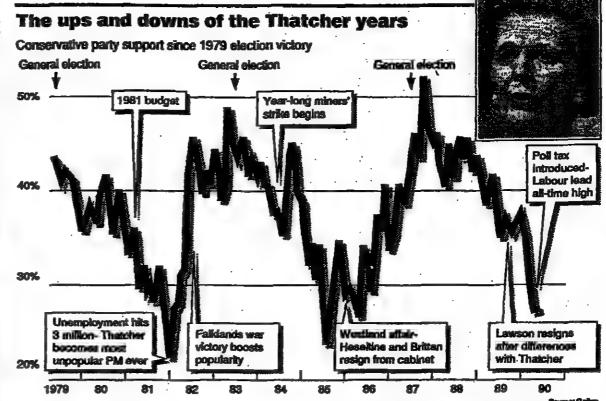
Mr Michael Heseltine, the former Defence Minister whose blatant if unadmitted challenge to Mrs Thatcher grows stronger by the day, will be standing by to seize the opportunity he has dreamed off since storning out of her Cabinet in 1986.

In its detail, the constant specula-In its detail, the constant specula-tion is frequently not illuminating — the same thoughts, guesses, opinions,

intentions towards the poll tax amply demonstrates, the prism of Westmin-ster both magnifies and distorts realweeks with more thim a dozen emfor Conservatives inside and outside of the Cabinet have revealed that there is no unequivocal consensus on Mrs Thatcher's future.

confusion over the Government's

There is no unequivocal consensus among Tories on the Prime Minister's future, reports Philip Stephens Time of reckoning for Mrs Thatcher



On balance, most believe she can—
if she is sufficiently determined—
survive. But no one really knows just
what she is thinking, and not many
are ready to bet their own political
stratus on a particular contemps. future on a particular outcome.

The speculation does not find any resonance within the inner sanctums

Downing Street.
Those close to the Prime Minister salst that she is resolute as ever in the face of the challenges of high inflation, the apparently irredeemable poil tax, and a Europe seemingly set on leaving Britain behind.

From the perspective of her office, anxious backbench Tory MPs are fain-

No one really knows just what she is thinking, and not many are ready to bet their own future on a particular outcome

thearts, guilty of gratuitous self-indul-gance. The Prime Minister is used to fighting — and more importantly — to winning. She has both the political courage and the time to do so again. Nor can it be said that there is a majority in the Cabinet who believe that she should stand down in circum-Heseltine as the clear frunt-current for

"I am not sure that we would be that much better off under Michael," one commented last week. "The problems will not just go away... and a contest would split the party."

That if Mr Headthin comes assume that his dreem is about to translate into making the party.

into reality, the very fact and inten-sity of the speculation is a telling

number of Argentine citizens manage to get away without paying any tax at all.

another good five years in him." Astaire and Co is now part of Crédit Lyonnais.

The story about putting too many Basques in one exit, told in yesterday's Observer, has some origin in truth. When Franco's forces entered the

Basque country in 1939, the Basques tried to get out

through a single mountain pass with results that were none too happy. It was a Brit-ish diplomat who coined the

phrase. Nobody seems to be able to remember his name.

Dole's message

■ What has got into Senator Robert Dole? The Senate

Republican minority leader

long known for his sharp temper and acid wir - has developed a tic about Israel.

True Basque

Life at 60

gauge of the extent to which Mrs
Thatcher has been wounded.

When a Cabinet Minister, as did
one recently, talks unselfconsciously
about the merits of Mr Douglas Hurd,
the Fureign Secretary, as the Establishment's candidate in a leadership
contest, something is happening.

There are signs also that the Prime
Minister's once unonestioned author-

There are signs also that the Prime lifinister's once unquestioned authority within the Cabinet is being chipped away. If she does fight the next election as party leader, then it may be on a manifesto that is distinctly less "Thatcherite" than the radical agenda she presented the electorate in 1987. Mrs Thatcher, many senior ministers believe, can no longer afford to ignore their advice. Such judgements must come with a health warning. Too many myths have grown up since 1979 and too much personal pride and prejudice is involved to assess with great confidence subtle shifts in the inner workings of the Cabinet.

dance subtle shifts in the inner workings of the Cabinet.

The stereotype of a Prime Minister simply dictating her will to a score of cowed ministers never wholly fitted the facts. Mrs Thatcher has always been unhending on some basic issues of principle, but has known when to be flexible on others.

"She is a politician to her fingertips. I have seen her change her mind on scores of occasions. She does not like it — and she hates doing it in public — but she does it," one long-

serving minister comments.

The insistence of Mrs Thatcher's advisers that she is continuing to "lead from the front" finds echoes among ministers who have been scalded by her criticism in recent pri-vats meetings. Mr Nigel Lawson's res-ignation as Chancellor last October did not bring the instant switch to an idealized synthesis of consecutive idealised version of consensual gov-ernment which many Tory MPs -

"She backs her judgement... after she has tested the arguments of oth-ers to destruction," one minister insists. Mrs Thatcher does not like to ahow her doubts: "She never backs down at a meeting. If you have per-suaded her, you learn it later from officials," he adds. Others, often with a tinge of resent-ment cite superal issues on which the

ment, cite several issues on which the Prime Minister's will has prevailed in recent months against the advice of

Though he has been characteristically discreet, Mr Hurd is said by

She has spent her career driving into cul-de-sacs. then . . . knocking down a house to get into the next street'..

friends to have been diamayed by the approach that Mrs Thatcher has adopted towards Germany. Her initial public hostility to speedy

unification and her later repeated insistence on a range of internationally agreed conditions were seen at the Fortign Office as provocative. Yet Mr. telegrams to an increasingly irritated. Bonn Government.

Her ministers add that she has shown again in recent weeks that she remains ready to intervene in every aspect of policy — from the detail of the core curriculum for history teaching to plans to phase out sewage dumping in the North Sea.

Though some believe that a solu-tion to the present mess over the poll. tax would be best left to Mr Chris Patten, the Environment Secretary, and Mr John Major, the Chancellor, Mrs Thatcher has determined that she will have the decisive voice.

But as the problems have mounted Whitehall insiders have begun to snot chinks in Mrs Thatcher's armour of self-confidence and conviction - and a parallel increase in the influence of

Her unpopularity in the country and the visibly growing support among backbench MPs for Mr Heseltine's leadership candidacy are said to have left her less confident, less sure-footed. "She is in a fisp," says one senior official.

Another insider chooses a colourful if inelegant metaphor to illustrate Mrs Thatcher's predicament.

"She has spent her career driving into cul-de-sacs, then, instead of turn-ing round, has knocked down a house to get through into the next street. The problem now is that she has found that there are a whole row of houses in the way."

While she contemplates whether to turn back, Mr Major and Mr Hurd are gradually setting their own agendas.
"She is listening more to her ministers and less to her courtiers," a mem-

ber of the Cabinet adds.

There have been some important straws in the wind. Mrs Thatcher has not suppressed her instincts on Europe – the flashes of resentment about pressure for closer integration are still visible in House of Commons.

are still visible in House of Commons.

The latest Dublin summit, however, provided evidence of the slow but steady efforts of Mr Hurd to persuade here to soften her tone. The infamous handbag was kept firmly by her side.

Mr Major has avoided the direct clashes with his neighbour over the European Monetary System which led to Mr Lawson's denarture. He has to Mr Lawson's departure. He has none the less created an environment in which his colleagues believe that he, rather than the Prime Minister, will have the final say on whether Britain takes up full membership ofore the election

Those who regard the Chancellor as too young and inexperienced to stand up to the Prime Minister are said also to have missed the political significance of his first Budget.

If there was plenty of "tinsel", the underlying theme — targeting tax concessions on those lower down the social and income scales — marked the beginning of a more fundamental

shift.

Mr Major's next Budget — and the one after that — will continue the process. The wealthy, the Chancellor believes, have done well out of Thatcherism. They can look after themselves. His tax strategy will be designed to help the lower-paid, to give Conservatism a gentler face. The Prime Minister has little choice but to welcome the change.

The Chancellor and Foreign Secretary find their views and instincts —

tary find their views and instincts over Europe, over social policy, over the role of public sector - reinforced by other colleagues who see their political futures stretching well beyond that of Mrs Thatcher.

Mr Patten, or Mr Kenneth Clarks, the Health Secretary – both potential contenders for the leadership – have fully absorbed the free-market eco-nomics at the heart of Prime Minister's policies over the past decade. They, and many others, appear distion" should or can continue in the Privatising the coal industry is no longer a policy that wins cheers in the Cabinet.

The irony, according to one of her menior colleagues, is that if the Prima Minister does survive the next few weeks and months, it may be at the expense of much of what has become known as "Thankarkan".

Falklands' new status

Something is incuming in Argentina. The Argentine Con-gress voted last week to con-vert Tierra del Fuego from a national territory to a prov-

ince.

As part of this constitutional change, Congress also voted to incorporate the Falkland, Sandwich and South Georgia islands, as well as Argentina's claimed slice of the Antarctic, into the country's 23rd prov-

ince.
The British Foreign Office is not unduly concerned and tends to regard the move as a piece of local gerrymander.

ing.
Therra del Fuego has around
50,000 inhabitants — no-one
is quite sure of the exact number. At present, they are experiencing the worst of Argan-tina's severe recession. The bulk of them are employed in screwdriver workshops, assembling electronic goods for local-based foreign companies, attracted by low taxes and industrial promotion schemes which have now been suspended for the duration of the economic crists.

Still, the constitutional change could create legal obstacles not simply to any future negotiations over the Falklands, but also the vast Antanda, out and the van Antarctic territory, which many governments wish to see given a neutral status. Negotiations with Argentina on both issues are no longer a matter for diplomats, but for the Argentine Congress and its byzantine legislative

operation land islanders, they will now have the right - indeed, the duty, since voting in Argentina is compulsory – to participate in the selection of 2 sentions



that Jerusalum "Is and should remain the capital of Israel". For good measure, he also suggested that US aid to Israel to settle Soviet Jewish emigrants could hurt funds for the homeless back in the US. One theory is that Dole is acting as President Bush's messenger. The administration would like to redirect some of the Ebm in annual aid to Israel to what it considers more deserving cases in Eastthat Jerusaless "Is and should

more deserving cases in East-ern Europe and Central Amer-ica. But it is loath to say so in public. Bush, like Dole, shows signs of being fed up with Israeli intransigence over Middle East peace efforts; and there is little cheer in Wash-inston over the prespect of ington over the prospect of dealing with another coalition. government headed by Yitzhak Shamir.

Dole's curious courting of Seddam Hussein appears to fit in with the general picture of deteriorating US-Israeli rela-tions. But there is another view. Some sources claim that Dole delivered a very strong message to the traul leader from Bush.

The US administration is

much alarmed about here's weapons programme. It is not inconceivable that it would turn a blindish eye to a pre-amptive strike by Israal.

Off the map If you think these are the

Myou think these are the days of open government, try ringing immingham Parish Council on Humberside. The number is ex-directory. Try Immingham Town Council and the result is the same.

So you think that there must be something funny going on.

"Not at all," says Maurice Barrick, the Clerk of the Council.

"It's all the fault of British "It's all the fault of British
Telecom — bloody ridiculous".
Immingham Parish and Town
Council have been the same ment Act of 1972; it's just that the telephone authorities have not got round to listing them

Barrick turns out to be a talkative fellow when you get through to him. He is a great admirer of Edward Heath, who was Prime Minister when the Local Government Act was introduced. "Heath was the man who recognised that the Humber was the last of the British estuaries needing to be developed, so he brought the local authorities together."

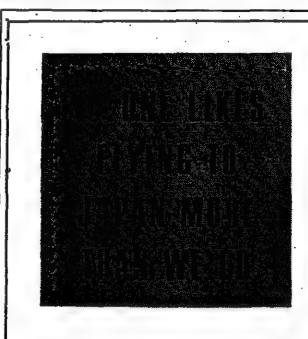
the local authorities together."
An interim report in 1988
suggested that immingham
should revert to Lincolnshire.
A final decision is due in the
next few weeks. Barrick hopes
that it will stay with Humberside where, he says, standards
are higher. The poll tax has
been set at £364, with an extra
local tax of £13.50 in neighbouring Cleethornes. ing Cleethorpes.

There are no local elections

this year, and anyway Immingham is solidly Labour. The last Tory was voted off the council in 1987. Barrick was having another shot at getting on to BT yesterday.

Frustrated

■ "He who laughs last...?" One 12-year-old boy wrote: "Wanted to tell it himself."



Only JAL have 33 flights a week from Europe to Japan.



LETTERS

THE STAFF ARE REFUSING TO DRESS IN COSTUME

FOR THE ESTATE'S MEDIEVAL MAY FAIR UNTIL YOU

AGRES TO PAY THEIR POLL TAX, MILORD

Feudalism and the poll tax

Sir, Whether surgery will save the poll tax will become clear in the next 18 months. But there is an historical reason why it should not. It is that the switch from rates to poll tax sought to give a coup de grace to feudalism, which will exact revenge.

Disraell saw the sesence of

feudalism as the bond it drew

between the possession of property and the fulfilment of social obligation. Ideally the obligation was met in the form

of service, on farm or battle-field, or in administration. In fact there was always

some money commutation, and as this element grew, it engen-dered a taxation system based largely on property, with a growing admixture of taxes on

goods. The assumptions behind this system were so hardy that when income, fax began to

fight its way in in the 19th cantury; many people — the industrious Gladstone among

them Industrial highly immoral.

That this position is now that this position is now to those them. them - thought the idea

socialists who have sought to

recruit property taxes as a means of "distributing

means of "distributing wealth." Overstated cases normally thus damage their own cause, and now it is the idea of means.

property tax, not of income tax, that causes horror. One result has been to leave the idea represented only by monstrous hybrids, taxes on

Problems inherent in political unity in Europe

From Rt Hon Aubrey Jones.
Sir, Sir Robin Williams
(Letters, April 26), in chiding
you for the view that political union is inherent in the European Community's foundation charter, quotes from the Heath Government's white paper of July 1971. .

The passage cited gave an accurate still picture of the European Community as it then was. It may, however, have been disingenuous in fail-ing to describe the historical evolution of the Community and, therefore, its possible future shape.

The history goes back to the First World War, during which the three allies on the Western front — Britain, France and Italy - were all dependent on overseas supplies of food and raw materials. The required

Eurotunnel and

From Professor John Kay and Mr Stefan Szymanski.
Sir, As your leader ("Gainers from the tunnel," April 25) rightly pointed out, shareholders will only be able to predict the future profitability of the tunnel if they consider the nature of competition between Eurotunnel and its major

rivals, the ferry companies.
However, your suggestion
that only "economists concerned about economic effi-

cutting to maximise market share" and that Eurotunnel

will seek to collude with the ferries to maintain high prices, commits the same error which

has already been made by Eurotunnel's forecasters.

that Eurotunnel's negligible incremental cost (in spite of its daunting fixed overheads) makes a low price/high market share strategy the only plausible one for maximising profits.

After all, there are now no

ferry services operating under-neath the Humber Bridge, nor crossing the Golden Gate and

crossing the Golden Gate and this is a strictly commercial outcome, not the result of some theoretically afficient model. In our recent paper in Business Strategy Review we showed that this outcome is robust to a wide range of differing assumptions about costs and service quality.

and service quality.

This rules out any sensible bests for co-operation between the ferries and Eurotunnel, since collusion would not enable Eurotunnel to earn-higher-profits. This is no more profits than it is no more profits than it is no more profits.

sensible than it is for IBM to collude with makers of abacus. Given the recent escalation

of costs, it would seem more important than ever that Euro-tunnel, in addition to econo-

mists, pursue policies which maximise their revenue in the hope of some day paying the thereholders a dividend.

search Fellow, nire for Business Strategy,

John Kay, director,

md Stefan Szymanski,

London Business School,

price-setting

shipping was, however, almost exclusively in British hands. Early in 1918 an Allied Maritime Transport Executive was set up, which allocated ships according to need jointly deter-mined. Through the executive, Britain in effect surrendered sovereignty over her shipping. The chairman of the execu-tive area a briton Six Arthur

tive was a Briton, Sir Arthur (later Lord) Salter, and the French representative was Jean Monnet, of Cognac. Immediately on the outbreak of the Second World War, the executive was resurrected, with Monnet this time as its chairman and with Salter as his deputy. It was to be the prototype on which the Euro-pean Community was mod-elled.

Between the two world wars, both Salter and Monnet served

in the League of Nations. Both later expressed their disillu-

sionment with co-operation between sovereign states. Thus Salter: "The intrinsic weakness of an inter-state' institution, which leaves national sovereignty unimpaired, is that a deterioration in the relations between its principal members can quickly reduce it to impotence. There is in such an institu-tion . . . no means of arriving

And Monnet: "... inter-governmental systems, already weakened by the compromises built into them, were quickly paralysed by the rule that all decisions must be unanimous. I had already learned this from my experience at the League of Nations. The United Nations

organisation had the same

what feudal language would have called incidents: events in the history of property rather than property itself.

Such taxes not only oblige the treasury to keep journals of its taxpayers' transactions, as distinct from mere inventories of what they own (which is

ries of what they own (which is why CGT and CTT are expen-

More important, being in

their very nature unpredict-able, these taxes hobble man-agement, which protects itself as best it can with expensive insurance, and accounting devices designed to pretend an incident is not an incident.

liament itself: that the stable

emjoyment of property is a ben-efit made possible by the exis-tence of an ordered state,

towards whose expenses it is just that the property owner, as such, should make an appro-

priate contribution. Alexander Murray,

Tutor in Machined History, University College, Outure

sive to collect).

inbuilt flaw, and so had the Council of Europe."

ournalism is still sup-

posed to be an interesting line of work, with the foreign correspondent at the glamour end of the business. But it never has been risk-free and therein, for a foreign edi-

Last year, according to the New York-based Committee to

Protect Journalists, 53 journal-

ists lost their lives on duty, about double the 1988 figure. Of these, 35 were in Latin America (14 in El Salvador and

11 in Peru). Seven were non-na-

tive (i.e. foreign) correspon-

dents, but about 60, also twice as many as the previous year,

were expelled from countries in which they were working. All told, the committee recorded 325 cases of arrest, 102 physical assaults and control of the countries of the countri

another doubling in the instances of publications being banned or confiscated. The fig-

ures, it is stressed, are "conservative."
The report identifies 16 coun-

tries as "cases of concern."

They are China, Colombia, Cuba, El Salvador,Iraq, Israel, Kenya, Lebanon, Liberia, Peru,

flow, are countries like Albania, North Korea, Malawi, Burma, Somalia and Iran, These figures and countries

frag.
The Financial Times is not those vicksitudes.

mpt from these vicissitue

In the last six months alone we have had one correspon-

dent kicked out of Pakistan, another evicted (twice) from Malawi, a third detained for a

week in the Sudan and a fourth ambushed and abducted

by guerrillas in Liberia. Fortu-

nately, no physical harm was

Nobody ever said journalism
was all indoor work with no
heavy lifting. It is a truism, but
no less relevant for being so,
that some stories are dangerous but have to be covered.
Some reporters are ettracted

Some reporters are attracted by danger. We can hope ours

are street smart and know how to minimise risk on the ground. But there is no cast iron insurance policy against the random bullet that killed

tor, lies the rub.

The European Community this flaw, the essence of the method being that an indepen-dent commission has sought a view of the whole and engaged in a dialogue with sovereign governments whose views are, by definition, partial. It was always Monnet's view,

however, that ultimately the Commission abould be made politically accountable. Such accountability would seem fea-sible only under some form of "political union." Aubrey Jones, Science Policy Research Unit, University of Sussex,

Experienced in

Falmer, Brighton,

From Andrew I. R. Statistical Sir, Anatole Kaletsky (Lombard, April 26) writes that "Lithuania's demand for instant independence should be no more acceptable to any western country than it is to the USSR." He cites the fact that Lithuania has been fully independent for "just 22 of the last 600 years." This misses the essential point, namely that Lithuania gained its independence in 1918 along with a number of other countries, such as Finland and Czechoslovakia, whose right to exist as vakia, whose right to exist as independent nations is not

In the inter-war years Lith-tunis become a member of the

What happened to Lithuania in 1940 was an invasion, much as happened to Holland, Belgium and other European countries. We did not ask them to be pattent in regaining their independence. Nor should we sak it of Lithuania.

Andrew I. R. Stattsford, The Reform Chub, 104 Pall Mall, SW1 David Blundy.

The question for those of us at the centre is how far we are

an empire's end

presidential democracy for a secret one-party begenning. Of course the Russian empire is unbundling. He has said many times Lithuania will

The English, the French, and others also insisted, in the past, on an orderly dissolution

independence

today challenged despite his-torically brief periods of self-determination.

League of Nations and secured diplomatic recognition from all the major powers, including the Soviet Union. This period of independence was ended by Stalin under circumstances of peculiar savagery, which Mr Kaletsky finds analogous to our own colonial adventures in previous centuries. previous centuries.

It is not necessary to look so far afield for comparisons. What happened to Lithuania in

incident is not an incident. Most important of all, they invisibly divert private wealth from the more mobile to the less mobile areas of the economy — where there are fawer "incidents" — thus contributing, for instance, to the current double demand, made on the nation's housing stock (which is used to protect people's wealth as well as housing them). Liberal times at them). Dominatic rates were the last Expression, in our private taxation, of a truth older than parSir, if Lithnanian is

had said the things they are now in Brezhnev's or, still now in Brezhnev's or, still more, in Stalin's time, they would, at best, be in prison, and, at worst, be dead.

Mr Gorbachev has been a huge liberalising influence in Europa — perhaps the greatest since 1848. He has waved six east European countries on to

east European countries on to a path of liberty, democracy and a free market. In his own country he is substituting a presidential democracy for a

be independent. No doubt other territories will follow. But Gorbachev is right to ask for an organised disengage-ment. There are many eco-nomic, social, political and defence strands to disentangle.

of our empires; and these were in Africa, the Pacific and the Caribbean. How much more should Gorbachev insist when his colonies are only a few hundred miles from Moscow? W.A.P. Manser, Puincy Heath, SW1

Guidelines for control of sterling bond buy-ins From Mr.R.R. Briance.

Sir, The issue of bny-ine of sterling bonds has been the subject of a number of articles and letters in the FT.

As the temperature sur-rounding the debate rises it is perhaps instructive to refocus on the key issues and attempt to disentangle them from special-interest pleading.
I support the points made by
Mr Cameron Smail (Letters,

April 10) and would like to add the following points:

• In most cases cancellation
of repurchased bonds was

imposed on the issuer by the initial terms of the prospectus. The intention of the relevant clause was, ironically, to pro-

cancel repurchased bonds in any future issue. Where cancellation is not mandatory and there is no possibility of a false market arising, the rules should not

require that issuers' purchases be disclosed to the market, provided there is no intention to The key concern of market

makers and investors should be the risk of being left long or short of the illiquid rump of an issue. Guidelines should be established applicable to

tect the investor against mar-ket manipulation by the bor-rower! Perhaps it is time to do away with the obligation to completed, materially alters the liquidity of the original

Such guidelines might relate to a maximum percentage, say 25 per cent, of an issue which could be repurchased, which, if exceeded, would require the imos of the teame.

The guidelines would need to be carefully drafted to take of the issue arising from further tranches. Richard H. Brianca.

Executive Director. Credit Suisse First Boston Ltd. buy-in activity which, when 2a Great Titchfield Street, WI

Bonn's decision on East German mark 'appears balanced'

From Mr Jorgen Mortensen.
Sir, In the debate on conditions for implementing monetary integration between the two Germanys it has regularly been argued the while political argues to which the political argues to be a political argues to be a political argues to the political argues to be a politi cal arguments appear to weigh heavily in favour of a 1-1 exchange of Bast Marks against D-Marks, economic arguments favour a lower value for the eastern currency. Bonn's decision (April 23) to offer a general conversion rate of 1-1 is therefore widely seen as a victory of politics over economic analysis. However, an exchange rate rather close to the previous "official" rate

of 1-1 may also be defended by purely economic arguments. According to available estimates of relative productivity, output per head in East Germany would appear to be about 50 per cent of the average level in West Germany. Since wage costs per employee in East Germany are also (at the official exchange rate) about 50 per cent or less of the level in West Germany, there would at first glance hardly seem to be good grounds for recommending that East Germany should enter into monetary union at a strongly deval-

ned level of its currency. Calls for a pronounced deval-uation of the East Mark before monetary union appear, in the main, to assume that such a devaluation would allow East Germany to enter into a phase of export-led growth based on a highly cost-competitive tradable goods sector. However, whether a competitive supply of goods would actually be available at a "beggar-thy-neighbour" exchange rate level would depend greatly on the availability of qualified labour

and management. Given the prospect of com-pletely free movement of labour between the two parts of Germany, too great a differ-ence between East and West might well increase the attractions of the West. Already West German firms operating in the East are transferring a large number of managers while maintaining their pay at previous levels. It is inconceivable that, after a transitional period, it will be possible to maintain significant wage differentials in the eastern and western parts of the unified economy between people with

approximately the same skills.

Growth prospects for East

Germany would seem to be determined not by the exchange rate but by the scope for rapidly increasing productivity. At present this is at the level of Portugal or Greece and to raise it towards the average level of the Federal Republic would mean an approximate would mean an approximate doubling. This would seem a gigantic task in the case of Greece. However, East Germany, despite four decades of stagnation, belongs to the same cultural environment as West Germany and in many ways represents an essential ent to the economy of

Monetary unification between the two Germanys is more to be considered in terms of monetary reform in the East, with one currency replacing the other, than in terms of the opening up of trade between two sovereign states. Thus, the scope for East German productivity increases would appear to be a much more important determinant of its economic prospects than the conversion rate of its cur-

The present level of East German productivity would seem to correspond approximately to the level prevailing in West Germany in 1960. Dur-ing the years from 1950 to 1970 output per man hour in the Federal Republic rose on average at a rate of about 6 per cent per year. This was more than three percentage points faster than productivity growth in the US over the There would appear good

grounds for expecting a couple of decades of productivity growth in East Germany in the range of 6 per cent to 7 per cent or some 4-to-5 percentage points faster than in the rest of Germany, Even so it would take about 15 years to close the productivity gap. One of the conditions for this to occur would be halting the emigra-tion from the East to the West and, perhaps, turning it round. There is no doubt that Bonn's decision to offer a 1-1 exchange rate will make it more difficult for some East German firms to sustain com-

petition from the West, but it does appear to be based on a balanced consideration of the economic arguments. Jorgen Mortensen.

FOREIGN AFFAIRS

Too many 'cases of concern'

There is no guarantee against risk to foreign correspondents, argues Jurek Martin

willing to expose our people to danger. The Observer has been criticised for allowing Farzad Bazoft, of Iranian extraction, to go to Iraq, but, even if the newspaper might have instructed him to be more cirinstructed him to be more cir-cumspect, the censures are mostly wise after the event. The FT, let it be said, also sent a correspondent on the same trip and would have been dis-appointed if he had confined himself to covering elections in Kurdistan, as the Iraqi invita-tion had specified. Romania, Singapore, South Africa, the Soviet Union, Sri Lanka, and Turkey. Not included, mostly because there is virtually no direct news These figures and countries can seem abstractions, even to fellow journalists, made intermittently real by recollection of the continued imprisonment in Lebanon of Terry Anderson and John McCarthy, or brought home more brutally by the deaths of someone familiar, such as David Blundy of the Correspondent, killed by a sniper's bullet in El Salvador, or Farzad Bazoft, executed by frag.

Of course, it helps to "know" your journalist well — and here is part of the problem. The most dangerous parts of the world are probably those where a newspaper will not have its own staff correspondents. Of the 16 "cases for con-cern", we are represented full time in only three - the Soviet

protracted and still unresolved "small wars" debate which questions whether our readers really care about conflict in, for example, northern Uganda. The curious thing is that if you ston covering such stories stop covering such stories somebody, usually readers, will notice and complain. In any case, we have an obligation to inform and we try not to be parochial; if that happens to mean reporting on war and famine in Ethiopia it recog-nises the fact that that is what there is to write about Ethiopla. If there were a bond mar-ket in Addis, doubtless we would cover it, too.

But if something does go wrong, the power of the press, mighty at home, is quickly found to cut less ice in a Khar-

toum or Belrut. The British Foreign Office has been critic-ised in some quarters, along

If something goes wrong, the power of the press, mighty at home, is quickly found to cut less ice in Khartoum or Beirut

Union, South Africa and Israel. The others are served, if at all, by "stringers," mostly young freelance reporters keen to make a name. No newspaper with pretensions to cover the world can survive without world can survive without stringers, and not only because they come cheaper. We like to think we choose them with care and school them as best we can, but the controls on and over someone in Beirut or san Salvador are inevitably going to be less than over an experienced correspondent in Paris or Washington.

It is undeniably tempting simply not to cover the most

simply not to cover the most dangerous stories, especially if they are deemed marginal. Inside the FT, and probably elsewhere, there has been a

with the Observer, for not pulling out all the stops for Bazoft. The argument is that if both had maintained a drumbeat of had maintained a drumbeat of visible pressure — including visits to Baghdad by, say, the foreign secretary and the editor of the newspaper — the lead regime might well have been persuaded to relent.

But this tends to assume that all policy considerations must be subordinated to the cause of securing the release of those unjustly held, which is a tough judgment to make in

tough judgment to make in every case. It is easy to forget how much the US was criticised by its friends in Europe for allowing itself to become so obsessed by the Iranian hos-tage crisis of 1979-81. In any event, a diplomatic service, by

its very nature, generally has no alternative but to deal with whatever authorities control a particular country, many of whom would be happy never to admit a foreign correspondent into their territory, or who consider the breed fair game.

In the case of the FT's own recent problems, British diplomats were unfailingly helpful within the confines of their briefs — and this discreet approach worked. However there are limits on what there are limits on what embassies can do and these are going to get tighter. It is no secret that the FCO, needing to secret that the FCO, needing to staff up in eastern Europe, is probably going to have to cut representation in the more problematic regions, like Latin America and Africa.

Non-governmental organisa-tions, such as the Committee to Protect Journalists, the International Press Institute and the aid and humanitarian agencies, may also assist in mobilising protests and finding pressure points. The GPJ, for example, was able to open lines of communication with the New York office of the Liberian guerillas holding an FT correspondent. Intriguingly, the first confirmed news that Mark Huband was unbarned came in a telephone call from Charles Taylor, the rebel leader, to the BBC world service's Africa programme. This surely is evidence enough that such broadcasting services must be preserved.

But there is no guaranteed way of ensuring the safety of a foreign correspondent in trouble. In the last analysis, the only policy is to be as cautious as possible — and then to hope. In this context, the most came from one of our stringers. Julian Ozanne, after he had been released from captivity in the Sudan. After checking of the sensible things to do -staying in touch, carrying proper credentials, disposing of nsitive material and so on he wrote:

"Africa hacks. included, sometimes believe we are untouchable because we are the world's press. We do are the world's press. We do
take risks and do silly things.
Sometimes its the only way to
get things done. Sometimes I
think it can get very
macho... and I myself have
experienced a much greater
machismo rating among my
colleagues since my detention.
It's all rather pathetic and certainly not worth it.

"I don't know if there is anyway of stopping this cat and mouse game of bravado. I just think journalists should think about the risks they are taking with other people's lives." Not forgetting their own.



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FINANCIAL TIMES

Tuesday May 1 1990

Propaganda

Wickenden in Taipel

In Peking, the first broadside was fired last week by Li Jin-hua, a Foreign Ministry

spokeswoman, who warned that China would not tolerate

ship on Sunday after five days.

Political analysts in Taipei

expressed surprise at the Gov-ernment's stance, which may increase the level of tension across the Taiwan Straits and

jeopardise recent progress toward the re-establishment of direct transport links that were

cut in 1949.
The ruling Knomintang

Party said it was adopting a policy of passive support for the ship.

However, the defence minis-try announced last week that Taiwanese fighter aircraft and ships would "take appropriate action" if China used force against the ship in Taiwan-con-

trolled waters.

In an apparent effort to calm
fears on both sides of the
straits, Taiwan's cabinet-level

task force on mainland affairs

yesterday approved a proposal to allow elected government

officials from parliamentary to local council level to visit mainland China as private citi-

But the Peking Government is taking a less conciliatory line. "In supporting the God-dess of Democracy ship, the

Talwan authorities are taking a new step to oppose the Chi-nese Government, and to cre-



MOSCOW FACES OPEN DEFIANCE

Latvia close to vote for independence ship sours

LEADERS of the nationalist movement in the Soviet Battic republic of Latvia yesterday claimed enough support in the newly-elected parliament to vote this week for independence and join the neighbour-ing republics of Lithuania and Estonia in open defiance of

With two seats still in doubt in the 201-seat parliament, the Latvian Popular Front was yesterday six short of the two-thirds majority (134 votes) needed to change the republican constitution.

However, the Front is confident of winning the votes of up dent of winning the votes of up to 10 independent members in favour of a move to re-establish Latvian independence and return to the 1924 constitution.

The claims were made yesterday as Lithuanian leaders insisted that they were not prepared to suspend their declaration of independence in order to one prepared to suspend their declaration. to open negotiations with Moscow, but only to freeze the consequences of that decision.

Meanwhile in Vilnius, the Lithuanian capital, crowds mourned a man who became a martyr of the republic's bid for independence by burning him-self to death in a Moscow square last week.

Mr Vytautas Landsbergis, the Lithuanian President, told a crowd of about 5,000 who filed behind the man's coffin, which was draped in the red, yellow and green Lithuanian flag: "This is one of the great-est sacrifices that could have

The Soviet energy blockade of Lithuania is having an increasingly serious effect on its neighbouring republics, with all private motorists in Latvia now denied petrol, and no sign of promised relief from the Russian Federation.

In spite of slightly differing tactics, Latvia and Estonia are

moving into the same position as Lithuania. Both republics are demanding negotiations on the independence issue and are refusing to accept the hostile terms offered by President Mikhail Gorbachev in his new Law on Secession.

to be held in any republic desiring to quit the USSR, with a two-thirds majority of all registered voters – just possible in Lithuania, but unlikely in Latvia and Estonia with both republics having large ethnic

minorities. Moscow's demand for Lithnania's independence declara-tion to be renounced, or at least suspended, is also much more complicated than it appears on the surface.

It could mean that Lithuania will have to give up its claim to have been forcibly annexed by the Red Army in 1940 and illegally deprived of its inde-Mr Romualdas Ozolas, the Deputy Prime Minister, yester-day repeated the Lithuanian

Government's refusal to go back on the March 11 declara-



March 11 declaration," he told a news conference in Vilning.

British Steel wins Iran railway contract

By Charles Leadbeater, Industrial Editor, in London

BRITISH STEEL is on the pertism street is on the verge of a significant break-through into the hanian mar-ket, after winning a contract to help rebuild the country's crumbling rail network.

The order, which is part of a

large reconstruction programme for the Iranian railways after the damage caused during the Gulf War, could lead to further contracts for British companies.

The deal symbolises both the opportunities and the obstacles faced by British companies in offsetting flagging UK sales by increasing exports.

The contract to provide 7,500 tonnes of steel sleepers to the Iranian National Railways may well be followed by a large contract for railway tracks.

Although British Steel sold.

Atthough British Steel sold sleepers to Iran five years ago, it hopes a clutch of orders could open the country up as a much more significant market. The company said the commercial climate in Iran had improved markedly, suggesting that it may become a more significant Middle Eastern market for UK exporters. for UK exporters.

However, to clinch the deal a team from the company's track

products division, which is based in north-west England had to devote six months to intensive negotiations with executives from Iran's National Railways in Tehran.

The Iranian contract is the most recent in a series of deals which British Steel, the UK's sixth largest exporter, has signed in the Middle and Far

The company is to supply about 80km of heat treated rail track to mainland China, the first time the country has imported such steel, which is used to carry heavy goods trains. That deal took 18 months to negotiate.

Under a contract signed escher this year the company will supply 30,000 tonnes or more than 200km of heat treated rail tracks to the Indian Railway Board.

Meanwhile, the company is hopeful of expanding its rail-way equipment exports in Europe given the plans for sub-stantial investments in high

It recently won a contract to provide 8,000 tonnes of high-speed rall tracks to Spain and Portugal.

LSE rule criticised as anti-competitive

By Richard Waters in London

A LONDON Stock Exchange rule introduced 15 months ago as part of a move to limit securities firms' exposure to losses in the London stock market was yesterday attacked as anti-competitive by Mr Gordon Borrie, director-general of fair

His attack, contained in a report to the Mr Nicholas Rid-ley, the UK Trade and Industry Secretary, adds to criticisms from some in London's stock market that the rule change amounted to an attempt by the leading market makers to rec-reate the cartel they had enjoyed before Big Bang in

The rule, adopted in February last year, excused firms from having to publish details of deals worth £100,000

(\$163,000) immediately, but allowed publication to take place the following day. Market makers claimed that this gave them a chance to reduce any large exposure they took on, rather than alerting the rest of the market and exposing them to predatory trading factics from others.

However, Sir Gordon said the rule, which affected nearly 80 per cent of trades in large, alpha stocks last year, deprived the market of information which was important in assessing the value of

shares.
"This loss of transparency diminishes pricing efficiency and increases uncertainty," his report says. The result is higher dealing costs for investors and a loss of liquidity on the stock market, although the OFT said there were "deficien-cies in the available evidence" which had led it to this view. Sir Gordon said a proposed exchange rule, which would reduce the 24-hour delay in publication to a maximum of 90 minutes, was unlikely to

allay his concerns.

The Securities and Investments Board, the investment industry's chief regulator, has also expressed concern about the 24-hour rule. However, it is thought to take a less strict line than Str Gordon on the proposed amendment.

The original rule change and the amendment were prompted by the Elwes committee, set up by the exchange 18 months ago to recommend changes following one of the fiercest price

wars the stock market had seen. Mr Nigel Elwes, commit-tee chairman, defended the moves, saying they were neces-sary to reinforce London's cen-

tral equity market.

The exchange, while saying that it would bear Sir Gordon's views in mind when considering the 90-minute rule, also defended the change.

Large securities firms reacted angrily to the attack, and pointed out that the London equity market was the only one in Europe to have any form of on-line publication of

bargains.

Financial Services Act 1986 Trade Publication and Price Transparency on the Interna-tional Stock Exchange. OFT, Room 612, Chancery House, Chancery Lane, London. Free.

International telecoms chief joins call for reforms

trying to maintain recommen-dations which do not make

Mr Irmer said that only one of the CCITT's 15 groups, Study Group 3, was concerned with economic matters. The rest were devoted to technical standardisation. Although Study Group 3's members were telephone companies, the CCITT was also open to manufacturers and users.

"The CCITT and its work cannot stand as a rock while everything around it is changing," Mr Irmer said. But he warned that change would be painful because if international

The FT revealed last month that phone users around the world were being over-charged more than \$10bn a year by the

This is partly because most phone companies have been granted monopoly rights over international traffic by their governments and because the cartel jointly owns most of the international facilities.

However, two of the pillars on which the cartel rests are enshrined in the CCITT's recommendations. These are prices were cut local charges the accounting rate system,

WORLDWIDE WEATHER

G-Cloudy Or-Ontzole F-Febr Fg-Fog. H-Hell R-Rain 5-Surry, St-Sheet Sn-Snow, T-The

cartel for making international calls and that prices were on average three times costs.

red to share revenue between the phone companies, and the tight restrictions on interna-tional private circuits which are designed to keep competi-tors out of the market.

Mr Irmer said he had as yet no clear idea of how the accounting rate system should be changed. He predicted that the restric-

tions on private circuits would be reformed over the next few years. The matter is to be debated by Study Group 3 later this month with the US leading calls for reform.

Mr Irmer, an engineer by background, stressed the importance of technological

Seoul markets

down costs and blurring the distinction between different telecommunications services as a force for changing the cur-rent system. "It would be stupid to suppose a monopoly could offer all the services now

available as a result of technology," he said.

The secretary-general of the International Telecommunications Union, the United Nations affiliate which encompasses the CCITT, also said yesterday that international prices should be cost-related. However, he took a more con-servative line than Mr Irma, saying that no radical changes to the system were needed.

ate disturbances on the Chi-nese mainland," the New China News Agency said. I G Metall pay strike

hit by unrest

Continued from Page 1

poles, waged pitched street bat-tles with police for the the third day since they were evicted after a wildcatstrike. Workers at Hyundai Motor Company, South Korea's largest automobile manufacturer, started a two-day strike in pro-test at Saturday's violent sup-

pression of the shipyard strike. The prospect of broader unrest was raised when Chonnohyop, a militant and illegal labour group, announced that workers at more than 500 companies had agreed to its call for a strike today.

Continued from Page 1

I. G. Metall has built up a strike fund of about DMibn (\$590m) but is also in need of cash to prop up its sister union in East Germany.

Pressure on the employers will come mainly from over-flowing order books although their resolve is also likely to be stiffened by the knowledge that an over-generous settlement will provoke the Bundes-bank into an immediate raising

of interest rates.

If the union does step up strike action it will probably take the form of "rolling" strikes in large companies and all-out strikes only in selected small companies, with little

bly expensive drive towards immediate impact on the rest German unity may help damp of the economy. This will side-step the new strike law and prevent retaliatory lock-outs by employers.

The more aggressive small employers will want to test I G Metall's real strength, especially in the light of repeated rebellions at local level over the union's tough stand against weekend working. Such employers have threat-

ened to leave the employers' federation if a major cut in working time is conceded, arguing that because most of them only work single-shift systems they will not be able to take advantage of the more flexible application of multi-shift systems which the union shift systems which the union

ICI's medicine for the markets

The power of Imperial Chemical Industries over the London market is plainly undi-minished. The FT-SE began resterday by diving below 2000 for the first time in six months. On ICP's announcement of a On ICI's announcement of a mere 6 per cent drop in first quarter profits, it shot back up again. On closer inspection, it is not quite clear this was justified. Almost all ICI's extra profits are accounted for by £40m or so of one-off benefits; without that, the drop in profits was a less surprising 15 per cent.

cent.

The composition of profits is just as might have been expected at this point in the cycle. Of the nine trading divisions, all except pharmaceuticals and agrochemicals showed a fall in margins. But those two, as ICI showed in 1980/81, are classically counter-cyclical. In the past year, they have moved from a third of group profit to more than half. Meanwhile the heavy and — petrochemicals. more than half. Meanwhile the heavy and — petrochemicals and plastics especially — is plunging more rapidly than the market bargained for, despite the ideal combination of a daing D-Mark and a filling dollar. Looking ahead, there seems little reason for full year forecasts to be amended. In Europe at least, the decline in heavy chemicals seems to have stabilised; but there are further falls to come elsewhere, paricularly

lised; but there are further falls to come elsewhere, pericularly Australia. In agrochemicals, too, there may have been some bunching of business in the first quarter. At 1980p, the shares are on below nine times prospective earnings and a forecast yield of 7.3 per cent. But the implied decline in pretax profits for 1990 is still only some 5 per cent. This is not the stuff of recession; and conversely, of course, there is no reason to expect a dramatic bounce in a year or two's time. tional law.

But the Talwanese Government will not change its policy of allowing the ship to dock and giving it "humanitarian accommodation", said a upokesman yestenday. Mr Liao Cheng Hao, deputy director of the Government information Office, said Taiwan would not change its position because of threatening remarks and intinidation from mainland China.

Market making

It seems very proper, if somewhat belated, for Sir Gordon Borrie to have turned his attention to the delayed reporting of large share trades. After all, a market in which 78 per cent of alpha trades are not announced until the following day can hardly be described as transparent. Although the Stock Exchange is now proposthat China would not tolerate foreign support for the vessel. The New China News Agency yesterday raised the temperature, saying Taiwan paid half the \$1m cost of the ship. It claimed newspaper reports indicated that Taiwan has an active part in plotting, and viscorously supported the whole scheme. in Taipei, the gove held an emergency Cabinet meeting yesterday to review its decision and decided to stand firm. Keelung is the last sched-

ket makers argued that reveal-ing the details of large trades laid them open to spoiling tac-tics from their competitors. uled port of call for the vessel, now on its way to Singapore, before it begins broadcasting democracy programmes in the middle of this month. The But that is surely the essence of market making. In any case, French-based organisers of the mission made contact with the

Share price relative to the FT~A All~Share Index

it is hard to distinguish between a spoiling tackic and a markdown in prices as a logi-cal reponse to information that a large line of stock is being sold. Sir Gordon found no evidence that immediate report-ing caused either a widening of ing caused either a widening of spreads or a reduction in quote size: rather the opposite, that better information helped liquidity by reducing the risk of dealing blind.

Delayed reporting distorts the pricing system and gives the big market makers extra information which discriminates assing smaller competi-

nates against smaller competitors who do not receive the same insight into the markets. It is not too difficult to see the hand of the old jobbers' cartal

hand of the old jobbers' cartel bahind its popularity.

There obviously has been a swing of power towards the institutions and away from the securities houses in recent years. Market makers do not always receive a decent return for dealing in large times of stock. But that is caused more by cyclical overcapacity than by deficiencies in Stock Exchange rules. A reduction in costs, such as City firms often costs, such as City firms often urge on industrial companies, would be a much better som

Tootal

The impasse between Tootal and its near-30 per cent share-holder Coats Vivella is thor-oughly exasperating for inves-tors in both companies. It also looks unlikely to be cleared up this side of 1991 at best, Granted, vasterday's rather dull figures from Tootal go some way to vindicating Coats's unwillingness last year to pay more than 110p per share for Tootal. But while both companies would evi-dently be better off merged, in the short term it is hard to see

them_doing the job on terms.

that shareholders can be happy

with.
The £6.5m drop in Tootal's pre-tax profits to \$35.7m would have been £1.5m worse if it had not been for the new \$3AP 24 on pensions costs. Yet the fall's on pensions costs. Yet the fall's most disappointing aspect is that it follows four years and about £135m of heavy investment which were intended to prevent nasty surprises of this type, by limiting the company's dependance on UK and African textiles.

As it is, notwithstanding div-

As it is, notwithstanding dividend growth averaging less than 10 per cent over the last five years, Tootal's dividend cover is an almormally low 1.7; and at 17 per cent, its return on capital employed is the low-est since 1986. But with Coats's est since 1986. But with Coats's profits probably falling too, and Coats's gearing at 18 per cent, if one ignores its £117m pension fund surplus, it is not obvious that it could hid the necessary £300m without spooking its own sharsholders now.

Allied Irish Banks

One useful rule of thumb for investors in bank stocks is to steer clear of those banks which frequently tap their shareholders for fresh capital. Another tip is to stick with those banks which concentrate on their domestic markets.
Allied Irish Banks fails both
criteria. Yesterday, it
announced its third rights issue in 34 years plus a hostile bid for a small US bank with an erratic record. Its shares dropped 14p yesterday, and they deserve to fall further. To be fair to Allied Irish, its

recent performance is considerably better than that of Bank; of Ireland, and its First Mary-land acquisition is one of the few foreign-owned US success stories. However, it is offering to psy close to 13 times earnings for Baltimore Bancorp and its shareholders face dilution. It already has more than a third of its sasets in the US, so there is no pressing reason why it needs to diversify further in a market which has been the graveyard for many bankers' reputations.

If Allied high's absenbolders

want more exposure to US regional banks, presumably more cheaply — by them-selves. Allied Irish does not need this rights issue and is exploiting its own fancy share rating of close to two times book value. This only make sense if Allied Irish itself could be a bid target; and this is

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• THE FINANCIAL TIMES LIMITED 1990

Tuesday May 1 1990

INSIDE

Restructuring doubts hit Elders share price

Shares in Elders IXL, the Australian breweries group, lost 6 cents to close at A\$1.68 (US\$1.26) yesterday, reflecting fears that action by the UK regulatory authorities could detail the group's proposed financial restructuring. The fall left Elders' stock more than 30 per cent below its peak for the year, and worsened the problems of Harlin Holdings, the privately-owned parent company controlled by John Elliott, Elders' chairman. Page 31

Give and take in India



Retiance group, which flourished under India's former Prime Minister Rajiv Gandhi, seems to be losing its grip on Lar-sen and Toubro, the leading high technology engineering group it took over in 1988. The country's current Govreverse what was India's largest takeover

But Dhirubhai Ambani (above), head of Reli-ance, is a corporate "street fighter" who will demand gain big concessions from the Government before he ceeds control of L&T. Page 24

Car wors in America

The US luxury car market, which at around 1m units a year is by far the world's most impor-tant to manufacturers, could grow by 10 per cant this year. But the price war already raging in it, partly as a result of fast emerging Japanese competition, is likely to become increasingly flerce over the coming months, with some European producers expected to be among the heaviest losers. John Griffiths reports. Page 23

The Collor of money



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The Brazillan slock market is coming to terms with the economic measures introduced by the country's new President, Fernando Collor de Mello (left), on March 15. The programme, which included the blocking of private financial assets, changes to the currency

and tax increases, sent share prices tumbling.
But local observers have started to take a more positive, long-term, view of Collar's plans, and stocks have begun to recover. Jac-queline Moore reports. Back page

LTV blames fall on motor sector

under Chapter 11 of the US bankruptcy code, yesterday reported a 42 per cent drop in first-quarter net income. The conglomerate, which also makes aircraft products, electronics and olifield service equipment, blamed the drop on lower operating results from its steel business, partly because of the softening automobile market. Page 23

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Chief price changes yesterday

l Rises				UILTEXAS PEL	204	+	
Beiarsziori	811	+	5	UNIX. HOSETS	105	+	- 5
Colonia Vers	1035	+	45	Palle			
Patte				Koras Fd.	- 183	-	
DLW	810	-	24	Korea Fd. PARIS (FFF)			
Hortea	282	-	'30	Hass			
Pathos Komm	534	_	5	Coparex	550	+	- 1
Thyssen	287	-	5	Pechelbroff	1850	+	- 1
Vogesmagen		-	45	Union Immeb	696	+	- 2
Z200503	330	_	14	Falls		٠.	_
NEW YORK	(5)	•		Bouyques	534	-	- 1
Rises				Club Med	895	_	-
Ratimore Blr.	15	+	3%	Peuceot	860	-	- 1
Nashua	40%	+	7	Saint Louis	1519		- 1
Pepsico	653	+	1	UFB	461	<u>-</u>	
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Lucas Indu-Royal Ins. Symptomic Trail House

Allianz and Mixte pool French insurance ICI first

ALLIANZ of West Germany, Europe's biggest insurer, and Navigation Mixte, the French financial-services-to-food conglomerate, are to pool their French insurance operations.

French insurance operations.

If agreed by shareholders, the deal will create a group with an annual premium income of FFr10bn (\$1.8bn), putting the joint venture among France's top 10 insurers by premium income.

This would include FFr8bn from Navigation Mixte, a specialist in life, fire and accident insurance for private individuals, plus FFr2bn from Allians's French activities, concentrated on indus-

trial risks. The deal is the latest evidence of foreign insurers' interest in France, where the insurance industry has been swept by a wave of alliances over the past two years.

These deals have been mostly

motivated by the search for size, in reaction to deregulation of European insurance, and have left independent players like Nav-igation Mixte looking small and vulnerable.
Yesterday's move is an impor-tant step in Allianz's policy of

ber of a 50 per cent stake in Navi-gation Mixte's French insurance operations. These include Via Assurances, Rhin & Moselle and a string of smaller companies, Allianz later helped Navigation Mixte beat off a hostile bid from Paribas, the leading French investment bank.

Allianz will own 65 per cent of Amana will own to per cent of the new group — the name od which has yet to be fixed — while Navigation Mixte will hold 34 per cent, with the remaining 1 per cent going to as yet unnamed outside shareholders. The merger is likely to be completed by the end of the year. "Our activities are clearly com-plementary," said Navigation Mixte. "From the very beginning, the intention was to merge," said

The merger adds a twist to a long-running battle between Navigation Mixte and Paribas, the leading French investment bank, which holds 40 per cent of the conglomerate following an abortive hid last year.

Navigation Mixte launched a counter-hid in response. It nicked

counter-hid in response. It picked up a 12 per cent stake in the bank which it still holds. Allianz refused to sell its nearly 10 per cent stake in Navigation Mixte to the bank, so playing an impor-tant part in repelling the unwelcome boarder.

Allianz said that the stock market battle stopped it from getting round to agreeing with Navigation Mixte on merging their French insurance businesses

Mr Emmanuel Gautier, president of Navigation Mixte's Via Rhin & Moselle subsidiary, will head the new company, assisted by Mr Pierre-Yves Soleil, cur-rently president of Allianz RAS Holding France, said Allianz Neither side are releasing financial details of the deal at this stage.

quarter pleases markets

By Peter Marsh in London

IMPERIAL Chemical Industries,

IMPERIAL Chemical Industries, Britain's biggest manufacturing group, cheered the stock market yesterday with first-quarter pre-tax profits substantially better than many analysts predicted.

The result for the three months to March 31 was £414m (5660m) represented a 6 per cent fall on the £442m for the corresponding period in 1989 but was sharply ahead of stock market forecasts of around £360m. The FT-SE Index recovered early FT-SE Index recovered early losses after the news, ending the day 3.2 lower at 2103.4.

ICI, the world's fourth biggest chemicals company, is considered a bell-wether of the UK economy. Its fortunes also indicate the health of the international chemical industry, one of the largest manufacturing seconds. tors worldwide and one which sells most of its output directly to other production businesses. In the past year, many large chemicals companies have had a difficult time. Prices and profits

difficult time. Prices and profits in many types of bulk chemical have fallen, indicating weakening demand in many countries.

Yesterday's announcement was interpreted as a sign that ICI's strategy of steering away from low-margin, high-volume chemicals, such as plastics, towards higher-value products was showing signs of working.

The units of the company concerned with high-value materials—chiefly pharmaceuticals and — chiefly pharmaceuticals and agrochemicals — increased profits significantly, helping to offset the decline in sernings from other parts of the group.

Some smalysts were concerned.

Some analysis were concerned, however, at the steepness of the decline in performance of parts of the grou which make basic, high-volume industrial chemicals.

These units produced dismal results for the quarter.

ICI had sales of 23.45bm (23.21bm) in the first three months. Earnings per share declined by 3.1 per cent, from 39.2p to 33.2p. The company's shares fell sharply by 14p in early trading yesterday, in safficipation of the results, but rose to close at 1080p, up 20p on the day.

Sir Denys Henderson, ICI's These units produced dismal Sir Denys Henderson, ICP's

chairman, was cautious in his interpretation of the results. He said they were "relatively encouraging in a period of con-siderable economic uncertainty." siderable economic uncertainty."
The profit figure was also helped by a £20m payment from Ciba-Geigy arising from the sale to the Swiss company of ICT's UK non-prescription drugs business.
Lex. Page 20; Currencies, Page 46; London Stocks, Page 39

Warren Buffett's art of compounding success

enlarging its European coverage. It enlarges on the German group's acquisition last Novem-

Roderick Oram reports from Omaha, Nebraska, at the annual meeting of the best-known US investor

ith the unpretentious geniality of the mannext-door hosting an open house for his friends and neighbours, Mr Warren Buffett stood in the lobby of the Orpheum Theatre in Omaha, Nebraska, yesterday morning greeting more than a thousand shareholders arriving for the annual meeting of his company, Burkshire Hathaway.

"Good to see ya," he said time after time as he recognised people who paused to greet him warmly in the gloomy lobby. Once a vaudeville venue, the ornate old theatre, it was about to house another type of entertaining spectacle: three hours of the wit and wisdom of Warren Buffett, arguably the most successful and admired poet-war US investor.

Since Mr Buffett took over the company, an ailing textiles maker, 25 years ago shareholders' equity has grown from \$19.46 a source to \$4.256.01, or 28.3 per cent compounded annually. Last year, as a diverse manufacturing and as a diverse manufacturing and investment company, shareholders' equity grew by 44.4 per cent, or \$1.52hn, thanks to hefty appreciation of its holdings in Coca-Cola and other bine chipa.

With 42 per cent of the the company's stock to his name, Mr Buffett, 59, is worth around \$4bn.

But with namely graving hair

But with unruly greying hair, crumpled grey tweed jacket and a can of Cherry Coke in his hand as he stood in the lobby he looked more like a master of inside the 2,700 seat there were no flashy logos or screens for corporate videos. The huge stage was bare except for a table draped in yellow. Soon, Mr Buffect took his sent at the table to enthusiastic applause. A small

delayed proceedings. "That's why we don't buy technology stocks," Mr Buffett reassured sharehold-ers as the problem was fixed. In his usual fashion, Mr Buffett took only four and a half minutes to deal with formal business such

to deal with formal business such as re-electing the six directors.

"Since the events in Eastern Europe, this might be the last bastion of unadulterated authoritarianism," Mr Buffett said as he moved rapidly on to its real meet, the questions and answers.

The first yesterday was from a young New York lad, a third generation shareholder. "To like to ask why Berkshire is going

ask why Berkshire is going down," he said commenting on the side in its stock price from a 12-month high of \$8,900 a share to \$6,700 yesterday. For the hoy and other shareholders, admiring Mr Buffatt's disdain of the markets

Buffett's disdain of the markets and his utter conviction in long-term investments, it was not a serious question and they all langhed loudly.

"I have no good answer for that as I have no answer for why any stock goes mp and down," he replied. Last year Berkshire's stock rose some 70 per cent hefore falling back but over five years or so it will "reasonably approximate its intrinsic value. Hold it for your old age," he advised his young shareholder. His answers demonstrated an advised his young shareholder.

His answers demonstrated an encyclopaedic knowledge of his own businesses and wider issues. He did not hestiate to poke fun at those whose business ways he considers less than honourable. Speaking of junk bond issuers, he said "many of the owners of those businesses are not staying swake at night wondering about how to pay you back."

But he too was subjected to a few pointed questions about a

hitch with the sound system delayed proceedings. "That's why we don't buy technology stocks."

type of deal he chose to do last year which brought him criticism for the first time in his career. He became a "white squire," buying large chunks of preferred shares convertible into common stock in companies vulnerable to takeover - Gillette, the toiletries group, USAir, a US airline, and Champion International, a large

Champion International, a large paper company.

He had first used the technique to buy \$700m of such accurities in Salomon, parent of the Wall Street investment bank Salomon Brothers, shortly before the 1867 crash and shortly after hir Ronald Perelman, the corporate railer, had tried to buy into the

In each case Berkshire Hatha-way bought preferred shares yielding between 8% per cent and 9% per cent in annual dividends and convertible into common stock stakes of between 8 per

stock stakes of between 8 per cent and 12 per cent.

Mer Buffett says he likes such deals for their guaranteed, though modest, returns and their equity kickers. He joined the boards of two of the four compa-

nies.

Quiet mumblings of discontent about his foray into Salomon erupted into angry suggestions that he had compromised his principles when he did the other three deals in quick succession last year. He was, critics said, accepting financial terms far more favourable than any other shareholder could get and, through the equity conversions, protecting incumbent manage-

Others, enthralled by their hero's rigorous investment tech-nique and abundant success, were troubled by his selection of companies. These were not the type of enterprises with uniquely



Oracle of Omaha: Warren Buffet, celebrating 25 years at Berkshire

powerful market positions and takened managements that had built his reputation. Two — USAir and Champion — are "A Condensed Version" of his errors over the past 25 years. Top of the list was buying Berkshire in the first place. It was a bargain

among the poorest performers in the first place, it was a pargam their indinstries.

"We do not have a view on the finture economics of these businesses," Mr Buffett told the annual meeting. But he said he business with a reputation for business and the business with a reputation for business and the business with a reputation for business and the business are set to business with a reputation for business and the business with a reputation for business and the business with a reputation for had confidence in the manage-ments to achieve at least the

ments to achieve at least the results of their peers.

"They are trusting us to be intelligent owners, thinking about tomorrow instead of today, just as we are trusting them to be intelligent managers, thinking about tomorrow as well as today," he wrote in the annual

report. His report had also contained

bad economics, it is the reputa-tion of the business that remains intact. I just wish I hadn't been so energetic in creating exam-

Yestarday, as over the past 25 years, shareholders were happy to forgive Mr Buffett that failure, even though, as he put it: "My behaviour has matched that admitted by Mae West: I was Snow White, but I drifted."

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mon tulker Chairman

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Allied Irish Banks makes bid of \$217m for Baltimore Bancorp

By David Lascelles in London

ALLIED Irish Banks, one of the Big Two Irish banks, yesterday amounteed a sum pld for Balumore Bancorp. If successful, it would be its second major acqui-

would be its section major acquisition in the US.

The bid will be financed by a IR-16zm (\$255m) rights issue which is believed to be the largest equity financing ever made by an Irish company.

All is making the bid, which it described ear threalighted but

described as unsolicited but friendly, through First Maryland Bancorp, the US bank in which it acquired a 100 per cent interest last year. The bid is worth \$17 a share, compared to \$10.25 at which the shares closed last Fri-day. It values Baltimore Bancorp at slightly above net tangible

The offer received a frosty reception. Mr Harry Robinson, Baltimore's chairman, said in a letter to Mr Jeremiah Casey, his First Maryland counterpart: "The approach of delivering an offer to me and to my directors, on a Fri-

day afternoon, before even hav-ing the courtesy to telephone me, the suggestion of a May 2 deadline for a response, and your immediate distribution of a press release could have only been designed to create a hostile atmosphere and to place pressure upon us. Please rest assured that we will

not be cowed by these tactics."

AIB, which already owns 4.9
per cent of the Baltimore bank, per cent of the hammore bank, said the proposed acquisition was a major strategic move by First Maryland, which would strengthen its operations in Maryland, one of the fastest growing retail banking markets in the US. Together, the two banks would have assets of over \$10tm, reinforcing First Maryland's existing

cing First Maryland's existing position as number two in the Maryland market.

AlB's rights issue will consist of 92.5m new shares on the basis of one for six priced at IR175p per share. This is a discount of 32 per cent from the closing price last

Friday, Yesterday the company's shares fell 14p to 235p on the London exchange.

In connection with the rights issue, AIB announced that its profits for the year ending March 31 are expected to be IRE237m, an

31 are expected to be IR5237m, an increase of 52 per cent on the previous year's IR£156m. This consists of 2 group profit of IR£278m offset by a IR£41m provision for Latin American debt. Earnings per share are expected to be IR£4.4p, up 39 per cent. Mr Gerry Scanlan, chief executive, said the results reflected a higher level of earning assets, strong level of earning assets, strong growth in non-interest income and continued control of costs. The board intends to recom-

mend a final dividend of IR4.25p, heinging the total for the year to 1R7.50p, a rise of 22 per cent. Baltimore Bancorp had total assets of \$3.5bu at the end of 1989, a year in which it earned net income of \$17.6m. It has 51 branches. Lex, Page 24

US oil company could fetch \$2bn

SHARES IN Union Texas Petroleum, one of the largest independent US oil and gas pro-

ducers, jumped by nearly 13 per cent yesterday after the board said it would explore the sale of the company. No prospective buyers were named. The company's share price rose

by 2% points to \$20% as oil industry analysts began estimating that a sale could fetch as much as \$25 to \$26 per share. This would value the equity of Union Texas at \$2.1bn, compared to its market capitalisation yes-

terday of \$1.69hn. Union Texas, based in Houston, had long-term debts of around \$500m at the end of 1989 and \$275m of redeemable pre-

ferred stock. Since 1985 the company has been 40 per cent con-property (KKR), the takeover spe-cialists, and 40 per cent by Allied-Signal, the engineering and serospace conglomerate. The remaining shares are publicly

Union Texas said it was engaging investment bankers to advise it on a possible sale and to exam-ine "other alternatives for enhancing the value of the equity of

cing the value of the equity of the company."

Analysts said yesterday that KKR might have decided the time had come to cash in on its investment in Union Texas, made in 1985. An encouragement for the move might have been the

recent purchase by the Chinese Petroleum Corporation of Taiwan of Huffington, a privately held Texas real estate and oil

This sale, believed to have fatched around \$600m, included among its assets a 16.87 per cent interest in an Indonesian production-sharing joint venture located in East Kalimantan. Union Texas holds a 38 per cent stake in the East Kalimantan venture.

Last year Union Texas reported \$172.6m of net income, an increase of 58 per cent, on \$1.15m of revenues. Union Texas has oft and gas and petrochemical interests in the US as well as energy esia and Pakistan.

The realignment, which will effectively transfer cash from Sofigen to Paris, was seen in Geneva as part of Mr De Bene-Geneva as part of Mr De Bene-detti's efforts to consolidate his empire after his duel with Mr Silvio Berlusconi for the con-trol of Mondadori, Italy's big-gest publishing group, his failure to take over Société Génerale de Belgique and the 40 per cent plungs in the earnings of Olivetti, the Italian computer manufac-

Originally established in Geneva as a hard-currency base for the De Benedetti group focused on investment

and Benelux areas, Sofigen will become more or less a passive holding company.

Sofigen said yesterday that the operation aimed at forming, from a Swiss base and within the Cerus group, a unit

"inspired by the experience of purely financial holding companies supported by a Europanies supported by a Euro-pean hanque d'affaires."

Cerus has raised its stake in Sofigen from about 32 per cent to 75 per cent since the begin-ning of the year, following its merger in December with Ban-que Duménil Leblé. Last week Cerus posted consolidated net cerusings of FFr1bs for 1989 earnings of FFr1bn for 1988.

Mr Alain Mine, president of Cerus, will take over from Mr De Benedettl as chairman of Sofigen, while Mr Jacques Let-

months.
Yesterday Sofigen reported a
1989 consolidated profit of
SFr18.5m (\$12.7m), up from
SFr14.4m in 1988, but
announced that the profit
would be reduced to SFr4.3m
after certain holdings had been
adjusted to their current marhet value. ertre, President of Banque Duménil Leblé, will replace Mr Tony Kirk as managing direc-tor. Mr Kirk will remain on the These provisions are under-stood to have been mainly for

ket value.

executive board.

Banque Duménil Leble's assets will make up roughly

BMW lifts net profit by 23% to DM558.1m

two-thirds of Sofigen's new halance sheet. The Geneva com-pany also holds 9.6 per cent of Compagnie de Banque et d'In-vestissment (CBI), which BAYERISCHE Motoren Werke (BMW), the West German Inxthan White west German insury car maker, boosted 1989 group net profit by 33 per cent to DM558.1m (\$333m) from DM454.9m the year before, the recently took over control of TDB American Express, Swit-TDB American Express, Swit-zerland's higgest foreign bank, and some 7 per cent of Brown Shipley, a UK marchant bank. So far Sofigen's higgest sin-gle asset has been its 49 per cent holding in De La Rue, the British banknots printing com-pany, for which the UK stock market has been expecting a takeover hid to be made for months.

Group sales rose 5 per cent to DM26.5hm from DM24.5hm. BMW's accounts are published on a worldwide basis for the first time.

The report also said that The report also said that 1989 operating profits rose about 30 per cent to 1.60m. Production increased to 511,476 cars from 484,131 in 1988, and deliveries of cars rose to 512,411 from 50,787. Sales of motorcycles rose to more than 25,000 units after archiver to 510,000 units after

problems in the past.

RMW expects a continued good year in 1990 with high demand and orders in hand for demand and orders in hand for cars and motorcycles.

In the first quarter of 1880 production and deliveries sur-passed figures for the same period last year. Worldwide sales in the first quarter rose accordingly, and all models contributed to a strong rise in earnings, RMW said.

The company's strong carn-ings meant it was in a position to safeguard its competitive position through large invest-ments illim said.

Interest carnings surged last year to DMI446.1m from

pear to DM148.1m from DM35.5m the previous year, partially due to the company's high liquidity. The 1989 cash flow was DM2.26hn but no comparison with 1988 was available.

LVMH refuses approval of Vuitton results

LVMH Most Hennesy-Louis Vuitton, the French luxury goods group, declined to approve the 1988 results of its 98 per cent-owned luggage unit Louis Vuitton at a long-postponed Vuitton sharehold-ers' meeting yesterday, Reuter reports.

Vuitton reported a 52.6 per cent rise in uttributable net profit to PFr84Sm (\$167.7m) in 1968.

STORA TERMS FOR REMAINING 15% DISAPPOINT SHAREHOLDERS DM540 for Feldmühle minority

By David Goodhart in Düsseldorf

STORA, the Swedish pulp and paper group, said yesterday that it has now acquired 85 per cent of the West German con-glomerate Feldmühle Nobel, but surprised and disappointed holders of the outstanding 15 per cent by announcing it would be offering only DM540 per share despite having paid an average of DM567 per share for the rest.

An extraordinary, and most un-German, eleven months of pess the purcel with Feldmillie Nobel thus appears to have reached its conclusion with the two main German actors – the Flick Brother financiers and

Tilch Brother financiers and the Veba energy-based conglomerate — considerably richer and Stora now claiming fourth place in the world pulp and paper market.

The story began when the Filch Brothera, grandsons of the famous German industrialist Friedrich Filch, acquired a 40 per cent stake in Feldmühle Nobel at the end of 1988 and beginning of 1989. The brothers, Friedrich Christian and Gert-Rudolf, had a double

motive in acquiring the stake. First, they wanted to prove that management-shaking hosthat management-shaking nos-tile takeovers are not, as many-believe, impossible in Ger-many. Second, they wanted to settle a family score with Deut-sche Bank which had bought the three companies built up by Friedrich Flick — Feld-milla (verse). Persentt Nobel mühle (paper), Dynamit Nobel (chemicals and explosives) and Buderus (construction and kitchen equipment) - and then packaged them together and floated them off at a large

profit.

The Flick Brothers believed Deutsche Benk did too well out of the deal and created an illogical conchanerate which, they claimed, was uninspiringly managed after the flotation.

By selling their stake to the highly regarded Veba congloments, which with there of the corn had more than 50 per cent.

own had more than 50 per cent, they expected a thorough shake-up at Feldmühle Nobel. This was despite the 5 per cent "poison pill" voting restriction which prevents owners inter-fering with menagers in many large German companies.
In fact the 5 per cent rule proved more effective than the Flicks believed and after Veba flunked an opportunity to strike it down at a shareholders meeting, parily because Veba feared questions might be asked about its own 5 per cent rule, the planned takeover was

Mr Klaus Pilz, the new Vebs boss, said yesterday that Veba was "restricted" by the 5 per cent rule and with little syn-ergy in the merger said that buying out the outstanding shareholders could not be justi-fied. He also claimed that new fied. He also claimed that new investment in East Garmany was now more important.

Behind these arguments has a change in strategy which is probably connected with the sudden death last autumn of the former Veba boss, Mr Rudolf von Bennigsen-Foerder, who had seen in Feldmühle's paper business a potential fifth leg for Veba.

Mr Pilz, perhaps deterred by

Mr Pilz, perhaps detarred by increasing concentration in the world paper markst, decided to

seek out buyers from that mar-ket. Stora won the auction despite competition from the rival Swedish company SCA the US group Scott Paper and

By selling its 50 per cent stake Veba has made a near DM400m (\$238.7m) return on its DM1.4bn investment over 11 months. Stora bought a further 25 per cent from US investment funds and the Flick Brothers provided another 5 per cent (Mr Friedrich Christian Flick will join the Feldmühle Nobel

board). The Feldmühle Nobel management has looked on rather bemused and irritated by all these deals but seems, according to analysts, to have been inspired to start the restructuring process

And despite the apparent And despite the apparent blow to supporters of German hostile takeovers the Flicks may have played some role in Deutsche Bank's recent decision to come out against the voting restriction system it has always hitherto supported.

Nestlé pulls proposed rights issue

By **William Dullforce** in Geneva

NESTLE, the biggest Swiss NESTLEs, the higgest Swiss company, announced yesterday that it was withdrawing its proposal for a one-for-20 rights issue because of "the deteriorated situation on the (Swiss) stock market." The proposal was to be put to the shareholders' meeting on May 31.

The foods group's decision to renounce its capital increase comes only 10 days after Ciba-

comes only 10 days after Ciba-Geigy, the biggest Swiss chemi-cals company, announced that it was pulling its proposed one-for-15 rights issue. Earlier

ium and chemicals group, had said that it was postponing its

capital increase.
Analysis calculated that Neetle was expecting to raise some SFr1bn (\$680m) while Ciba-Geigy would have been looking

for around SFr630m. The spate of demands for fresh capital had been widely seen as an important factor in depressing the Swiss equities market and analysts yesterday saw the Nestlé move as a posi-tive influence for share prices. Nestlé said, when amounc-ing the rights issue in March,

that it would only proceed if conditions were favourable. At that time the Nestlé registered share was trading at SF18,375; yesterday it closed at SF17975.

The capital increase had been meant to improve the company's financial structure and provide for possible ulterior needs, Nestlé said, but, according to a spokesman, the company did not need the money immediately. Legal action by a small group of shareholders has so far blocked the company's earlier decision the company's earlier decision to leave reserve shares.

Neste pre-tax profits advance to FM2bn

By Enrique Tessieri in Helsinki

NESTE, the Finnish state-owned oil and chemicals group which is the country's largest company in sales terms, said profits before reserves and taxes rose 44 per cent to FMZbn (\$502m) in 1889.

per cent to FM34.88bn from FM26.63bn in 1968. Neste attributed the improved financial result on oil inventory profits, which were spurred by favour-able global spot oil market

Sales in the oil trading and supply division surged by 50.7

Neste, which is not publicly quoted, did not reveal any divisional pre-tax profit figures.
Group investment was down from FM2.67bm to FM2.63bm.

per cent to FM15.51bn, while chemicals division sales advanced 27.5 per cent to

COMPANY NEWS IN BRIEF

Renault said it would pay its shareholders — the French state and its camployees — their first dividend since 1980 Renault's status as a "regis" or state agency was reformed by parliamentary bill last week to allow a wide-ranging partner-ship with Sweden's Volvo, Reu-

ahip with Sweden's Volvo, men-ter reports.

The dividend payout will total FFr750m (\$133.39m). Of this, FFr742m will be for the state and FFr48m for employee shareholders. Renault last month announced 1989 group net profit of FFr930hn, up from FFr8.88m in 1986.

Banco Central, the big Spanish hank, more than doubled first-quarter pre-tax profit to Pta30.19bn (\$2.84m) from Pta14.02bn. The bank said the latest figure included profits on minority holdings of Pta4.8bn, against Pta1.8bn a year earlier. Bester result.

Cash flow in the first quarter was Pta48.25bn against

was Pta49.25bn against Pta22.34bn, and total revenue rose to Pta175.63bn from Hiydro Aluminium, one of three divisions within the light metals business of Norsk

programme was to expand capacity at three domestic pulp and paper mills.

Hydro, is considering a number of investments to modernise plant and increase aluminium production to 915,000 tomes annually from 630,000, writes Haren Forall in Oslo.

Investment for domestic projects at the Sumdalsoere and Aardal plants is estimated at between NKr/Im (\$1,072hm) and

between NKr7bm (\$1.072km) and NKr8bn, plus additional invest-ment of between NKr1.5bn and NKr2bn to expand energy sup-ply which would be needed to fuel additional production

Minoriae Skog, one of Scandinavia's largest pulp and paper producers, is to boost capital by NKr3bn to help finance a NKr6bn investment programme for 1990-1993 while attracting foreign investors to the company, writes Kapen. the company, writes Karen

Norske Skog said about 50 per cent of its investments would be financed through cashflow, while NKr2bn would be raised by borrowing and NKr1bn by separate share and bond issues.

Norske Shog said a simifa-Norske Skog said a signifi-cant part of the investment

Corange expands with acquisition of UK group

UK group.

The price for the sequisition,

agreed yesterday, has not been disclosed but is thought to be about 176m (\$122.7m). The UK company, based in Leeds, Yorkshire, has animal sales of about 230m and employs 540 people, maintain to the Leeds. people, mainly in the Leeds area.

Corange — better known by the name of its trading arm, Boehringer Mannheim — has its headquarters in Mannheim and is registered in Bermada. It is one of the world's top three companies in replacement hip joints, the others being Pfiser and Bristol-Myers Squibb, two US healthcare companies.

Mr Curt Engelhorn, chairman of the privately owned Corange, said yesterday that Tusckray's operations fitted in

CORANGE, a large West
German healthcare and drugs
company, has consolidated its
position in the world's \$1bn-ayear market for artificial hipjoints through the purchase of
Chas. F. Thackray, a private
UK group.

The price for the acquisition,
agreed vesterday, has not been

would enable Corange to expand in hip joints in areas where Thackray is strong, said Mr Engelhorn. Besides Britain, these included Scandinavia and Japan.

Thackray was founded in 1902 by Mr Charles Thackray, a pharmacist. The company moved into artificial joints in

moved into artificial joints in the 1966s, in recent years it has pioneered development of 'tailor-made' hip joints which are machined from steel to fit patients exactly.

About 400,000 people a year workiwide receive an artificial hip. The numbers are rising by 15 per cent annually as more 15 per cent annually as more people, particularly the elderly, are advised to have a a replacement for a hip joint that has become worn or defective.

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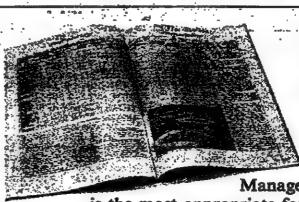
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In the May issue our survey looks at industry wide schemes. We consider why they have not been as popular here as in other countries.

The 1990 budget paved the way for an increase TO YOUR PENSION PROBLEMS in the use of futures and options. This month our research feature discusses how pension funds could benefit from using derivatives.

In another article we compare the benefits provided by public and private sector occupational pension schemes to those provided by personal pensions. We also question whether UK pension funds undervalue the role of bonds in their portfolios. We have also considered the case for including Asian markets in a diversified international portfolio to reduce the overall volatility of the fund.

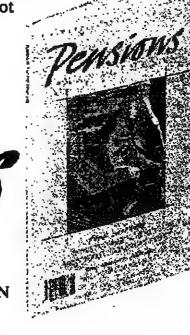
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that affect their professional decisions.



A FINANCIAL TIMES PUBLICATION



Gardini to press on with Enimont capital increase

By John Wyles in Rome

MR RAUL Gardini appears set to try to steamroller through a controversial L10,250bn (\$8.25bn) capital increase for Enimont, the Italian public private chemicals joint venture, despite the continued opposi-tion of Emi, the state energy group which owns 40 per cent of the company.

Yesterday's extraordinary shareholders' meeting to con-sider the proposed capital increase was adjourned until tomorrow because of the absence of a quorum.

Since Mr Gardini's Montedi-son and his allies lack the 65 per cent of votes needed to adopt the increase, tomorrow's meeting will also lapse.

Montedison's legal advice is believed to indicate that the

proposal could be adopted by a simple majority at a third extraordinary convocation.

Montedison and allies hold just

over 51 per cent of Enimont. Since Eni and Montedison have scarcely succeeded in maintaining a diplomatic tone in their public exchanges in recent weeks, it is hardly sur-prising that they are still fail-ing to agree on Mr Gardini's proposal that around half of the capital increase should fund Enimont's acquisition of Montedison's chemicals inter-

Eni would be bound to try to challenge in the courts any attempt to push through the Gardini strategy by a simple majority.
In the meantime, some Eni

board members have been try-ing to foment a public row over differences in valuations placed on the Montedison chemicals companies by a team of experts appointed by the Milan Tribunal and another group recruited by

Enimont which is headed by Morgan Stanley. The Tribunal offered a maximum estimate of L5,395bn while the highest Morgan Stanley group figure was L4,025bn. The difference is largely explained by the fact that the Enimont valuation did not include all of the companies examined by the Tribunal

Mr Serglo Cragnotti, Enimont's managing director of Gardini affiliation, yesterday stressed that, despite all appearances, normal life at Enimont was continuing with the officiency. due efficiency.

He drew attention to the Enimont board's 14 hours of labour over the weekend which resulted in adoption of a 1990 budget containing a L1,500bn programme of disposals, and capital increases for operating subsidiaries totalling L500bn.

Pands with PepsiCo up 10% in first quarter By Martin Dickson in New York

By Martin Dickson in New York

PEPSICO, the world's second largest producer of soft drinks, yesterday announced a 10 per cent rise in first-quarter net income, helped by strong ing profits 27 per cent ahead at growth in US drinks sales and \$151.5m. Excluding acquisition, both sales and profits were up 14 per cent.

Strong volume growth internationally was a significant factor behind the rise, while higher advertising and marketa rise in restaurant carnings. Net income totalled \$181.9m on sales up 24 per cent at \$3.7bn, with earnings per share rising from 62 cents to 68 cents. The company said per share earnings had been diluted by

about 12 cents from acquisitions made last year, notably the \$1.35bn acquisition of the British snack food companies
Walkers and Smiths Crisps.
Operating earnings rose 26
per cent — 22 per cent without acquisitions — and Mr Wayne
Calloway, the chairman, said

per cent at \$1.3hn, with operating profits 27 per cent ahead at \$151.5m. Excluding acquisitions, sales were up 8 per cent, but operating profits rose 24

per cent.
US domestic profits, driven mainly by strong volume growth, were up 32 per cent on an 8 per cent sales gain, recent acquisitions excluded. How-ever, inhumational profits were down, when compared to what the company said had been a very strong first quarter of last

nationally was a significant factor behind the rise, while higher advertising and marketing costs and a shift towards lower margin products held back the US side.

PepsiCo's three restaurant chains — Pizza Hut, Kentucky Fried Chicken and Tuco Bell all increased profits by 37 per cent or more, with the international side advancing by 50 per cent and domestic profits up 37 per cent. The strongest growth came from Taco Bell, where operating profits were up 48 per cent to \$16.4m.

The second secon Western Union to recapitalise

WESTERN UNION, the US talecommunications company which was acquired in 1987 by 4 4 5 000 gr Mr Bennett LeBow, a leading junk bond financier, yesterday unveiled a recapitalisation plan designed to keep it from filing for bankruptcy.

The company, which is being giveled by typically a recapitalisation.

crippled by interest payments and a decline in its telex business, is seeking to exchange \$500m of junk bond notes which were issued through Drezel Burnham Lambert in 1967 when Mr LeBow and pertners gained control of the company with a \$25m equity investment.

Under a "reset" mechanism, Western had to raise the inter-UTION est on the bonds from 10.5 per cent to 19.25 per cent last summer, at which level the notes

DOFASCO, Canada's biggest steelmaker, says demand for flat rolled products softened

significantly in the first quar-ter with earnings falling to

C\$3.3m (US\$2.8m), or 5 cents a share from C\$6.3m or 10 cents a year earlier. Revenues declined to C\$876m from C\$991m last time.

Dofasco said most selling

prices were lower. The high Canadian dollar was making it

more difficult for contract to compete in the US market, and high interest rates were

but margins are thin.

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NOTICE IS MENCEY GIVEN, pursuant to section 48(2) of the inscivency Act 1986, that a meeting of the unsecured creditors of each of the above-named company will be held at Statiny House, a Noble Street, London, ECEV 7DQ, on 9 May 1980 at 12 noon for the purpose of having laid before it a copy of the report propared by the exhibitariate excellent ander section 49 of the said Act. The steeting may, it.

R W cork & J M tredate

Person Dofasco down

By Robert Gibbens

to C\$876m

were supposed to trade at par. However, they have recently been trading at around 38 cents on the dollar. Under the proposed recapi-talisation, the holders of those

bonds and a \$30m issue of 16 per cent notes would receive a package consisting of notes with a much lower coupon and a rather longer life, plus some equity. For each \$1,000 principle amount of the bonds, which are due in December 1982, they would receive \$400 of 13 per cent notes, due September 1992 and \$600 of 5 per cent notes due December 1995, plus 150 common shares.

The new notes, which would not pay interest until the end of next year, could have their maturities extended by the

By Martin Dickson

LTV, the steelmaking group which is operating under Chapter 11 of the US bankruptcy code, yesterday reported a 42 per cent drop in first-quarter net income.

The conglomerate, which also makes aircraft products, electronics and cilfield service

equipment, blamed the drop on lower operating results from its steel business, partly because of the softening auto-mobils market.

Not income declined to \$44.2m, from \$76.6m in the same quarter of last year, on sales of \$1.5bn, against \$1.6bn, which brought earnings per

share down to 32 cents from 61 cents last time.

steel business was \$41.1m, against \$87.1m in the same period of last year, while sales fell from \$1.03bn to \$981m. The

Operating income from the

LTV books 42% drop

and blames motor sector

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The company also wants the removal of covenants which require it to purchase \$100m of the 19.25 per cent bonds if its net worth falls below a specified level in two consecutive quarters. It violated this provision in the first quarter of this year.

Apart from its heavy interest burden. Western Union has been hit hard by a shift away from its telex services to facsimile transmission of data and increased competition in money transfer and electronic mail operations from American Express and MCI Communica-

company's facilities operated at 39 per cent of capacity dur-ing the quarter, compared with

93 per cent a year earlier.
The aircraft products side had an operating loss of \$4.8m,

reduced from \$25.1m in the same quarter last year. Operating income from missiles and electronics declined to \$6.2m from \$6.6m, while energy products produced income of \$1.7m, an from \$1m.

Mr Raymond Hay, chairman,

and the Supreme Court might rule by the end of June on a battle between the company and the Pendon Benefit Guar-antee Corporation, a federal government agency. The issue, he said, remained the largest

obstacle to LTV's emergence

from Chapter 11 protection. It filed for Chapter 11 in 1986, partly due to a \$2.3bn shortfall in its pension plans.

to from \$1m.

Elders IXL shares fall on fears over restructuring

By Kevin Brown in Sydney SHARRS IN Elders IXL, the Australian breweries group, lost 6 cents to close at \$\$1.68 (US\$1.29) yesterday, reflecting fears that action by the UK regulatory authorities could derail the group's proposed financial restructuring.

The fall left Elders' stock

more than 30 per cent below its peak for the year, and worsened the problems of Har-lin Holdings, the privately owned parent company con-trolled by Mr John Elliott, Elders' chaltman. Elders' chairman.

Harlin's 55 per cent stake in Elders — its only asset — is now valued at just over A\$2im, compared with debt of more than A\$2.8bn raised to finance

the purchase.

The latest fall in the share price followed the amouncement in London on Priday, ofter the Australian marke had closed, that a proposed 2366m (US\$592m) pubs-for-breweries deal between Flicers and Grand Metropolitan is to

grounds.
The deal would have involved the purchase of GrandMet's UK brewerles by Courage, an Elders subsidiary, and the merger of the two groups' 8,500 British pubs in a joint company to be managed by GrandMet.

The UK Government's decision to order an inquiry by the Monopolies and Mergers Com-mission is the third time an Elders' attempt to strengthen its position in the UK brewing market has been subjected to official scrutiny.

The latest investigation was

regarded as serious because the GrandMet deal is central to Elders' plans for a capital reconstruction which would provide Harlin with funds to reduce its heavy borrowing. Elders said it was disappointed by the UK Govern-ment's decision to seek an investigation of the proposals, but remained convinced of the sound logic of the deal, and confident that the reconstruc-

However, analysts said the pressure on Elders was likely to be increased by a fall in the share price of BHP, Australia's higgest company, which has a Alexant preference share holding in Harlin. BHP shares fell 16 cents yesterday to A\$8.74, compared with a 1800 peak of

Agi0.20.

BHP said it had discussed its stake with Harlin, but remained confident in the underlying value of Elders' assets and the possibility of a commercial solution to the

Battle lines are drawn for car wars

John Griffiths finds manufacturers fighting in a tougher US market

ext week, some 1,500 workers at the UK's Rover cars group will become temporary beneficiaries of a luxury car market war gaining ominous momentum in

The workers, assembling The workers, assembling Rover's 800 range cars — sold as Sterlings in the US — will be laid off on full pay for most of the week to reduce stocks. The same will happen on one week in June and again in July — as it did, briefly, just before Rocter and at the end of last Baster and at the end of last

The temporary lay-offs deci-sion is aimed primarily at keeping 800/Sterling stocks at a comfortable level in the UK. But it also reflects the fact that Rover, as one company executive acknowledges, "is having to fight like hell for every sale in the States" – and not succeeding at anything like the rate it hoped.

the rate it hoped.
Yet Rover's problems form only a small part of an intensifying market struggle in the US which threatens to embrodlall lummy car importers. level, it threatens seriously to damage profit margins. But it also has political ramifications aiso has political raminications with, for example, Mr Eberhard von Kuenheim, the chairman of BMW, openly accusing the Japanese of dumping their new luxury cars in North

The US luxury car market, of just over 9,000 units, only which at around Im units a one third the peak levels

important to manufacturers, could grow by 10 per cent this

But the price war already raging in it, partly as a result of fast emerging Japanese com-petition, is likely to become increasingly flerce over the coming months, with some European producers expected to be among the heaviest los-

Virtually all manufacturers in the sector are offering rebates and other sales incentives, extending up to \$5,000 per car on Mercedes' most

expensive models.

This is despite the fact that following "a very tough year for everybody in 1989," accord-ing to Mr Michael Dale, Jaguar's senior vice-president for sales and marketing, the US huxury car market has risen by 20 per cent in the first quarter of this year.

The momentum is not expec-ted to be maintained, and most

ted to be maintained, and most of the gains, in any case, are being made by a resurgence of Ford's domestic luxury cars division, Lincoln — now a sister company to Ford-owned Jaguar — sales of which are up by nearly 35 per cent. BMW sales were nearly 17

per cent down in the first quar-ter and Mercedes' were static. Porsche's sales are stronger than in last year's first three months but, at an annual rate

European car company executives now see the biggest risk of a sharp escalation of the price war coming from Toyota's Lexus and Nissan's Infiniti last vear.

The Lexus LS400 salcon range has been a spectacular success. In the first quarter of this year more than 13,000 Lexus models have been sold - almost as many as the entire BMW range, which includes a substantial proportion of cheaper and smaller

Nevertheless, the Lexus coupe, the E\$250, has not quite lived up to sales expectations. And, more seriously, Nissan's Lexus equivalent, its Infiniti models, are being outsold at a rate of more than three to one by Lexus. Only 3,700 Infinitis were sold in the first quarter.

Both Japanese companies regard the battle to establish themselves as top-rank luxury car makers as being won or lost in North America. Lexus and Infiniti are

already pitched below their European rivals in price and, according to Mr Dale and Mr Graham Whitehead, Jaguar Cars Inc president, the fear is that Nissan and Toyota, following previous practice in other during the current year.

year is by far the world's most achieved in the mid-to-late car market sectors, will adopt Jaguar, BMW and other to establish market share and reduce stocks later this year. Mr von Kuenheim charges that Toyota's Lexus and Nissan's Infiniti ranges are ta's Lexus and Nissan's Infinitial ready priced unrealistically luxury car operations, both of which were launched in the US in pursuit of market share goals. "Lexus in the US costs \$35,000. The same car in Switzerland is SFr79,000 (\$54,000), making the US car one-third

> nothing to do with cars - it's dumping. Not unnaturally. Toyota and Nissan executives reject such allegations, insisting the cars are competitively priced for whichever market they are

cheaper. That's dumping. It's

"How big the market finally turns out to be will depend on incentives", according to Mr Dale. "Incentives can change it by an enormous amount. And if the Japanese aren't doing well by later in the year you can be sure they'll find ways to

push through."

The inevitable result will be a further reduction in profit-ability for already hard-hit European producers, Mr Dale

Jaguar is being cautious about its own prospects for the full year. It sold 19,700 cars in the US last year. But this was well below the record 24,000 of 1986, and Mr Dale speaks only

Brazilian car industry to resume production

THE BRAZUIAN car industry is set to resume full operation, after halting pro-duction for the domestic market five weeks ago.

However, most companies say they will

produce only half as many vehicles as normal, raising fears of widespread dis-Domestic sales plummeted following the introduction of drastic anti-inflation poli-

cies on March 16, which forced companies to send staff home on full pay.

Autolatina, the holding company that manages Volkswagen and Ford operations in Brazil and Argentina, says all 28,000 workers will return to work on May 2. However, Autolatina, which controls about 60 per cent of the Brazilian market, says it will reduce production by 40 per cent to 1,520 units a day. Employers are pressing for a reduction in working hours

pressing for a reduction in working hours and wages paid to industrial staff. In return the unions are demanding the companies guarantee job stability.

However, Mr Euclides Fontana of Mercedes Benz, Brazil's leading truck and bus manufacturer, said: "By May or June we hope to establish at which level we should stabilise output. So it makes little sense to talk about laying off workers now." Manufacturers hope that talks with sup-pliers over price reductions will be com-pleted as production is resumed.

Brazilian-owned outside suppliers provide nearly all components for the car industry. They have resisted lowering

their prices. Manufacturers have also refused to lower prices, claiming that gov-ernment price controls have held their retail prices artificially low.

Companies say that export sales, the usual escape valve at times of recession, are unattractive because the overvalued

exchange rate makes exports uncompeti-

The collapse in sales will severely dent 1990 balance sheets. Mercedes Benz had expected a 10 per cent drop in sales to \$1.5bn this year, but now forecasts a far steeper decline. In some cases, Brazil may affect parent company financial figures. In 1988, Volkswagen's Brazilian opera-tion turned over \$1.89bn and earned \$262m.

Alcan to cut capital spending by a quarter

By Robert Gibbane in Montreal and Kenneth Gooding in London

ANOTHER indication of the Airan will cut capital spend-

ing by nearly a quarter this year, from US\$1.25n in 1989 to US\$1.5n, "because we don't want to overstretch ourselves," said Mr David Morton, chairman, in London yesterday. beli-tightening in the alumin-ium industry because of lower metal prices has been given by Alcan Aluminium, the Canadian group which is the world's biggest producer of pristressed he believed the alu-minium industry could expect

Tabacalera chairman

CRITICISM of the man CRITICISM of the management of Tabacalera, the big state-controlled Spanish tobacco group which is now in the threes of diversification, has moved the Economy Ministry to voice confidence in its chair-man and support for the group's moves to consolidate its non-tobacco products.

Reacting to press reports that Mr Miguel Angel del Valle Inclan, Tabacalera chairman, was on the point of being dismissed scarcely a year after his appointment, the Economy Ministry said he had the full backing of the Patrimonio del Estado, the industrial portfolio

state, the industrial portions run by the Treasury that owns 51 per cent of the group.

Doubts had been cast on the future of Mr del Valle Inclan after lacklustre results last

fuelled by the resignation of Mr Manuel Gago, its chief exec-utive for non-tobacco products. Under Mr Gago, Tabacalera branched into the food business three years ago when it bought 50 per cent stakes in domestic biscuit manufacturers Artiach and Marbu and also in Mabisco Brands' España. It subsequently acquired all three companies outright last year as well as moving two food distribution — and into pension fund management through an association with Eagle Star of the UK.

Tabacalers's strength lies in Tabacalera's strength lies in ite status as Spain's sole processor of tobacco, in the strong profits it derives from third

Philip Morris Repeña and in it

The tobacco group has had to inject Pta7.2bn into the Endiasa companies after they material lower of Praceston in 1968 and of Pta2.90bn last year. Tabacalera's image also suf-fered as a result of an apparent sharp difference of opinion between the Agriculture Minis-try and the Economy Ministry over the merits of building a strong food distribution business under the umbrella of public companies. Mr Carlos Solchaga, the Economy Minister, has strongly opposed such ventures and has cut short a series of initiatives, some of which involved Tabacalera, sponsored by the Agriculture

ardise the tobacco group's present diversification strategy although a possible sale of the dairy division had not been ruled out.

results showed a marked improvement and there were strong indications the food processing division would achieve an operating break-even point later this year.

Auto side depresses Actua Life

insurance company, has reported improved first quarter earnings, in spite of weakness from its personal anto insur-ance business, writes Karen Zagor in New York. Net cornings for the three

Consequently, said Mr Morton, there was little potential for prices to fall but a great deal of "upside potential."

Alcan expected to produce secondary metal to account for

lb. We see reasonably firm

about 1.6m tonnes of primary aluminium this year, about the same as last year, but well below the peak 1.846m tonnes in 1968. at least two or three more years of "good business." The industry was producing flat out, shipments were keeping pace with output and stocks Mr Morton said: "We've been taking orders for May ingot deliveries at about 75 cents a Known additions to western world primary aluminium capacity for the next three

years represented only an prices ahead." The price of aku-annual 2 per cent increase, minium for immediate delivery whereas demand was growing at between 2 and 3 per cent a but has rebounded to more than 70 cents in recent days.

40 per cent of total supply at the end of that period, against 30 per cent today.

He also indicated that the group expected to play its part in the further restructuring of the world aluminium industry, a process which he suggested was far from over.

backed by Ministry By Tom Burns in Madrid

year, when net group profits of Ptas.7tm (331m) were only mar-ginally up on 1988, and a sus-tained drop in the group's Market feers that Taharalera

was running into difficulties over its diversification were

party tobacco affiliates such as

unchallenged control of the vast majority of tobacco distri-bution in the country. lts resources, however, have been tested by the decision two

years ago to acquire from INI, the public company holding corporation, a food processing division called Endiasa that included the troubled dairy producer Lactaria Espanola.
This acquisition was widely viewed as a poisoned chalice accepted by Tabacalera in order to aid INI's own belance

Ministry.
The Economy Ministry said there were no plans by the Patrimonio del Estado to jeop

According to the ministry, Tabacalera's first-quarter

AETNA LIPE & Casualty, the largest investor-owned US

months to March 31 grew to \$179.8m or \$1.61 a common share, from \$178.6m or \$1.52 a year earlier. Revenues advanced to \$4.77bn from \$4.58bn. The 1990 results include net realised capital gains of \$20m compared with \$21m in the 1989 quarter.

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high interest rates were testraining capital spending. The car industry had slowed its first-quarter production but demand had improved recently. Demand for tubular products from the oil and gas industry, however, had weakened. Dofasco is pashing offshore rolled products exports but margins are thin.

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Floating Rate Debentures 2000 Issue Price 100.10 per cent.

For the three months 30th April, 1990 to 31st July, 1990 the Debentures will bear an interest rate of 15.475% per amum and the coupon amount per \$10,000 denomination will be \$390.05.

Samuel Montagu & Co. Limited

CIVAS INTERNATIONAL LIMITED set Rate 9.2% p.s. Interest Period 1, 1890 to November 1, 1890. set Psyable per US\$100,000 Note

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INTERNATIONAL COMPANIES AND FINANCE

Uneasy peace settles on India's star takeover battle

David Housego and R.C. Murthy focus on the birth pangs of popular capitalism in India

arge-scale corporate bat-ties are still a sufficient rarity in India for all eyes in the business world to be glued to the dramatic tussle for control of Larsen & Toubro (L&T), the leading high-tech-nology engineering group. At the end of the first round

Reliance — a group controlled by Mr Dhirubhai Ambani and his two sons and the most aggressive of the large indus-trial houses which flourished in recent years on its close links with Mr Rajiv Gandhi, the former Prime Minister — seems to be losing by a short

It faces the danger of L&T slipping from its grasp — thus reversing the 1988 takeover which was the largest in India's recent corporate his-

but it stands to gain important concessions from the Gov-ernment over such issues as environmental clearance for Reliance Petrochamical's new gas cracker at Hazira on the west coast, access to fresh loans from the financial institutions, and customs clearance for its projects — doubts about which have all been weighing on its future since the change of Government in December. What is also clear - and what creates uncertainty about the final outcome — is that Mr Ambani is a "street fighter" by

instinct who will not let L&T go before pulling every last punch. "The war is over but the skirmishing goes on." says a Reliance official of the truce announced ten days ago calling off the extraordinary general meeting of L&T that had been demanded by the state-owned financial institutions, the largest shareholder in the group. The weak point in the Ambani's amour is that if the EGM had been called and had

EGM had been called and had ended in a vote, the Ambanis with less than 25 of the shares, would have lost. On the other hand, the Government and financial institutions had no wish for a full-scale battle to gain stock and votes that could have badly disrupted the capi-

over 3m shareholders in his Reliance companies, has pioneered popular capitalism in India and the raising of large equity funds through the capi-tal markets. To have humbled him publicly would have been to impose a reverse on the markets the Government is

the tree to encourage.

Under the compromise that was thus hammered out with the Finance Ministry, Mr Dhirubhai Ambani has stepped down as chairman and his eldest son Mr Mukesh Ambani as vice-chairman. Four Ambani nominees remain on the board

retail sector. The lower man-gins are reflected in Pepkor's

operating profit growing at a slower rate than its turnover.

Earnings per share for the group were up 17 per cant to 579.8 cants and the total divi-

dend was 126 cents.

Mr Christo Wiese, chairman, said that although Pep Stores was anticipating a difficult year, he expected satisfactory

results. He thought Shoprits would maintain above average

Speciality Stores' shares were suspended earlier this week smid speculation that

Pepkor wants to acquire the company, a retail store opera-tor, valued at about R100m. It

was announced that negotia-tions are underway.

 including the two Ambani sons. Mr D.N. Ghosh, the recently retired chairman of the State Bank of India, has taken over as chairman.

Prime Minister V.P. Singh's
administration sees these

moves as a half-way house to its real objective of removing L&T from the Ambani's control. Reliance, which has annual sales of over Rs15bn (\$8.3m), took over L&T for (\$8.5m), took over Let' for Rs9.6hn by what the Finance Ministry now considers "clandestine" and underhand techniques. It held only 7 per cent of the shares but had the support of the financial institutions which then acted at the bidding of Mr. Gendid. bidding of Mr Gandhi.
Subsequently the new

Ambani mangement at L&T got the group to purchase Rs760m of Reliance stock in what has been a bad investment for L&T with the plunge in Reliance shares. In another much contested move L&T last year launched a jumbo Rs8.2hn issue — of which Rs3.4hn of the proceeds was used to pro-vide a suppliers credit for Reli-

The Finance Ministry wants to put the clock back on these manoeuvres and establish L&T, as one official puts it, as an independently-managed company run in the interests of L&T and not as a vehicle for deals that benefit somebody



Dhirubbai Ambani: will light to last for LAT

In line with this strategy, the next move of the financial institutions - and thus of the Government — is to remove the Ambani nominees within the management. These include Mr B.J. Patel, the finance director, Mr Sethu Raman, the company secre-tary, and possibly Mr U.V. Rao, the managing director. The Government would also

like to revoke the suppliers' credit that would have been used to help Reliance Petro-chemicals build the Hazira gas-cracker as well as finance other schemes like a hotel project in Russia and a petrochemi-cal venture in Taiwan. A big difficulty is that L&T, left to itself, could easily flourder. It was a conservativelymanaged company that had difficulty in obtaining suffi-cient orders before the tie-up with Reliance. Reliance, a textiles and petrochemicals based

tiles and petrochemicals based group, opened up its horizons with the prospect of the two entering the world market for global turnkey projects in oil, gas, petrochemicals, refineries and power.

Whatever his other failings, as an industrialist Mr Dhirubhal Ambani is a shrewd strategic planner with a global persic planner with a global pergic planner with a global per-

Reliance's ambitions for L&T were already reflected in a 36 per cent increase in turnover this year and a much larger Should L&T cut anchor it has got to find new contracts that will at least enable it to

service the fresh debt and equity it has taken on with its Rs8.2hn jumbo issue last year. For this reason one of Mr Ghosh's first calls after taking over as chairman was on the Chief Minister of West Bengal to see whether L&T could gain a foothold in the large Haidia petrochemical project to be put up in a new joint venture with the Tata group.

Another major difficulty is

that the Ambania still hold strong cards. Their share of the equity of the group will increase when the first part of last year's mega-lasue is con-verted next month. They continue to have a strong presence on the board. They remain a powerful influence in the stock investors have a stake in their

group than in any other.

Mr Ambani intends to play all these cards either to main-tain his grip on L&T — or if he is forced out to buttress Reliance further through Govern-ment concessions. One of the most complicated aspects to any final deal would be unwinding the cross-holdings between the two groups.

In the background of the tus-sle over L&T lie some of the major issues that face the cor-

major issues that face the cor-porate sector. What should be the role of the state-owned financial institutions who hold up to 40 per cent of the stock in a large number of companies? The Government wants to give them more autonomy — but still clearly sees them as useful instrument of intervention.

The battle also raises the question of how willing the new administration of Mr V.P Singh is to allow large compa-nies to grow to international size. Part of the unspoken charges against Reliance are that they have become too big.

SA stores chain boosts pre-tax profits by 21%

PEPKOR, the South African mass-market retail chain, increased turnover by 24 per cent to R1.5hn (\$5.64m) in the year ended February, despite a background of high interest rates and lower consumer

Pre-tax profit increased 21 per cent to R120m but a 31 per cent rise in the tax bill saw net profit limited to R67.8m. Pep Stores and Shoprite, the group's two listed subaldiaries, increased with the profits by 15 per cent and 25 per cent remove. per cent and 25 per cent respec

Clothing retailer Pep, which has approximately 850 outlets and contributes nearly two-thirds of group turnover, suf-fered from restructuring costs Sharp advance by Seiyu and Mitsukoshi

By Gordon Cramb in Tokyo NTRONG RESULTS continued to emerge on Friday from the Japanese retail sector, with annual pre-tax profits up 22.6 per cent at Mitsukoshi, an upmarket department store group, and 13.4 per cent at Seiyu, a leading supermarket chain. STRONG RESULTS continued

For each the rate of earnings increase far outstripped their increase far outstripped their growth in sales.

Mitsukoshi's profits of Y17.2bm (\$1.0km) for the year to February came on a 10.6 per cent rise in turnover to Y787.9bm, while at Seiyu, where profits for the same period were Y12.5bm, sales rose just 3.6 per cent Y1,004.1bm, above the Y1 trillion mark for the first time.

NEW ISSUE

Friends of Freesia deserts \$450m Avon Japan deal

By Gordon Cramb in Tokyo

AVON JAPAN, the Japanese subsidiary of Avon Products, is again up for sale after Friends of Freezia, a Tokyo mail order company, called a halt last week to an agreement to buy control of the unit for \$450m.

Free is and it had become concerned about management changes at the New York-based cosmetics and tolletries group, which has been under threat of takeover, and had warned earlier last week that it might not be willing to conclude the purchase. Avon has been seeking

ne witing to conclude the purchase. Avon has been seeking wider-ranging asset sales to reduce debt and fend off Chartwell Associates, a partnership including the Getty family which has amassed a 16 percent hostile stake in Avon. Freesia had sought new

terms, which among other things would allocate it a 6 per cent stake in the perent withina year.

Mr Veji Sasaki, Freesia president, said a holding in the US

Avon would secure it a voice
on the board.

He added that he would be prepared to revive the deal at a higher price, describing it as shelved until the position at Avon stabilised. Avon has said it would resume talks with others if the Freezig deal fell

through.

Privately owned Freesia. with sales equivalent to some \$180m, was planning to fund the \$338m cash component of the deal through bank borrow-ings — the rest would have come from royalties.

NEWS IN BRIEF

FAI Insurances, the Australian insurer, is to sell the stockbroking business of its wholly-owned Pembroke Securities to Rivkin for an undisclosed

sum, Reuter reports.

Mr Rodney Adler, FAI chairman, also warned group underwriting losses for the year to June would rise about A\$28m.

Edder Finance, part of Elders IXL, the Australian brewer, and Elders Korn its IV finance. sold Elders Keep, its UK finance business, to Riggs AP Bank, the London unit of Riggs National Bank of Washington, AP-DJ

International Bank, AP-DJ

reports.
Ningini-Lloyds is 49 per cent owned by Lloyds Bank, of the UK, 35 per cent by the Papus New Guinez Government.

All of these securities having been sold, this empund

PaineWebber

5,000,000 Warrants

Paine Webber Group Inc.

Nikkei Stock Average Call Warrants

Expiring April 8, 1993

NEW ISSUE

PaineWebber"

7.000,000 Warrants

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Nikkei Stock Average Put Warrants Expiring April 8, 1993

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STATEMATICAL

Terms were not disclosed.

Amiralla and New Zealand
Benking Group, is hidding 4.5m
kma (\$4.6m) for Ningini-Lloyds

INTERNATIONAL CAPITAL MARKETS

Arab bank gets go-ahead for international issue

By David Lascelles, Banking Editor

ARAB BANKING Corp, the Arab world's largest bank, plans to go shead with its \$250m international share offering by the middle of this month. The issue will be the first to foreign investors by a

Gulf-based company. Mr Abdulla Saudi, president and chief executive of the bank, said in London yesterday that the issue would be man-aged by Credit Sulsse First Boston, CCFI - a Saudi-based investment house - and ABC's own investment bank.

The issue has required the passage of a special Bahraini law to enable the sale of the stock to non-Gulf residents, Mr Saudi said this was significant for future foreign investment and listing of foreign compa-nies on Gulf exchanges. The issue will increase

ABC's paid-up capital from \$750m to \$1bn. The bank's

three shareholders, the Knwatt Finance Ministry, the Central Bank of Libya and the Abu Dhabi Investment Authority, have waived their rights so that fresh shareholders can invest in the bank. The bank hopes most of the issue will be taken up by Arab investors.

Mr Saudi said the proceeds from the issue would be used to finance the restructuring of the healt in particular it wants.

the bank in particular it wants to establish its European operations as a separate entity hased on its three branches in based on its three branches in London, Milan and Paris, which together account for 45 per cent of earning assets. This hank would probably be based in the UK, and would own ABC's subsidiary interests in Spain, West Germany and Monaco.

Resources would also be

Resources would also be devoted to establishing ABC more strongly in the Arab

world, where it is relatively less known because of its emphasis on international activity. Mr Saudi said he believed there was potential in the growth of European-Arab contacts.

Last year, ABC showed pre-tex profits of \$35m, which was down sharply from \$142m the year before owing to non-pay-ment of interest by less devel-oped countries. It applied all this profit to LDC provisions, which are now equivalent to 48 which are now equivalent to 48

per cent of exposure.

The group's capital ratio under the new international rules is 11.8 per cent compared

to the agreed minimum of eight per cent.

Orkla Borregard, the Norwegian industrial group, is postponing a planned issue of around 2.5m B shares as a result of share market weak-

Chinese banks recoup deposits

By John Elliott in Hong Kong

BANKS controlled by China which operate in Hong Kong have more than made up in money terms for the sudden withdrawal of deposits from the Bank of China group at the time of last June's Tiananmen Square crisis, although they have lost some market share, said Mr Tony Nicolle, Hong Kong's Banking Commissioner,

Jesterday.

Launching his annual report.

Mr Nicolle also warned local banks to consider carefully whether to continue with their lending policies which have led to the ratio of Hong Kong dollar loans to deposits growing from 92 per cent in 1986 to 117 per cent last year. Mr Nicolle denied that the figures showed there was a flight of capital out of Hong

- 2

Kong ahead of its reversion to Chinese sovereignty in 1997, and said there was "no short-age of Hong Kong dollars." Last June there was a rush of withdrawals from the group by local Chinese in Hong Kong, and the bank was believed to have lost some HK\$20bn (US\$2.6bn), or 10 per cent of its

It was thought that this local business had not been regained, but yesterday's fig-ures show a 10.1 per cent increase with the total deposits of China's banks standing at HK\$196bn at the end of 1989, compared with HK\$178bn a

deposit base, within a few

Total assets of the banks stood at HK\$335bn, 10 per cent up on a year earlier.

But these increases were well below overall banking growth and the banks' market share was hit. China's share of total assets fell from 21 per cent in 1988 to 19 per cent and its share of deposits from 22 per cent to 31 per cent.

For all banks, deposits were up 19 per cent from HK\$946m to HK\$1,008m, while total assets rose 14.8 per cent from HK\$3,698bn to

The figures also underline the growing importance of Japan, which has more banks — 30 — than any other coun-

The Japanese benks' share of total Hong Kong dollar assets rose from 9 per cent in 1986 to 14 per cent in 1986 and 17 per cent last year.

FT INTERNATIONAL BOND SERVICE

US BOLLAR
STRABEHTS
Alberta 95; 95.
Alberta 95; 95.
Asstris 95; 93.
B.F.C.E. 93; 94.
B.F.C.E. 94; 96.
B.F.C.E. 94; 96.
C.C.C.E. 94; 96.
C.C.C.E. 94; 97.
Crudit National 73; 92.
Crudit National 73; 92.
Crudit National 73; 92.
Crudit National 73; 92.

| BOTTECK | MARK | STRAKENTS | See style |

Closing prices on April 30 Change et | 100 Cha

| CONTYPERTIBLE | Company | Company

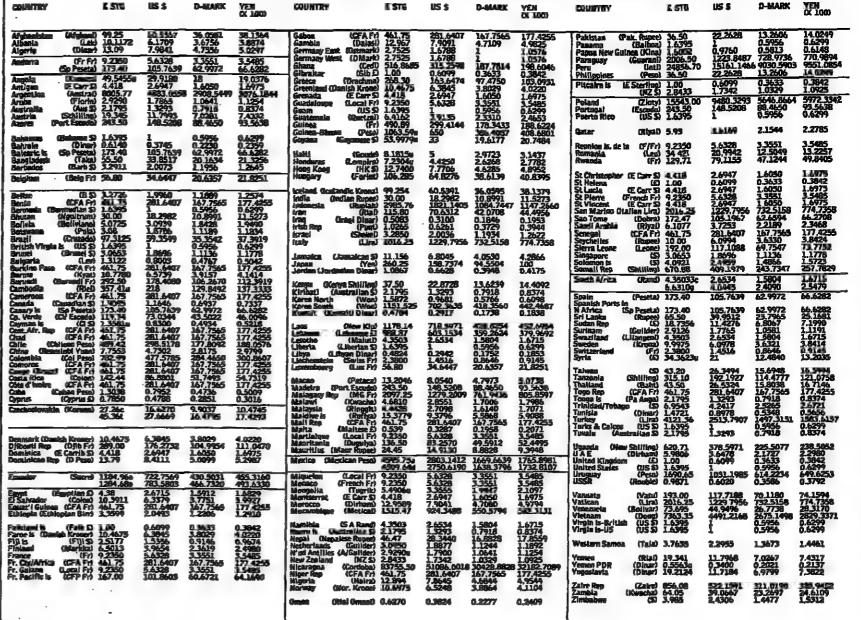
Straight Boards: The yield is the yield to redemption of the mid-prior; the amount issued is in utilities of currency units except for Year inputs where is it is in Millions. Change on which is like they price a week carlier.
Floating Rate Notes: Desorminated to dollars unless otherwise indi-cated. Compon shown is minimum. C. die – Date next compon becomes effective. Spread – blargin above six-month offered rate (Mine-month; Salone nices rate) for US dollars. C.ph.—The current

coupon.

Switchible Bonds: Otherwiselad in deliters unless otherwise indicatest.

Chy. day = Change on day. Can dada = First date of conversion into shares. Can. price = Nominest amount of bond per share expressed recurrency of share at conversion rate fixed at issue. Prem = Percentage promises of the currenterfective price of acquiring shares via the bond over the most recent price of the shares.

FT GUIDE TO WORLD CURRENCIES



wing Rights April 27, 1990 United Kingdom 60.797825 United States \$1.30205 Sermany West D Mark 2.19031 Japan Yer207.482 European Currency Unit Rates April 30, 1990 United Kingdom 60.744169 United States \$1.21667 Germany West D Mark 2.04555 Japan Yen193.664 breviations: (a) Prev rate; (b) Baylande rate; (c) Communical rate; (d) Controlled rate; (d) Essential Imports; (e) Financial rate; (b) Exports; (f) Non communical rate; (d) Essential ra



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Notice of Redesuption

Southern California Edison Company U.S. \$100,000,000

11% Debentures Due 1992

NOTICE IS HEREBY GIVEN that Southern California Edison Company has elected to redeem all of its outstanding 11% Debentures. Due 1992 (the "Debentures") on June 1, 1990, at the Redemption Price of 101% of their principal smoure.

On June 1, 1990, the Redemption Price will become due and payable upon all Debentures, and interest thereon shall cease to accrue on and after said date. All Debentures together with all coupons appertaining thereto maturing on or after June 1, 1990, are to be surrendered for payment of the Redemption Price at the offices of any of the Paying Assent listed below.

Paying Agents

Benkers Trust Company
1, Appold Screet
Broadgare
London ECZA 2HE Benque Indosuez Luxembourg 39 Alleé Scheffer L-2520 Luxembourg

England Banque Indosuez Belgique rue des Colonies 40

Swiss Bank Corporation 1, Aeschenvorstadt, CH-4002 Basic B-1000 Brussels Switzerland

Bankers Trust Bankers Tront Company, London Let May, 1990

Agent Benk

Mortgage Securities (No 1) Plc

£141,500,000 Class A Mortgage Backed Floating Rate Notes

in accordance with the provisions of the Notes, notice is hereby given that for the Interest period 30th April, 1990 to 31st July, 1990 the Notes will carry an Interest Rate of 15.675% per ansum.

due 2023

Interest payable on the relevant interest payment date 31st July, 1990 will amount to £3,950.96 per £100,000

Mortgage Securities (No 1) Plc £20,000,000

Class B Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the Notes, notice in hereby given that for the Interest period 30th April, 1990 to 31st July, 1990 the Notes will carry an Interest Rate of 15.875% per amount. nterest payable on the relevant interest payment date 31st July, 1990 will amount to £4,001.37 per £100,000

Agent Bank: Bank of Scotland

MITSUI TAIYO KOBE **ASIA LIMITED**

(Formerly Mitsui Finance Asia Limited) (Incorporated in the Cayman Islands)

US\$150,000,000 **Guaranteed Floating Rate Notes 1997**

In accordance with the provisions of the Notes, notice is hereby given that for the three month period, 30th April, 1990 to but excluding 31st July, 1990 the Notes will carry an interest Rate of 815/16% per annum. Coupon will be US\$228.40 on the Notes of US\$10,000.

Mitsui Taiyo Kobe Trust International Limited Agent Bank

This amountement appears as a matter of record only. These securities are not being offered publicly.

ERSKINE

\$25,000,000

Erskine Holdings Inc.

Preferred Stock due 2005

and

Warrants for Ordinary Shares

Erskine House Group PLC

Private placement of these securities with institutional investors has been arranged through the undersigned.

WERTHEIM SCHRODER & CO.

March 1990

£150,000,000 HALIFAX

2 1437 (2448)

HALIFAX **BUILDING SOCIETY** Floating Rate Loan Notes Due 1996 (Series A) 15,205% Sight-April 1980 Styl May 1980

THE FINANCE COMPANY OF SOUTH AUSTRALIA LIMITED US\$100 million floating rate notes due 1994 guaranteed by beneficial Finance Corporation Limited

Holders of Floating rate notes of the above issue are hereby notified that for the second interest period from April 30, 1990 to October 29, 1990, the following information is relevant.

Applicable interest rate

Interest payable on the second interest payment date

3. Second interest

11,611,98 for US\$250,000 nominal (182 days) October 29, 1990

9.1875% per annum

Bank of America International S.A., Luxembourg BA ASIA LIMITED Principal Paying Agent Reference Agent

(Treasuries dip slightly d before Greenspan speech

By Janet Bush in New York and Deborah Hargreaves in London

US TREASURY bonds were quoted marginally lower across the yield curve yesterday morning, showing little reac-tion to personal income and consumption figures and caution in advance of a speech this afternoon by Mr Alan Greenspan, Fed chairman. At midsession, short-dated issues were as much as a point

lower while the Treasury's benchmark long bond was down in point to yield 2.03 per

Personal income rose a sea-sonally adjusted 0.8 per cent in March, above most forecasts, while personal consumption rose 6.4 per cent, in line with forecasts. Sales of new single-family homes fell 5 per cent, a larger decline than anticipated. There was little incentive to build new positions yesterday at the start of a week which

GOVERNMENT BONDS

will see a great deal of eco-The market will also be looking closely at tomorrow's announcement of the details of BENCHMARK GOVERNMENT BONDS

		Coupon		Price	Change	Yleid	ago	. ago
UK GILTS		10.000	4/93	90-31	-02/32	13.82	13,52	13.39
		10.500	5/99	86-07	+02/32	15.10	12.82	12,47
		9.000	10/06	77-25	+07/32	12.01	11.70	11.43
US TREAS	URY "	8.500	02/00	96-14	+03/32	9.05	8.95	8.61
		8.500	02/20	94-18	+01/22	9.03	8.94	8.59
JAPAN	No 119	4,800	6/99	85,8861	+0.003	7.39	7.32	7,34
	No 2	5.700	2017	88,0410	+6,001	7.13	7.12	7.28
GERMANY		7,750	02/00	93.2000	-	8.80	8.79	8.38
FRANCE	BTAN	9.000	02/95	98,2787	-0.107	9.99	10.14	10.12
	OAT	8.500	03/00	92.7600	-0.210	9.66	9.73	9.53
CYNYDY .		9.750	05/00	B9.4000	+0.150	11.57	11.72	11.16
NETHERLA	NDS	7.750	01/00	91,9300	-	9.02	8.96	8.64
AUSTRALI	K.	12,000	7/99	90,6933	+0.002	13.80	13.70	13.42

the quarterly refunding which starts next Wednesday. Although many dealers believe the market is oversold, prices could erode further to boost yields before the auctious.

WITH few European bond markets open yesterday ahead of today's May Day holiday and Japan quiet due to Golden Week, bond activity was concentrated in UK glits. It proved

a volatile day.

After touching a yield of 12.7 per cent, long gilts bounced back to yield 12.6 per cent in a thin market. This recovery was helped by sterling's resil-

Technical Data/ATLAS Price Sci

There was little retail activity as investors wait cautiously for Thursday's local government elections in the UK. The market is also watching today's news to see whether British Rail unions accept a 9.3

Holidays lead to quiet trading

THE EUROBOND market had a subdued aession yesterday amid lack of interest as Japa-nese and many European play-are enjoyed official helidayers enjoyed official holidays. The combination of Golden Week in Japan and next week's US Treasury auctions is expec-ted to block all but targeted

An innovative asset-backed 280m issue was launched by Commerzbank's London operation. Relocation Funding No.1 is backed by receivables based on standard relocation lending. The deal securities residential properties acquired by companies as part of packages offered

The four-year floating-rate notes were issued at a spread of 40 basis points over onemonth London interbank offered rate. A Commerzbank official said the paper would be placed mainly with banks and pension funds, although the lead manager was keeping a large proportion of the issue. Underwriting fees were not disclosed and no syndicate was formed. Payment date for the Interest payments on the otes will come from the inter-

INTERNATIONAL BONDS est obligations of the group of about 50 companies involved in the asset pool, while the princi-

pal will be repaid using receipts from the sale of houses. If needed, the compa-nies will make up any shortfall caused by stagnant or declining property prices.
Goldman Sachs was quoting its \$152m Pearl Street deal,

launched on Friday and backed by leveraged buy-out, at 99.45, a discount equivalent to underwriting fees. The 12-year bonds carried a guarantee from

carried a guarantee from Financial Security Assurance as well as a liquidity put option after five years.

Dentache Bank Capital Markets was the lead manager of a \$450m issue for Deutsche Bank Australia, which is fungible with an \$4100m deal it launched in mid-March. The bonds, which mature in May bonds, which mature in May 1995, were priced with a 14% per cent coupon at 100% plus 13 days accrued interest. Underwriting fees were 2 per cent with a 1% per cent selling

DBCM said the deal had gone well given the market's sleepy atmosphere. It was quoting the paper at less 1% hid. The issue proceeds were swapped.

in difficult conditions

By Deborah Hargresina

had raised \$110m for its Europe fund at the close of subscriptions last week, subscriptions last week, against a background of extremely difficult trading conditions for country funds. The firm had scaled back its expectations from the \$200m it had initially hoped to raise.

The fund, which will be listed in the US, has sold almost a third to retail US investors, with the rest going to Japanese and Europeans. It will invest in stocks across Europe with a view to eventu-ally becoming involved in east-

em Europe.
Country funds have lost their allure in the US after increasing their popularity over the past few years. A couple of Europe funds due to be launched in March were subsequently withdrawn from the market after falling to attract

Japanese buyers have got cold feet about the investcold feet about the invest-ments after they were sub-jected to hard selling by aggressive brokers. Most buy-rs of country funds listed in the US have been inerperi-enced retail clients, which have bailed out as quickly as they were enticed in.

The surge in popularity in country funds has been linked to and aggressive sales

to reports of stock manipula-tion and aggressive sales methods. A group of brokers bid up US-listed Korea funds on the back of the Olympic Games in the country in 1988, which made a good selling point to Japanese investors. Shuflarly, the Spain and First lberla funds were sold on the back of Barcelona being the host of the games in 1992. The unsophisticated nature of the US market was made apparent when the Spain fund soared to a premium of over 100 per cent. These buyers 100 per cent. These buyers could have bought a similar fand in the UK at a discount to

"The whole US market became a rigged, unsophisticated ramping market where retail brokers were getting up to all sorts of tricks," says Mr Garth Milne, head of the investment trust group at Warburg Securities.

Europe fund | FSA pulls in last securities houses | sells \$110m | FSA pulls in last securities houses |

THE UK'S regulatory regime for the investment business, created by the Financial Services Act, is on the point of drawing in its final international securities houses though not without provoking considerable resentment.

It is two years since the FSA came into force, but several firms, among them Shearson Lehman Hutton, Kidder Pea-body and Credit Suisse First Boston, still had subsidiaries which fell outside the regulawhich fell cuiside the regula-tory net at the end of last week, according to the Securi-ties and Investments Board, the chief regulator.

This is because they are in a country other than the 30 which have a meanorandum of

understanding enabling co-operation between their regulators and those in the UK.
The drive by the SIB to bring satisfaction at several houses, along with threats of moving offshore. However, none of these has been carried out.

"The SIB has been extremely difficult in our view in insisting on incorporation in the UK." says one firm. "We see no purpose in it. We are adequately capitalised, so incorporation adde nothing to the ration adds nothing to the

Another firm says: "It really doesn't make a bit of difference. We have a plethora of subsidiaries. People we deal with do not look in detail at which ones are incorporated in the UK and which ones aren't. The SIB, though, claims that it would be wrong simply to accept a firm's assurances that it has capital overseas, with no way of confirming this.

Also, it says that it has not forced any firms to relocate to

which has a memorandum of

which has a manufacture with a moderate of the implications are the major handicap. Shifting a company's legal base causes two problems. First, a capital gains tax charge arises when an operation is relocated. For companion the home appropriate and the state of the companion of the companio nies that have operated under their current structure for many years, this could be sig-nificant. They are faced with revaluing intangible assets

revaluing intangible assets that they are moving to another tax jurisdiction.

The second problem is that some firms have had favourable tax arrangements which allow them to take a proportion of their UK taxable income into low-tax offshore areas. Abandoning the overdestroy this favourable posi-

Of those still on the list of interim authorised firms, Credit Suisse First Boston yes-terday incorporated its last remaining branch, which handles its main secondary market Eurobond business, in the UK. Although it has taken CSFB two years to reach this point, it yesterday played down any dis-agreement with the UK regula-

Kidder Peabody, like CSFB has had a Eurobond operation has had a kurobond operation based in Switzerland. It is still considering what approach to take. However, it is understood to be considering establishing either a branch or a separate subsidiary in the Netherlands. This would make it acceptable to the SIB but would be more to the SIB but would be more efficient from a tax point of view than moving to the UK, since it would allow Kidder either to keep its base in Swit-zerland or to switch to another favourable tax regime.

Euroclear blocks AIBD proposal

EUROCLEAR international settlement organ-isation, said on Friday that its board had rejected an interim solution proposed by the Asso-ciation of International Bond Dealers to a problem caused by the regulator's Rule 221 con-carning the settlement of new At a meeting of the AIBD's

market practices committee in Luxembourg, Mr Thomas Ketchun, Euroclear's general manager, was permitted to put forward new suggestions which he said provided a clear direction toward solving the problems created by Rule

However, the move was greeted with dismay by AIBiD officials who expressed disappointment that Euroclear had not endorsed a solution which had been unanimously accepted by the market practices committee and adopted by the AIBID board. It had also been accepted by Cedel, the been accepted by Cedel, the smaller of the two interna-

tional clearers.

Mr John Langton, AIBD chief executive, said: "We are very disappointed by the rejection of our Rule 221 proposal. The AIBD board will have to



John Langton, AIBD chief executive: 'very disappointed'

although we respect the decision of the Euroclear board. He added that the ARRO is a designated investment exchange under the UK Financial Services Act.

Mr Andrew Luszi, chief executive of Cedel, said he was very disappointed that Euroclear had not endorsed a proposal which was otherwise.

posal which was otherwise acceptable to the whole mar-

days before the AIBD's annual meeting in Amsterdam on May 16.

The AIBD board was hoping to announce that Rule 221 would be fully implemented following agreement from the two clearers after protracted discussions. Euroclear's deci-sion makes further negotiations inevitable. ar's proposal for Rule

21 on Friday included a new offer to accelerate delivery of new issue securities across the connecting electronic bridge to

Mr Lussi said this would need detailed analysis in the context of a wider business problem whereby Euroclear operates with a competitive advantage because of a hridge contract drawn up between the two parties in 1980.

He added, however, that it appeared the proposal would further disadvantage Cedel oliments.

posal emerged from a review by its board of the present bridge structure and stressed the need for all parties to co-persis in working towards

co-paras in working towards greater efficiency for the mar-ket as a whole.

It said that the AED/Cadel solution involved the introduc-tion of a new subsidy rather than the elimination of exist-ing inefficiencies.

Ex-Merrill chief moves to Instinet

By Bernard Simon In Toronto

THE FORMER chairman of

THE FORMER chairman of Merrill Lynch's Cauadian subsidiary, Mr Michael Sanderson, has been named chief executive of instinct Corp, the electronic equities trading system owned by Reuters Holdings of Britain.

Mr Sanderson will take over the worldwide operations of instinct, which has 1,100 subscribers in the US, western Europe and Bahrain. Ironically, Instinct has met strong resistance in Canada, where its efforts to set up a computerised quotation system have so far been blocked by some members of the Toronto Stock Exchange who fear it will undermine the exchange's own trading systems.

vice-president for Reuters America to whom Mr Sanderannered to whom he Santer-son will report, said yesterday that he hopes to start operations in Canada "shortly," in the wake of pub-lic hearings earlier this year by the Quinzio Securities Con-

The OSC is drawing up

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

FT-ACTUARIES SHARE INDICES

	EQUITY GROUPS		Men	ау Ар	HI 30	1990		PK Apr	This	쌹	(zinbean) 580 (zinbean)
FI	A SUB-SECTIONS gures in parentheses show number of stocks per section	Index Mo.	Day's Change	Est. Earnings Yield % (Max.)	Gross Div. Yield% (Ast at (25%)	P/E Ratio (Hel)	nd adj. 1990 to date	Index Mo.	Indux No.	Index No.	leden MA
1	CAPITAL 600DS (199)	813.49	-0.7	14.35	5.57	8.44	14.32	819.02	E7.75	828.50	955.01
3	Building Materials (27) Contracting, Construction (36)	909.61	-2.0	15.98 19.24	6.00	7.71	16.86 31.00	999.14 1304.85	1011.04 1332.55		1195.87
4	Electricals (10)	2220 14	-0.4	12.26	6.40 3.78	6.78 10.03	39.90	2341.99	2364.06		2815.28
- 2	Electronics (29)	1717 35	-0.7	10.54	4.32	12.30	18.56	1770.92	1738.58		2177.97
5	Engineering-Aerospace (8)	444.61	10.5	34.44	5.24	8.25	9.03	442.33	448.31	446.55	0.00
ž	Engineering-General (43)	400.37	-0.8	12.67	5.58	9.52	8.17	451.99	454.62	455,49	13,000
8	Metals and Metal Forming (6)	459.60	+0.4	25.60	6.78	4.40	0.53	457.99	465,38	463.83	540.59
9	Motors (16)	333.92	-1.2	16.62	0.75	7.03	9.47	337.85	339,19	338.64	315.35
	Other Industrial Materials (24),	2485.47	-0.4	22.18	5.36	9.53	37.01	1490.93	2508.23		1592.67
21	CONSUMER GROUP (178)	1151.43	-0.2	10.29	4.26	12 11	10.37	1153.B3		1169.79	1204.95
22	Brevers and Distillers (21)	1373.28	+0.3	10.56	4.01	11.69	12.62	1369.52	1383.63		1327.58
25	Food Manufacturing (20)	THOT US	-0.9	11.09	4.70	11.19		1009.95			1034.02
26. 27	Househand (1971)	52100.04	H0.4 -0.3	9.91 7.18	3.59 2.91	13.04 16.54	15.05 17.14	2196.38 2391.83	2420.98	2202.62 2432.22	2180.93 2283.39
29	Leisure (32)	1944 96	-0.2	23.19	4.69	11.02	11.41	1249.33		1290.67	1607.09
31	Packaging & Paper (1.3)	534.25	-0.0	13.61	6.08	9.21	11.66	538.82		548.59	577.76
	Publishing & Printing (16)	3029 15	-1.7	11.31	5.93	11.37	50.81	3080.13		3119.66	
34	Stores (35)	696.89	+6.9	12.62	5.27	10.21	1.32	690.43	703.49	709.99	734.44
35	Textiles (12),	447.50	-15	14.97	7.96	3.41	3.77	454,47	461.30	462.69	541.48
40	OTHER GROUPS (105)	1059.71	Gird behard	11.76	5.38	10.17	9.12	1060.23		1083.36	1080.76
41	Agencles (17)	1471.39	-0.1	6.49	2.47	18,69	12.89	1472.61		1504.80	
42	Comitals (23)	1149.10	+1.0	12.44	5.74	9.40	25.08	1138.16		1160.40	
43	Conglomerates (14)	1480.08	-1.0 -0.5	10.83	6.61	10.94	10.73	1495.44		1534.67	1500.27
46	Telephone Networks(2)	1019.16	-0.2	11.30 12.46	4.70 5.03	11.24	25.71 0.00	2103.71 1021.64		2243.64	2416.81 1108.97
47		1837.84	+0.3	18.96	7.37	5.84	9.00	1837 47	1855.71		0.00
	Miscellaneous (26)	1705.56	10.5	11.07	4,97	10.12	18.48	1697.03		1723.90	
		1051.74	-0.3	11.76	4.94	10.37	11.59	1054.64		1071.27	
		2111 34	-0.7	12.84	5.71	10.29		2126.11		2182.00	
					-						
		1140.35	-0.3	11.91	5.05	10.36		1144.17		1163.90	
	FINANCIAL GROUP (110)	735.74	-0.5		6.20	7	18.31	739.09	751.20	754,89	739.73
62	Banks (9)	769.17 1232.29	+0.3	21.43	6.97 5.96	6.11	24.92	766.65 1240.41	771.A1 1273.53	771_97 1281_59	734.52
65			-0.7 -1.1	_	6.64	-	19.43	629.35	640.93	644.64	
47	Insurance (Composite) (7)	1024.02	-0.6	8.29	6.29	15,91	11.0	1040.86	1044.76		950.94
	Merchant Banks (7)	403.22	-1.2	-	4.72		4.85	407 BD	414.92	625.60	331.37
		10% 62	-13	8.66	4.25	14.68	1.07	1070.02	1099.93	1100.64	1313.20
70	Other Financial (25)	291.32	-0.1	15.31	7.65	8.62	4.23	291.61	298.48	301.81	371.49
		1111.97	-1.1	-	3.44	-	9.53	1125.83	TITLE !	1142.59	1121.37
91	Overseas Traders (5)	1269.70	-0.2	10.39	7.19	11.62	€3.97	1272.80	1284.00	1299.76	1402.37
	ALL-SHARE INDEX (682)	1043.16	-0.4	-	5,12	-	14.48	1047.08	1060.B5	1045.51	1090.04
		Index	Day's	Days	Day's	No.	Apr	Apr	Apr	Apr	Year
-		Ho.	Change	High (a)	Low (b)	_27	24	25	24	23	390
	FT-SE 190 SHARE INDEXA	2103.4	-3.2	21,04.5	2084.4	2106.6	2133.6	201	23,55,7	2159.2	20,111.0

	FIX	ED I	MIE	REST	7			AVERAGE GROSS REDEMPTION VIELDS	Apr 30	Apr 27	Year ago Capprox
	PRICE INDICES	Men Apr 30	Day's change %	Fri Apr 27	ad adj. today	xd adj. 1990 to date		British Government Low Syears	12.18 11.94 11.85	12.15 11.94 11.63	9.7 9.1 9.0
1		112.20		112.20	_	4.19	١Ā	Medium 5 years	13.55 12.44 11.97	13.51 12.45 11.98	10.6 9.6 9.1
3	5-15 years Over 15 years Irredeemables		+0.17	112.80 115.42 129.84		4.96 4.16 6.12	á	High System Coopers 15 years	13.65 12.75 12.27 11.83	13.62 12.76 12.27 11.74	10.1 9.8 9.1
	All stocks					4.65	11	Intex-Linked Infexion rate 5% Up to Syrs	4.97	4.94	3.6
7	,	130.79 131.45	-0.03	141.05 130.83 131.49	-	1.36 1.36	13	inflation rate 5% Over 5 yrs. Inflation rate 10% Up to 5 yrs. Inflation rate 10% Over 5 yrs.	3.95 4.13	4.30 3.91 4.12	3.4 2.6 3.4
_	Deburtures & Laures	93.11	+0.09	93.20	0.16	3.30		Delte 4. 5 years	16.70 14,44 13.82	16.49 14.45 13.76	12.0
	Preference	ł		74.42	Ì	2.07		Preference	12.56	12.43	

Company Comp		ztions	-	perties	12 144 1 2 2 1 10 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	HOUSE PLANTS & ME TOO MARKET ALL PROPERTY OF MARKET SEE MARK COMMISSION OF THE MARK COMMISSION OF THE SEE MARK COMMISSION OF THE MARK COMMISSION OF THE SECOND OF THE SECOND OF THE SECOND OF THE MARK COMMISSION OF THE SECOND OF THE	ELECTRICAL SELECTION OF THE SELEC		57 6 0 18 30	3	71 51 0 99		300 32 12 12 12 12 12 12 12 12 12 12 12 12 12
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	\$30 \$20 \$30 \$30 \$30 \$30 \$30 \$30 \$30 \$30 \$30 \$3			128 264 468 468 468 468 468 468 468 468 468 4	HE SANCE SEED AND SUCCESSION OF SANCE AND SEED OF SANCE AND SANCE AND SEED OF SANCE	Argos 10p #Bioptan HI Courtands I Courtands I F & C Germ Do. Warrant First Philips Do. Warrant Fisher Calbe Filenting Eur Do. Warrant French Prop Do. Warrant French Prop Do. Warrant French Prop Do. Warrant	dgs. 1p gettles oup Wirmts. my lox. Tyl. s low. Tyl. s low. Tyl. s low. Tyl. s Fleetylling	-Send-Darkanarigens	구막 가장 구 구 구 구 구 구 구 구 구 구 구 구 구 구 구 구 구 구	W11.6	8 2 11111111111111111111111111111111111	391111111111111111111111111111111111111	8.0
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20 Mil - Open 1 pm 4 pm 40 pm 10 pm 40 pm									
TRADITIONAL OPTIONS • First Dealings									

LON	DON TRADED OPTION	NS
THE EXPIRY of the FT-SE April contract boosted turnover yesterday in the London traded options market. Turnover had reached some 40,000, contracts by yesterday's close with strong markets developed in British Gas, Hanson, Amstrad and Rolls-Royce.	hour and one trader talked of "a partial amount of bear closing." Harson was the busiest convect with a lotal of 5,540 contracts raded, of which 2,845 were calls, and 1,185 puts. The busiest series was the November 240 calls at 1,465. James Capel was reported to have bought 1,000 of the November 240 calls at 7.	BZW two Ams calls 70 c Ams reco in down

British Gas was the second busiest contract, with 1,547 calls and 2, 216 puts traded. The busi-

130 9 12 14 5 54 64 Brt. Telecom 240 12 19 25 34 9 12 146 4 64 9 11 12 12 (256) 250 24 8 14 15 22 23

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UK COMPANY NEWS

ies house New businesses behind NHL's rise to £15.5m

NATIONAL HOME Loans, the mortgage lending and financial services group, yesterday announced pre-tax profits of £15.58m for the six months ended March 31 1990. This was

Mr John Darby, group chairman, said that it had been a satisfactory rather than a brillant period, but the group was no longer a one-product outfit and its vulnerability to occasional downturns in the housing market had been reduced.

in March, Mr Richard Lacy, the chief executive, resigned suddenly and was replaced by Mr Kevin Milner, the finance

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director.

Mr Darby declined to give details of the financial settlement which Mr Lacy had been offered, saying the agreement with him prevented disclosure of the precise terms of the golden goodbye for the time being. The settlement was included in the current figures and would be made public in the final accounts.

The resignation was not about the group's diversifica-

about the group's diversifica-tion, Mr Darby said. "It was not where we were going but how we were getting there that was the problem," he added.

Not interest income full from

\$20.67m to £19.48m, but other operating income was up from £2.45m to £7.18m. New businesses, including the group's commercial lending and leas**National Home Loans**



ing operations, contributed

Group assets employed rose from 2.12bn to 2.2.47bn.

These results demonstrate the resilience of the group in a tough mortgage market. said Mr Miner. He said NHL had

an advantage over some other lenders because its portfolio contained relatively few first-time buyers. "Nonetheless we have dou-hal our erpoint against po-sible bad debts." The group was constantly reviewing the situation of its mortgage cus-tomers. "Where repossessions tomers. "Where repossessions are concerned, we deal with them in a sympathetic and humanistic sort of way." he

Fully diluted earnings per share were 6.85 (5.9p) and the interim dividend is stepped up to 3.75p (3.26p).

Coming so soon after the jet tisoning of its pilot and at a time when the mortgage mar-ket is sunk in gloom, NHL's mid-year figures look surpris-ingly respectable. Nonetheless, there is little of the resilience in evidence a year ago when it looked as if the group could steer its way through a bad year by relying on sophisticated remortgage products. The latest figures clearly reflect a market in which centralised lenders such as NHI, which rely on the wholesale money markets, are badly disadvantaged compared to the building societies. There is no sign that things are going to get any easier for the centralised lenders for many months, and an early return to the conyear by relying on sophistiised lenders for many months, and an early return to the conditions of 1997 and the first few months of 1998 seems out of the question. NHL's diversification into new business areas, branded at the time as 'panicky' by some of its competitors, seems to have paid off and is making an impressive contribution to profits. This will offset some of the squeeze on its mortgage business, but is it enough? The group's capital ratios appear to be strong enough to see it through the difficult months ahead and it is arguably better-managed and better-positioned than most of the other centralised lenders and should fare better than

Cambridge Group

Cambridge Group, Dublin-based financial serv vices concern, returned profits of H3.0mm (22.05mm) pre-tax for the year to end-February.

That was a sharp improvement over the previous year's 161.67m and some 6 per cent ahead of the 162.86m forecast with the 162.86m forecast.

prior to the USM debut. Turnover totalled I£15.63m (I£5.31m) and earnings emerged at 4.57p (1.96p). Divi-dend is the promised 0.27p.

jump 31p on merger talks

By Clare Pearson

A LEAP of 39 per cent in its share price yesterday morning prompted Noho Group, visual side and office equipment con-carn, to reveal it was in the carn, to reveal it was in the early stages of merger talks. The company said it was currently involved in preliminary discussions which might or might not lead to an offer haing made.

Mr Roger Colvin, finance director, said the board had thought it necessary to make the amount came price shoot up to

the automicement steer seeing Nobe's there price shoot up to as high as 165p. It closed at 180p, 31p higher on the day. After a warning from Nobe last month, analysts down-graded pro-tax profits fore-casts for the 12 months ending April 30 1990 to £1.7m, down from the 22 on sevened last from the 22.9m earned last

Diversification away from the core visual aids business have proved more difficult and more costly to integrate than the company earlier antici-nated.

Directors control about 60 per cent of the share capital.

up on forecast

Nobo shares New World still beckons the bold David Lascelles on the continuing appeal of the US to UK banks

A LLIED IRISH BANKS' decision to go ahead with a second acquisition in the US is notable for

First, it shows that the US still has its attractions in spite of the current fashion for expansion in Europe in the run-up to the 1992 BC single market - and notwith-standing the fact that AIB's chairman is Mr Peter Suther-land, the former EC Commis-

Second, it comes at a time when much of the US banking industry - particularly in the east where AIB's target lies - is being hit by the collapse of the real estate market.

These setbacks are believed to have prompted NatWest, for example, to put its US acquisition plans on a back

Following the retrest of the UK clearers from the US after the disastrous losses in the 1980s, NatWest is the only large UK clearer with known acquisition plans. But Nat-West USA, based in New York

West USA, based in New York and New Jersey, saw its first quarter profits halved by a \$55m bad debt provision.

AIB, however, has reason to be more antisfied with its incursion into the US. Nearly eight years have passed since it entered the market by buying a minority stake in First Maryland.

The relationship flourished, and the stake was increased

and the stake was increased and the stake was increased to 100 per cent last year. Over that time, First Maryland's profits increased at an annual compound rate of 25 per cent. Last year they rose 40 per cent to \$73m, showing that it is possible to make progress. In fact, AIB thinks that the worst of the property debacks is further north than the Baltimore-Washington area. timore-Washington area. Mr Diarmuid Moore, who is director of corporate strategy at AIB, said yesterday that

the US still offered the best ond \$150m bid two months expansion opportunities in spite of developments in "We have looked very

Lydia van der Meer Feter Sutherland, AIB's chairman and former RC Commissioner

closely at continental Europe," he said, "but we have not found anything which presents value for money. It is also more difficult than the US for many reasons such as language and culture. Continental Europe is beavily banked, and it is very hard to find profitable oppor-

Many European bankers would probably agree with that view. Over the past two years, AIB's chief rival, Bank of Ireland, and the Royal Bank of Scotland have both bought regional banks in New England.

The Royal also made a

ago for BankWorcester in Massachusetts, though this deal has yet to go through. The Bank of Scotland, too.

hankers after a US acquisi-

tion, and came close to buying a Texas bank last Even the large clearing banks without well-known acquisition plans are keen to

expand their presence there through business growth. Barclays Bank, which sold its retail operation in Calif-ornia two years ago and dis-

posed of part of its remaining finance operation earlier this year, is still strongly committed to the US market, according to Mr John Kerslake, the chief executive for North

The fact is that while the EC single market has stirred much excitement in banking circles, bankers have found it extremely difficult to pin-point attractive acquisition

With the notable exception of the Deutsche Bank's purchase of Morgan Grenfell. there have been few crossborder acquisitions of note. Instead, banks have concentrated on forming alliances and cross-sharehold-

The US holds similar attractions to the EC insofar as the imminent deregulation of state barriers will create a much larger market, and enable small regional banks to grow fast. But it offers the additional appeal of greater openness and a ready supply of information.

At this moment it also looks cheap. AIB's bid is equivalent to only 1.1 times the net tangible value of Bal-timore Bancorp, which is well below the multiples paid for US banks in earlier acquisi-tions. It is also well below the going rate for European banks.

For the bold, the time is therefore ripe. "It's a cheap time to buy," says Mr Chris Wheeler, the hanking analyst at Shearson Lehman Hutton. "But what are the consequences of that? The US market could become more ket could become more sticky.

Thus, AIB's bid points up the paradoxes of current trends in banking. Although European banks are all devoting huge resources to their 1992 strategies, they still can-not escape the age-old tug of the US market.

In spite of the traumas that banks like Midland suffered through buying US banks, the New World preserves its

Property decline leaves Upton & Southern in red

And the second second A sharp fall in property values left Upton & Southern Holdings, the Middlesbrough-based retailing and property group in the red in the 52 weeks to January 30. Interest lates were his med at Southern and City, the averagery subsidiary, and the property subsidiary, and provisions were made against cartain developments which resulted in the loss.

However the auditors qualified the accounts on the point of the provisions and the work in provisions and the

work-in-progress figure in the halance sheet, which included capitalised interest of £596,000. They said that with the uncertainty in the property market they were unable to determine whether the provides determine whether the provithe value of the work-in-prog-ress to not realizable value. Retailing was profitable overall, with satisfactory results for the department

stores.
Turnover was £12.5m,
(£13.42m for 53 weeks) for a
taxable loss of £300,000
(2928.060 profits). After a tex credit of 2254,090 2236,000 charge) the loss per there was 6,05p (earnings 10,31p) or 8p (7,75p) diluted. The dividend is being passed.

Abtrust backs new Polish radio station

By Emma Tucker

RADIO SOLIDARITY, soon to be launched as Poland's first be launched as Poland's first commercial radio station, will go on air with the assistance of two investment trusts man-aged by Aberdeen Fund Man-agers, a subsidiary of Aberdeen Trust Holdings:

Abtrust's New European Investment Trust and

Abtrust's New European Investment Trust and Abtrust's Radiotrust, the only investment trust to invest solely in commercial radio ventures, are together financing the start-up and initial operating costs of the station providing a total of £200,000.

Radio-Solidarity, which has been measuing as a claudestine

been operating as a clandestine Station sinde 1982, This bean given official recognition by and ex Polish authorities and should. Europe.

begin broadcasting in mid-May.

"Obviously the investment is quite high risk, but it is at a relatively small initial cost," said Mr Martin Gilbert, managing director of Aberdeen Trust Holdings.

"We are getting in at a very low price compared to what you would have to pay to get a 45 per cent stake in a UK radio company."

and should fare better than they do. Nonetheless, the rest of 1990 looks like being a hard

ompany." Mr John Morton, investment manager and director of Abtrust's NEIT, said: "If the European Central Banks continue to contain the threat of inflation in the 1900s the new decade will bring unpuralleled opportunities for development and expansion in eastern

Atlantic Resources cuts los

Although turnover more than halved from 12842m to 14404m (£394m) in the year to December 31, Atlantic Resources, the USM quoted exploration and oil and gas production remorpany based in Dubin, reduced the product for the form the form the first terms of the product of the pro

£100 million

Development Programme

First year funding of £25 million

The equity was underwritten by:

Electra Private Equity Partners

Schroder Ventures

AIB Venture Capital

The banking facilities were arranged and provided by:

British Linen Bank

Bank of Scotland

The transaction was arranged and negotiated by:

Electra Kingsway Limited

A member of IMRO

This announcement appears as a matter of record only

(E.15.01m), After a tax credit of 12414,000 (1274,000 charge) the loss per share was 1.7p (8.7p). The directors said that the

from the Claymore field which

May 1990



The full commod Report and Accounts will be sent to shareholders during May.	1989/90 £000	1988/89 £'000
SALES	529,844	491,551
PROFIT BEFORE TAX	35,719	42,291
EARNINGS PER ORDINARY SHARE	8.53p	11.00p
DIVIDEND PER ORDINARY SHARE	4. 95p	4.85p



ELECTRA

rs, Thotal Group pic, Toetal House, 19/21 Spring Gardens, Manchester M60 2TL.



First Quarter Results

Summary

ICI Group profit before tax in the first quarter was £414m, £28m below the first quarter of 1989. Profits were particularly strong in Pharmaceuticals and Agrochemicals, offsetting most of the fall in Industrial Products where profits had been at exceptional levels in early 1989.

	1st Quarter 1990 Lan	1st Quarter 1989 £m	Percentage Change
Turnover	£3,454	53,210	1-8%
Profit before taxation	£414	E442	-6%
Earnings per £1 Ordinary Share	38.1p	39.2p	3%

A summarised profit and loss account is given in the second table below.

Comparison with the First Quarter of 1989

In the first quarter of 1990, turnover increased by 8% compared with the same period in 1989 due to a combination of higher sales volume (3%), increased local selling prices (1%), and exchange effects (6%), less the net effect of divestments (-2%). Most of the growth in sales volumes occurred in the Pharmaceuticals and Agrochemicals business

In the Consumer and Specialty Products segment trading profits increased by £48m to £195m. The result reflected a strong performance in Pharmaceuticals, largely due to continued growth in the main products, enhanced by profit on the disposal of its UK over-the-counter business. Paints recorded a good seasonal upturn in business in the latter part of the quarter and Colours and Fine Chemicals profits

In the Industrial Products segment trading profits were £106m lower at £126m, due to a decline in margins in both General Chemicals and Petrochemicals and Plastics from the peak levels achieved early in 1989.

In the Agriculture segment trading profits increased by £16m to £74m. This was entirely due to Agrochemicals where the season began well; sales volumes were higher due to strong early season buying.

Comparison with the Fourth Quarter of 1989

Group profit before tax in the first quarter was £118m higher than in the fourth quarter of 1989. The increase included the usual seasonal lift in Agriculture and strong profits in Pharmaceuticals. In addition there were better performances in Other Effect Products following a weak fourth quarter. These increases were partly offset by slightly lower profits in Industrial Products and a significant decline in related company income which in the fourth quarter included the profit on divestment of Tricil.

The following table provides financial highlights for 1989 and for the first

	Turnover	Profit Before Tax	Earnings per £ ! Ordinary Share
1989	£m	£m	pence
1st Quarter	3,210	442	39.2
2nd Quarter	3,432	483	42.8
3rd Quarter	3,212	306	26.3
4th Quarter	3,317	296	26.7
Year	13,171	1,527	135.0
1990 Ist Quarter	3,454	414	38.1p

The tax charge for the first three months of the year amounted to £138m (three months 1989 £160m), comprising UK corporation tax of £48m (£60m) and £90m (m0012) in respect of oversens and related companies.

Chairman's Comments

In announcing the results, ICT's Chairman, Sir Denys Henderson, commented; "The first quarter's results are relatively encouraging in a period of considerable economic uncertainty. Looking ahead, the need to retain a tight grip on costs. remains paramount."

The unaudited trading results of the Group for the first three months of 1990, with comparative figures for 1989, are as follows:

1989 First Three Months Sm	Year* Em		1990 First Three Months Em
730 2,480	2.917 10,254	Tunnover United Kingdom Overseas	774 2,680
3,210	13,171	Total	3,454
433	1,467	Trading profit	416
117	536	After providing for: Depreciation	139
51 42	279 219	Income from related companies Net interest payable	53 -55
412 160	1,527 531	Profit on ordinary activities before taxation Tax on profit on ordinary activities	414 -138
282 14	996 66	Profit on ordinary activities after taxation Attributable to minorities	276 -11
268	930 127	Net profit attributable to parent company Extraordinary item	265
268	1,057	Net profit for the financial period	265
39.2p	135.0p	Earnings before extraordinary item per £1 Ordinary Share	38.1p

*Abridged results: full accounts with an unqualified audit report will be lodged with the Registrar of Companies after approval at the Annual Ganeral Meeting.

Trading results for the first six months of 1990 will be announced on Thorsday 26 July 1990.

IMPERIAL CHEMICAL INDUSTRIES PLC

UK COMPANY NEWS

Northern bias insulates housing side from effects of falling market Lilley more than doubled at £19m

By Andrew Taylor, Construction Correspondent

PRE-TAX PROFITS of Lilley, the contractor and property developer which recently failed in its bid to acquire Tilbury a rival construction company, more than doubled in 1989 to

This compares with £7.53m in the 11 months to December 31, 1988. Earnings per share over the period rose by 27 per cent from 7.5p to 9.55p. Two years ago earnings per share were 3.3p.

Turnover increased by 44 per cent to £294.35m compared with £204.49m. Three years ago Lilley appeared to be heading for the rocks after announcing a deficit of \$50m in 1986-87, mainly

due to heavy losses on US tun-nelling contracts. Mr Lewis Robertson, chairman, said yesterday he was confident there was more improvement to come in the present year even though trading conditions were likely to be more difficult.

"Whilst the housing market has sagged, particularly in the south, the group has been less affected because most of its operations are in the north, where demand and prices have remained strong in Scotland and Cumbria," said Mr Robert-

Less than a third of group operating profits last year came from residential and comcame from resonance and com-mercial property development. Property profits last year rose from £2.28m to £5.76m, helped by a first-time contribu-tion of £4.2m from Standen Homes the Nottingham-based

Contracting profits jumped from £3.04m in 1988 to £8.11m last year. Specialist contracting, including piling, tunnelling and plant hire, rose from £2.27m to £4.53m.

Mr Robertson said it was disapointing the group had failed to acquire Tilbury after achieving acceptances repreachieving acceptances representing 48.84 per cent of the group's shares. He added that the Tilbury stake, which had been reduced to 29.9 per cent, had made a positive contribution to earnings per share. The group was still considering its next move.

A final recommended divi-

A final recommended dividend of 1.5p makes 2.5p for the year. This compares with a total 1.5p for the 11 months to the end of December, 1988.

Lilley has grown rapidly on the back of a string of acquisitions and share issues. This has made it difficult to compare performances in separate performances in separate years. Earnings per share however have almost trebled in the past two years. The cost of has been a sharp increase in group debt. Gearing, if financing of the Tilbury stake is included, is an uncomfortable 115 percent. At the trading level the group's concentration on comgroup's concentration on con-tracting and in housing north of the border should assist in a of the border should assist in a difficult year. Pre-tax profits helped by first-time contributions from the bord of a nacquisititions, including Hatfield Estates, the St Albans contracting and property group, could be about \$26m which should course a further



Looking for further improvement: Lewis Robertson (left), chairman, and Bob Rankin, chief executive

modest increase in earnings. This puts the group on a pro-spective p/e of about 4.5. This may look cheap but a re-rating is unlikely until the Tilbury

situation is resolved. The mar-ket will also want Lilley to consolidate its position and reduce its borrowings before further acquisitions are made.

Video Store falls £2.72m into the red

THE VIDEO STORE Group, which changed its name from Goodman Group and trans-formed itself from a fashion retailer into a video chain, reported a pre-tax loss of \$2.72m in the year to January

This compared with pre-tax profits of £594,000 in the previ-

ous year.

During the year, Video Store completed a series of disposals as part of its strategy of withdrawing from the fishion sector. Last November, it sold its licensed Benetton high street

FOLKES GROUP lifted its

ties cover engineering, prop-erty and building products.

Turnover rose only 3 per cent to £58.51m (£56.73m), Ever-

tidy, furniture manufacturer, suffered from harsh trading conditions and would continue to do so. But plans were in hand to increase market share.

The directors were optimis-tic about the return expected

from the major investment in the Washington Centre project.

in engineering, order books were healthy although certain sectors were showing some

weakening in demand.
Disposal of the bar bright

Disposal of the bar bright drawn steel business last December yielded substantial funds and the group expected nil gearing to continue into next year unless it needed funds for a major acquisition. Year-end net asset value was

73.98p but rose to 81.5p after

Earnings in 1989 came to 6.77p (6.33p) and the final dividend is 1.6p for a total of 2.05p

Commercial Bank

of NE profits rise

Pre-tax profits of the Commer-

cial Bank for the Near East rose from £765.572 to £900,781 in the year to December 31 and

earnings per share improved

from 42.1p to 53.7p. A maintained 30p dividend, exclusive

of tax credit, has been recom-

Expansion continues

The fast expanding Principal

Hotels Group, which operates 18 hotels with a total of nearly

1,600 rooms in four countries,

turned in a pre-tax profit of £425,000 for the six months ended December 31 1989, com-

pared with £516,000 last time.

The hotels made £445,000

while the financial division

incurred a loss of £21,000.

Turnover fell to £11.57m

(£21.29m) because of reduced activity in that division; nego-

tiations for its sale were in

The botels side continued to

evelopment. In the UK sales

grow both by acquisition and

were £2.78m and gross operat-

ing profit £719,000, with occu-

pancy level at 56 per cent,

while in Europe sales were £4.32m, gross profit amounted

to £1.74m and occupancy level

at Principal Hotels

Folkes

advances

by 20%

shops and the following month disposed of Tube, its retail shoe division.

Since the year end, it has also sold Parkes Clothing, the menswear wholesale and retail division, which had incurred a substantial loss in the previous

Mr Chris Simpson, chief executive, said these disposals had been accompanied by stringent cost-cutting measures reducing head office costs and directors' salaries. The board was substantially restructured during the year

fits to earnings would emerge in 1990-91 when the refurblsh-ment programme would be substantially completed, and the portfolio of hotels would be

The interim dividend is

again 1p at a cost of £428,000

(£152,000), reflecting capital

increased by acquisitions. Payment of a final dividend would

be reviewed when the full year figures were available. Earn-ings fell to 1.67p (2.1p).

There was an extraordinary loss of 2577,000 following the disposal of the holding in Dart

Assets decline for

Lowland Investment

Net asset value per 25p ordi-nary share of the Lowland Investment Company amounted to 205.6p taking

prior charges at par at March 31. That compared with 212.5p

a year earlier and with 224.5p at end-September 1989. At mar-

ket value, the figures were 207.4p, 211.2p and 223.8p respec-tively.

Attributable earnings for the

Scottish Mortgage

Scottish Mortgage & Trust

lifted its net asset value by almost 10 per cent to 163.8p by March 31, against 149.1p a year

earlier. Sales of some £30m were

made of Japanese stocks, tak-

made of Japanese stocks, taking the Japanese stake to below 5 per cent - the lowest level for a decade. Around \$16m was put into the US taking that interest to 19 per cent of the portfolio (14 per cent). The UK element was cut from \$2.9 per cent to 47.7 per cent. Earnings in the year worked

Earnings in the year worked through at 3.94p (3.03p) and the

dividend is stepped up to 3.35p (2.8p), the final being 2.25p. Gross investment income

surged by over £5m to £31.67m.

In its first full year on the

USM, Wensum Company

increased pre-tax profit by 22 per cent, from £520,000 to £635,000, and is paying a divi-

The group makes clothing and has two divisions one for

corporate clients and the other

turnover 44 per cent to £2.66m

Corporate company lifted

Corporate clothing

boosts Wensum

dend of 1.90.

for menswear.

all-round growth

fully operational.

three new directors have since been appointed.

"We are now left with an economically lean group involved wholly within the fast-growing video retail business," he said.

Last August, Video Store entered the video retailing market through the purchase of Ashbrights and Peobletape. These chains contributed operating profits of \$225,000 boosted by an extraordinary tax credit. by an extraordinary tax credit of 2300,000.

NEWS DIGEST

The group is currently

per cent to £811,000 (£208,000).

Menswear side increas

turnover 3 per cent to 24.89m (24.74m) and profit 17 per cent to £458,000 (£391,000). The directors reported an

encouraging start to the cur-rent year with both divisions having record order books.

Earnings in the year slipped to 5.85p (6.63p).

Assets improvement

for Albany Trust

ary.
In 1989-90 there was an extraordinary loss of \$1.79m resulting from losses and provisions from disposed of busi-

Sales were down at 28.94m (£11.42m). Losses per share deepened to 8.6p (2.1p). The dividend was passed but the board said it looked to the future with great confidence

managing director of Lucas Automotive, programmes were already underway with Nova-Sensor to develop acceleromelower at midterm

Net asset value per 20p ordinary share of the Albany Investment Trust rose by 6.83p to 102.17p over the year to end-

ebruary 1990. Attributable profits emerged. at £377,533 (£313,140), equal to earnings of 3.77p (3.12p). A final dividend of 2.6p makes a 3.4p (2.8p) total.

Child Health sets sights on Europe

Child Health Research Investment Trust proposes a change in policy and in name, and expects soon to release details of a £5.9m fully underwritten rights issue.

half year to March 31 totalled £872,000 (£660,000), or 3.71p (2.81p) per share. The interim dividend is being lifted to 2.5p (2p) and the directors expect the final to be at least maintained at 4.5p The directors believe the trust should pursue the invest-ment opportunities that are arising in Europe. They propose to adopt a policy which carries a strong emphasis on European equity and fixed interest markets and to increase the size of the trust. The name will be changed to Thorton Pan-European Invest-

ment Trust.
The trust is due to be wound up in January 1994, and the proposals do not alter that. The directors will consider whether to extend the life of the trust nearer that date.
At December 31 1989 the

trust's net assets totalled 22.59n (22.11m). Value per share was 51.7p (42.3p) but that had slipped to 49.4p by April 20. Net revenue for the year came to £98,000 (£7,000).

British Assets revenue above £11m

Pre-tax_revenue of British Assets Trust has leapt from £8.93m to £11.7m in the six months to March 31 but net asset value per 25p ordinary declined to 88.6p from 93.6p a year earlier and 96.3p at the September 30 year end. Total revenue for the period was

£16.72m against £11.7m. Earnings were up from 1.65p to 2.1p after a tax charge of \$2.86m (\$2.51m) and there is a second quarterly dividend of 0.95p to make 1.875p (1.575p) for the six months.

(£1.84m) in the year to January Clydesdale assets

Net asset value of Clydesdale Investment Trust slipped to 106.13p at March 31 compared with 111.55p a year earlier and 115.3p at the September year-

Attributable revenue for the first six months, however, was up from £146,000 to £188,000 and earnings per share came to 1.39p (1.08p). The interim divi-dend is doubled to 1p.

S&U Stores led by financial side

Led by the financial services side, S&U Stores achieved sub-stantial growth in the year ended January 31 1990. Turn-over rose 14 per cent while the pre-tax profit expanded 50 per

And trading in the current year was "most encouraging", said Mr Derek Coombs, chairman of this consumer credit, television rental and hosiery

manufacturing group.

With earnings rising from
11.11p to 17.5p, the dividend is
increased by 1.75p to 6p, the
final being 4.5p.

Turnover came to £43.55m £38.08m) and the pre-tax profit

to £2.83m (£1.89m). Mr Coombs said all areas of trading contributed to the improvement. Hosiery made progress and should provide a valuable contribution this

The group was enjoying fairly buoyant demand in what was generally perceived as a difficult market; extending the range of customer choice had enabled growth to continue. The quality of the group's credit was a major factor in the profitability performance, the chairman stated

Panfida minority plans approved

Panfida Group, the Australiancontrolled retail and property company which operates the Martins chain of confectionery, tobacco and newsagent stores in the UK, has obtained shareholder approval for its plans to buy out the minority interest in the chain. Also approved is the sub-

scription of around £10m by Mr Rupert Murdoch's News International, taking its stake to around 31 per cent of Panfida's

equity.

That subscription, at 35p a share, was subject to an open offer to other shareholders at the same price. However, with Panfida trading at 16p, unchanged yesterday, in the market, only 1,140 of the 28.6m new shares have been clawed back.

C&J Clark tops £30m despite conditions

C&J CLARK, the biggest shoe manufacturer and one of the six largest private companies in the UK, returned profits of £30.32m pre-tax for the 12 months ended January 31, an improvement of 7 per cent over the previous year's

£28.26m. Sales at £599.93m showed a 2 per cent increase on continu-ing activities.

ing activities.

At the annual meeting at Street, in Somerset, shareholders were told that the major UK subsidiary, Clarks Shoes, had experienced a better year — particularly in the light of current trading conditions in the high street.

In the group's other UK shoe

In the group's other UK shoe businesses, & Shoes' profits were lower than in recent years while Ravel and Lord and Farmer, the high street retail chains, delivered an improved performance i spite of tougher trading condi-tions.

The property division remained a strong performer and overseas profits were maintained.

Rariier this month, the com-pany said it planned to join the main market when conditions improved.

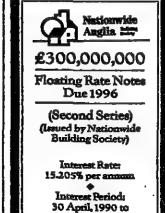
Lucas makes £10m US acquisition By Erroma Tucker

As part of an ongoing investment policy to acquire high technology, specialist companies, Lucas Industries, the components group, is to acquire California based expanding its interests in video NovaSensor for -£10.1m - in retailing and is opening three to four new stores a week. It has \$1 stores at present but has a target of 200 by next Janu-

NovaSensor designs and manufactures silicon pressure sensors, accelerometers and microstructures to the medical, process control, consu electronics and environmental control markets.

The company, which will continue to be known as Nova-Sensor, will complement the existing Lucas range of pres-sure sensor products and will be incorporated into Lucas Industrial, an operating sector of Lucas Industries. NovaSen-sor will also serve the two

braking and chassis control systems for Lucas Automotive. Mr Bob Brown, managing director of Lucas Industrial said that the acquisition of NovaSensor would bring world class micro-machining technology to Lucas as well as considerable personal talent to the company's electronics and sill-con capabilities.



£5,000 Note due 31 May, 1990: £64.57 erest Amount per £50,000 Note d 31 May, 1990; £645.69 Agent Bank rothers & Co., Limit

31 May, 1990

MAES Funding No. 2 PLC

MAES 2300,000,000 Montgaged Be

Notice is hereby given that a Principal Payment of £13,000 in respect of each Note will be made on 8th May, 1990 resulting in a Principal Amount Outstanding of each Note of £74,600 for the following Interest Period.

Subsequent to the Principal Payment the Pool Factor will be 0.746.

MAES Funding No. 2 FLC 27th April, 1990

UK COMPANY NEWS

C&I CF North America takes over from UK as largest contributor

Tootal profits fall 15% to £36m

The state of the s

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Lucas maka

£10m US

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TOOTAL, the textile group which saw its proposed merger with Coats Vivella unravel late last year, also suffered a 15 per cent fall in pre-tax profit for the 12 months to January 31. The taxable figure of \$35.72m (£42.29m) came on turnover up 8 per cent to £529.84m. Sales of

ongoing businesses grew by 15 per cent to £517.08m, while profit fell by more than 25m to £28.39m. Mr Geoffrey Maddrell, chief executive, said three moves

cost the group about £6m: taking £2m costs out of the UK thread business, entailing about 200 redundancies; the development of fabric sources in India; and technical teething troubles in specialised mater.

We are over those humps

now," he said.

Last year had seen the peak of an £85m capital spending programme started four years ago to lessen dependence on South Africa and the UK. Investment in high growth areas included the opening of two spinning mills in Asia.

RIVA GROUP, the supplier of electronic-point of sale equipment, fell into loss in the six months to December 31 1988 as

it struggled to get a grip on Hugin Sweds, the loss-making competitor it bought last Octo-ber.

The USM-quoted Rive has been forced to make a 27.6m

provision against overvalued assets at Hugin Sweda and is currently considering whether to pursue legal action against its directors and the company's authors, KPMC Peat Marwich McLintock and Price Water.

McLintock and Price Water:

The company has also writ-ten off 26.2m in respect of restructuring costs at Hugin

tax loss of £897,000 on sales of

its financial year end making comparisons difficult, but in the year to June 30 1989, it

made pre-tax profits of £1.48m

on sales of £13.67m.

Toptal Share price relative to the FT-A All-Share Index 105 100 95 90 85 65 1988 1989 1990 -

Interest costs rose from 25.7m to £9.7m and gearing from 21 per cent to 31 per cent. The thread side of the business contributed £241.6m (£200.7m) to sales, while trading profit grew by 10 per cent to £23.7m. Gothing and homeware was

the group into profit in the sec-ond half of this year which will have been a Herculsen effort,"

There is no toterim dividend

restructuring costs at Hugin is wedn.

The all, Rive recorded a preax loss of 5867,000 on sales of 500.500.

The company has changed its financial year end making comparisons difficult, but in the year to June 30 1989, it nade pre-tax profits of £1.48m at sales of £13.67m.

The company was not will-

the only set of activities where profit grew more quickly than turnover — nearly £8m was made on £142.6m sales. Mr Maddrell said about ball the clothing went to Marks and Spencer and this part of the business was doing well. About three quarters of the garments

138p a share, was agreed.
Tootal's shares closed up to
at 87p yesterday and Coais's
1½p lower at 109½p

Talks between Tootal and

Coats Vivella have continued sporadically since Coats's

reduced offer was rejected last December. Both sides said yes-

terday that the merger logic remained intact.

Coats said if the bid were

Profit on homeware had, however, declined by 10 per cent because of weak prices. In fabric and battle, profit more than halved to £3.5m as sales advanced to £78.3m. Mr Maddrell said the group had borne the cost of investment and promotion, but had not seen the benefit last year. This year would see the renewed, the most important factor affecting the offer price would be the state of the ongoing businesses. It described Tootal's pre-tax profit as being "miles away" from the near £50m being forecast last May when the original offer, worth 1380 a share, was agreed.

partners. Geographically, the biggest profit contribution came from North America - \$12.7m. Whereas the previous year the UK had been way out in front with £15.9m, this time it was on a par with Asia/Australasia

opening of a finishing plant in Dundee backed by Japanese

on a par with Asia/Australasia
with about \$8.8m.
About 46 per cent of sales lay
in the UK, 21 per cent in North
America, 16 per cent in other
European countries and 14 per
cent in Asia/Australasia. Total's earnings per share fell to 8.53p (11p). The final div-idend was held to make a total of 4.95p (4.85p).

Riva chief undaunted as Reverse takeover rescue Hugin's problems surface for Systems Connections

ing at this stage to discuss in detail the state of its balance sheet. But Mr Neil Alexander, A RESCUE has been proposed for Systems Connections Group, a loss-making Third Market company the shares of finance director, was able to say. "We have the support of our major shareholders and which were suspended in Jameour major shareholders and the support of our bankers."

Mr Tom Milne, chairman, and that even with the benefit of hindsight the decision to buy Hugin Sweda had been a sound one. "If I had to do it again even knowing about the problems we have had then I would have done.

"We feel that we will bring the group into profit in the sec-

ary at 3p.

The proposal involves the reverse takeover by Systems, which is mainly involved in the distribution of ink jet printers, of Document Solutions International. The latter's information technology prod-ucts include optical character recognition systems. Systems' pre-tax loss in the

year to July 1989 was £483,000. The deal, which involves injecting into it the UK part of an international group, was described yesterday as "the only means known to the board to put the Systems group on a visible financial footing."

The Third Market company, has been a second to be the company. which currently has 18m shares, has agreed to issue 70m shares at 2%p each to the vendor, Formscan UK, which itself made a loss of £326,000 in the

£215,000, now has exclusive rights to carry on the business of the vendor group in the UK and is trading profitably, according to Systems' sponsors, the stockbroking firm of Present Polichia Brewin Dolphin

The new group would be profitable this year, said the brokers, because of the scope for reducing overheads and cutting the workforce and deal-

cutting the workforce and deal-ership network.

An extraordinary general meeting on May 22 will con-sider the acquisition. If sanc-tioned, the Stock Exchange would be asked to allow trad-ing in the shares to resume.

Systems, which was called Sould Tape in the days when it was involved in the manufac-ture of sould measuring devices, joined the Third Mar-ket in July 1988. At that time it raised nearly \$600,000 via a

raised nearly 580,000 via a rights issue to buy the ink-jet printer distributor from which it later took its name.

It made a profit in 1986/7 but reverted to a trading loss of £1,400 in 1997/98.

Sterling Publishing offer gets **US** backer

lly Clare Pearson

A US fund venture capital concern has emerged as a backer of The Sterling Pubbacker at The Sterling Publishing Group. Warburg, Pin-cus Investors is underwriting, and subscribing for at least 40 per cent, of a £12m open offer of convertible preference shares being launched by the

As a result of the offer War-burg, Pinens could on conver-sion of the preference stock into ordinary shares end up with between 10.3 and 27.7 per cent of the enlarged share capital.

The outcome will depend on the take-up by existing share-holders and the conversion terms, which are linked by a formula to Sterling's earnings per share performance. At the least Warburg, Pin-cas will gain 4.9m of the 12m

preference shares on offer because directors and other shareholders have in any case undertaken not to take these

undertaken not to take these up.

The deal also gives the investor the right to nominate a board mumber.

A number of other moves are afoot at Sterling Publishing, the USM-quoted trade and technical publisher which additionally owns Debrett's Peerage. It is making two acquisitions, plans to restructure a subsidiary, and drop the word The from its name.

The company also forecast yesterday that its pre-tax profits for the year to end-blanch wall be not less than \$2.5m (22.5m) and cornings per chare no lower than 12p (10.25p) per share.

Starting's open offer of pref-erence shares provides finance for the purchases of 90 per cent of Halcyon Business Pub

cent of Raicyon Business Publications (HEP), a US magazine and directory publisher, for \$14.63m (£8.9m) and Turret, a UK backman to lead or thibition organism, for £8m.

The preference stock converts into ordinary shares at a basic effective price of 150p. But this will fall on a formula basis if fully diluted carnings per share for the current financial year are less than 15p, subject to a floor of 180p.

than 18p, subject to a floor of 180p.

A \$7.85m (24.79m) non-recourse loan for one of Sterling's subsidiaries completes the funding package amounced yesterday.

The US acquisition HBP made operating profits of \$1.89m last year. Turret has warranted pre-tax profits before non-recurring items of not less than 2725,000 for the ID 2725.0

not less than 2725,000 for the year to end-December 1989. Sterling also plans to sell 25 per cent of an existing wholly-owned subsidiary, Cornhill Publications, to its manage-ment, which plans to restruc-ture its titles.

The shares do

Atlautic Computers decision expected

Administrators at Atlantic Computers are expected today to reveal their intentions for the collapsed leasing compa-ny's lease portfolio. The group was placed in the hands of administrators two weeks upo by British & Commonwealth ings, its hard-pressed par-

Moss Bros Mail Home Losse Principal Hotels. Registerinster 6

Inencial Times

SEAO Bargain

F.T.-Actuaries

500 Share .

FT-SE 100

PENNANT PROPERTIES, the present, Pennant will apply the expected proceeds of about £58m to reduce the company's

By John Thornhill

international property develop-ment company, has fallen heavily into loss in the six months to end-1989 and has been forced to agree to the sale of two London properties at considerably less than book

The company is still in breach of some loan covenants with two lenders and Pennant depends on the sale of the two properties for their continuing support. The sale of the two investments has been made dif-ficult by what the company describes as possibly the worst UK property market for

15 years."
With negative cash flow at

Heavy losses force Pennant to

sell properties below book value

Pre-tax losses for the period amounted to £4.89m compared with profits of £11.4m in the comparable half-year. Rental income slipped to £2.58m (£4.39m) and the surplus on the disposal of properties was reduced to £2.65m (£13m).

Losses per share were 10.8p compared with earnings of 25.17p previously. The company cannot afford to pay out either preference or ordinary dividends. Pennant also has an expo-

sure to Bay Financial Corpora-tion, the Boston-based property

group, which has sought approval for a reorganisation plan under Chapter 11 of the US bankruptcy code. Pennant has secured loans of £7.3m to Bay but depends upon the planned sale of the company's assets - yet to be approved by its creditors - for recovery of its advances. Pennant currently expects half these loans to be repaid by October 1990

and the rest during 1991. Pennant's directors said it would take another year to eliminate all debt, realise overseas investments and return the residual capital to the UK. Only then would it be possible to determine the company's future direction.

Nikki Tait finds losses and reduced profits in a clutch of results Small companies feel the pressure

THE PRESSURES which the present economic climate is imposing on some smaller quoted companies were fully apparent yesterday, as a clutch of stockmarket tiddlers unveiled either losses or sharply-reduced profits.

On a fairly busy day for company results from smaller groups, five businesses, in a variety of sectors including computer software and prop-erty, revealed a drop in earn-ings in their latest trading periods. All are capitalised at

In some cases, moves have already been made to restructure, either via management changes or asset disposals and injections. At others bad debts and receiverships within the relevant industries are still being cited as reasons for poor performance.

Rentaminster, the Third Market-traded supplier of per-sonnel to construction and shop-fitting industries which has already seen major shareholding and management changes, reported a loss of £753,000 before tax in the six months to end-December, compared with a £222,000 profit.

The pre-tax figure was scored after an exceptional charge of £660,000, caused by a £360,000 bad debt provision, exceptional legal costs and certain other provisions associated with recent management observed.

ment changes.

At the trading level, there was a more modest £63,000 loss (£227,000 profit), on sales of £2.21m (£2.19m). The loss per share was 7.7p and there is no dividend, although, in the wake of the recent changes the board said that it changes, the board said that it believed the group to be

financially sound.

Cit in the same period a year tioned that business of the debts also beatured at earlier, although it is paying a tions remained difficult.

which was also been subject to a refinancing package last autumn. For the year to end-October, the company reported a 25.84m pre-tax loss, compared with a £506,000 deficit. Optim blamed a rise in the group's cost base resulting from bad debts overseas, software development costs, the closure of Butel Technol-ogy and higher interest charges, up from £704,000 to £995,000.

Again, the trading loss was exacerbated by significant exceptional items, in this case, £2.19m, and attributed to a variety of factors, including abortive venture costs and rationalisation expenses. There is a further £320,000

charge below the line for abortive acquisition costs. Optim said that sales in the first tive months of fiscal 1990 were ahead of budget, as was the order book. But it warned that the group was still suffering from high central fixed costs. There is no dividend.
Futura reported profits for the year to end-December down from £452,000 to £161,000

before tax, on sales only marginally ahead at £6.33m (£6.01m). In the first half, however, the group had reported increased losses of £184,000, and there is a second interim dividend of 1.5p

For Anglo-Park, the Winchester-based property group which only came to the stockmarket at the end of last year, the first news could not be described as particularly happy. The company made a pre-tax loss of \$68,000 in the six months to end-December, compared with a £118,000 defi-

Optim Group, a USM-quoted maiden interim dividend of 20 supplier of computer systems, a share.

The company pointed out that the loss was in line with its usual development cycle, which sees the bulk of group profits in the second half. That, said Angio-Park, would also be the case in the current year. However, it warned that "those profits are likely to be less than those achieved in the last financial year," putting the blame squarely on the downturn in the commer-

cial property market. Meanwhile, at Spong Holdings, also subject to a fairly extensive reshaping recently, there was at least confirma-tion of the group's improved fortunes, even if it still turned in an loss for the period of £1.1m for the 14 months to

end-December.
At the operating level and after a small net interest contribution, there was a turnaround from a £328,000 loss in the previous 12 months to a \$459,000 profit. Much-reduced exceptional items of £72,000 cut this to £387,000 pre-tax, against a £845,000 deficit.

The damage was inflicted by a 21.22m extraordinary charge, relating to the disposal of subsidiaries and reorganisation costs. Due to the inherited deficit on the profit and loss account the house. and loss account, the house ware and retail display systems company is still unable to pay dividends but directors say that they are exploring opportunities to rectify this position.

Now enlarged by the acquisition of Hamilton Group, a manufacturer of paint brushes and decorators' tools last autumn, Spong said that it was confident of "a success-ful 1990", although it cau-

Moss Bros bucks trend with 42% rise

DIVIDENDS ANNOUNCED

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. fOn capital increased by rights and/or acquisition issues. §USM stock. §SUnquoted stock. §Third

market company. Afor 11 months, Afor 13 months period. Hirlsh currency. For six months period.

MONTHLY AVERAGES OF STOCK INDICES

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MOSS BROS, the renowned hirer and retailer of suits, suggested yesterday that not all retailers are finding the going tough.Results for the year to January 27 showed pre-tax profits up 42 per cent to 54.1m. The shares rose Sp to

175p.
However, exceptional items, acquisitions and disposals and a swing to interest receiveable distort the figures.

Group turnover rose 23 per

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cent to 251.1m, but the under-lying sales growth on a compa-rable store basis was 8.6 per cent of which inflation represented 3.5 to 4 per cent. In the first quarter of the current year sales were up 11.5 per cent on a like-for-like basis,

Mr Gee sent.

On the face of it group operating profits fell from £2.6m to £1.6m, but Mr Terry Donovan, finance director, said the figures were not comparable. He explained the previous year benefited from operating the Covent Garden store rent free, worth about £850,000; did not include Ceril Ges during the February to June period when it loses money — worth in the order of 2500,000; and had around \$310,000 coming from cession income at the Covent Garden store. Excluding those items, operating profits

rose from £937,000 to £1.

BOARD WEETINGS

Total liet year

DAKS Simpson

...an increase in the

interim dividend which also demonstrates our confidence in the future." Johnny Mengers, Chairman



Principal Group Activities

 Manufacturing — DAKS menswear, womenswear rainwear and leisurewear for UK and export

 Licensing — DAKS clothing and accessories produced locally in major world markets

 Distribution — The 'DAKS Companions' range of accessories

 Contract — Suppliers of tailored clothing to Marks & Spencer

 Retailing — SImpson Piccadilly, London's leading speciality store

Results in brief Half year to Jan. 31 1990 (Unaudited) 5,000

1989 €,000 E,000 36,416 30,960 63,482 Profit before tax 2.501 2.410 5,298 Profit after tex 1,576 1,530 3,311 34, Jermyn Street, London, SW1Y 6HS

Success on all fronts TURNOVER ((C000) PROPIT BEFORE TAX (£ 000) DIVIDENDS (pence) EARNINGS PER SHARE (pence) Turnover up 23.2% Pre-Tax Profits up 42.1% Earnings per share up 32.6%

Dividends up 25%

BEALE INMAN

1990s. 99

Moss Bros

66 These results, and our underlying growth in sales and

profitability, show the strength of the brands within the Group.

I am confident that through the commitment of our excellent

management team and the strength of our balance sheet the

Group is well positioned to meet the growth challenges of the

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which is authorized by the lostions of Chartered Accomments in England and Wales to every on inseres

Ced Gee

Rowland Gee, Group Managing Director

been approved for the purposes of Section 57 of the Financial Services Act by KPMG Pear Marmick MeLintock

igh interest rates, the new Uniform Business Rate and a areas of customer demand are putting the squeeze on Britain's smaller companies. Small and medium-sized

businesses are not the only ones suffering but because they lack the financial and uney lack the linancial and management resources generally available to the larger company they tend to be hit first and hardest. They figured prominently in the sharp increase in the number of receiverships — to 543 in the first quarter of 1990 from 250 in the same 1989 quarter the same 1989 quarter — reported recently by accoun-tants Peat Marwick McLintock At first sight the latest sta-tistics on business failure indicate that the enterprise explo-sion which characterised the 1980s is coming to a bitter end. But several recent studies sug-

gest that business failure is not as simple nor as final as is commonly believed. There are also signs that, while Britain and the rest of Europe are still some way from adopting the more forgiving American approach to failure, attitudes have begun to

The problem facing researchers attempting to gain a better understanding of business failure is that once a company ceases to trade it becomes very difficult to track down. Even if the owners of failed businesses the owners of lanet businesses can be found, they are fre-quently reluctant to discuss what has gone wrong. A clearer picture of the issue of failure is nevertheless starting

to emerge. Because many successful entrepreneurs own more than one business, statistics on the rate of company failures —
most of which are based on
VAT statistics — may overstate the level of individual failure, argues David Storey, research director of Warwick University's Small Business

Centre.

"People who have built up a successful manufacturing business employing about 20 people will not expand that business but will create other companies so that all their eggs are not in the same basket," says Storey. "If the new business does not work out there is no does not work out there is no big loss because liability is lim-ited to that company. This does not mean that the entrepre-neur has failed."

Although it cannot be denied that a minority of business-people deliberately closa down their business to escape their responsibilities to their crediBusiness failures

There's more to it than meets the eye

Charles Batchelor finds that attitudes are changing - but slowly

taxman, for the majority failure is a traumatic experience.
Many businesspeople react to a
failure in business in the same

failure in business in the same way as they do to losing a member of their family, says Allan Wicker, professor of psychology at Claremont Graduate School, California.

For others, though, the experience is less dramatic and it may be inappropriate to describe it as "failure" at all. People may set up in business after becoming unemployed or because working for others palls, find that this way of life does not suit them or the returns are not as great as they

does not suit them or the returns are not as great as they expected and then go back to employment again.

When a company does go out of business owners appear surprisingly willing to admit that they, rather than outside influences, were responsible for the ences, were responsible for the the closure, according to a study by Graham Hall of Man-

study by dramam han or man-chester Business School.

"Overwhelmingly, owners identified problems in opera-tional management, such as under-capitalisation, poor man-agement of debt and inaccurate costings as the main reason for cosings as the main reason for failure rather than factors beyond their control," he says. For many unsuccessful busi-nesspeople failure is just a spur to try again. Eighty four per cent of (an admittedly small sample of) Californian

entrepreneurs contacted by Claremont's Wicker said they

Clarement's Wicker said they would start up again.

In the UK between 15 and 10 per cent of people who have experienced business failure make a second attempt, says John Stanworth, head of the small business unit at Central London Polytechnic. "Independence is addictive. Once you have the tasts for self-employment it is difficult to adjust to working for somebody else again," he notes.

Many bolster this determination to succeed by refusing to talk about "failure." "They say: "We ran into competition. We put the company on ice. We ran the company down," Stanworth explains.

Perhaps more important

Perhaps more important than the way unsuccessful entrepreneurs regard the

THIS IS THE THIRD SWALL BUSINESS YOU'VE FAILED WITH, MR HARDALER. I THINK YOU'RE



demise of their businesses is how they are judged by the outside world. Will people like bank managers and venture

hank managers and venture capitalists be prepared to back them the second time around?.

"If a businessman has failed on one occasion it would make us wary," says Brian Pankhurst, Lloyds Bank area director for south-east Essex, "We wouldn't automatically exclude anyone but we would want as much background as possible. much background as possible on why he had failed. We would also be less inclined to lend on the basis of cash flow

lend on the bests of csan now forecasta."

Crucial to the bank's assessment of the individual would be the way he had handled his business failure and what efforts he had made to pay off creditors. "We would expect him to be open and not to have tried to walk away from his obligations," says Pankhurst.

Some venture capitalists seem prepared to take a similarly forgiving attitude. "It would depend on whether it was the result of profligacy, incompetence or circumstances beyond the person's control," comments David Thorp, in charge of start-ups at 31, Britain's largest venture and development capital company.

31 would attach greater importance than usual to the views of businesspeople work-

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Retail markets.

ing in the same industry as the applicant for finance, he adds. But not all financiers are But not all financiers are prepared to take this view. "We would take previous failure as proof that this is a man to avoid," says Richard Connell, managing director of MM Development Capital. "How could we justify it to our hoard of directors if something went wrong? There are sufficient deals which don't have that compileation."

Crucial to the financial com-munity's assessment of failure is the degree to which the indi-vidual can be held responsible

is the degree to which the individual can be held responsible
for what happened.

"It is easy to say that failure
is always the fault of management but we live in dynamic
times," says Stephen Adamson,
senior insolvency pertner at
accountants Ernst & Young.

The experience of the managers of a number of recent
management buy-outs which
have run into difficulties is a
classic case of decisions overtaken by events, he suggests.

Eighteen months or so ago
both managers and investors
took a view of interest rates
and the level of economic
activity which has subsequently proved over-optimistic.

"Informed investors will not
take a scathing view of management when even very proagement when even very pro-fessional managers can run

into problems," suggests

Adamson.

This move to a more considered view of business failure has been supported by a number of recent legal changes. The Insolvency Act of 1986 removed some of the stigma of bankruptcy by allowing automatic discharge from bankruptcy after two to three years compared with the five-year compared with the five-year period applied previously. At the same time this legisla-

At the same time und legisla-tion and the Company Direc-tors Disqualification Act made it easter to hold directors responsible for their actions. The Insolvency Act also cre-ated the position of administra-tor to give troubled companies more of a breathing space than had previously been available under a receiver. Like Chapter 11, the US legislation which gives companies protection from their creditors, adminis-tration prevents any individual creditor from taking enforce-ment action against the com-pany which would frustrate a

Unlike Chapter 11, though, control of the business does not remain in the hands of the

not remain in the hands of the directors but is transferred to the administrator.

The greater freedom of directors under Chapter 11 appears to reflect a generally more relaxed attitude to business failure in the US. "However robust Americans are in busi-ness, when things go wrong they are more supportive and indulgent," says David Gra-ham, QC, a pariner in insol-vency specialists Cork Gully. "In America there has never been the stigma attached to bankruptcy because the US was a plumering society which wanted to encourage enter-prise."

"My impression is that the US is more forgiving of failure," says William Dennis of the National Federation of Independent Business, the largest US small firms lobby group, "We tend to look at failure as the negative member of a science." the negative result of a scien-tific experiment with no great stigma attached."

tific experiment with no great stigma attached."

In the view of some people involved in the small firms motor in the UK a greater acceptance of failure would bring economic benefits. "If there are no failures then nobody is taking any risks," says Graham Bannock, a small firms consultant. "People like Clive Sinclair (inventor of a range of electronic products) come up with a lot of good ideas — some successful, some not. It is socially desirable for that to happen. Birth and death rates for businesses should go up and down together."

Avoiding payroll problems

andling the payroll system is one of the most demanding administrative tasks facing the small businessperson when be or she starts to take on staff. One businessman was sent some 30 documents running to 503 pages by the Inland Reve-nue and the Department of

Social Security (DSS) when he aigned up his first employee. It is important for the employer to get his payroll-administration right. Not only will this avoid an irate posse of employees querying their pay alips on a Friday afternoon, it will also prevent problems with the authorities.

with the authorities.
Getting it right is the subject of How to Set Up and Run a Payroll System? by Carol Anderson, a manager with accountants Ernst & Young.
There is no simple way of operating Pay As You Rarn (PAYE), she suggests. The same system must be set up regardless of the number of employees. As the system has grown more complex.

grown more complex -employers must also calculate and make sickness and mater-

nity payments - the DSS and the Revenue have become more zealous in finding errors, collecting underpaid tax and penalising employers for mis-

Employers rarely experience problems with clearly identified amounts of wages paid to full-time employees but difficulties can arise with payments in kind instead of cash and also where there may be differences of opinion about the status of an employee, for example, a self-employed of

the status of an employee, for example, a self-employed or casual worker.

In cases of doubt, the safest decision is to subject that particular person or payment to PAYE because refunds can always be claimed, says Anderson.

m. But if there is an under-payment the employer will usually be asked to settle both his and the employee's liability together with a penalty and, under the latest legislation,

Interest en well.

If the sight of all the government leaflets is too daunting, the employer is best advised to ask his accountant to do all the

work, says Anderson. If he does it himself he must leave enough time to do it properly. If he pays his people on Friday he must not leave his calculations until after hunch on that

day, she advises. When possible staff, should be paid on a monthly rather than a weekly basis since this will reduce the number of times the calculations have to be performed. They should be paid by cheque or bank transfer since transporting cash is a dangerous and expensive busi-

If the number of employees justifies it or if computers are already used for other pur-poses, it may prove economic

to computerise the payroll.

However, a computer cannot take over the decisions which will have to be made about what income is subject to tax or the status of a particular

* Published by Kogan Page 120 Penionville Road, London N1 9JN. 172 pages. £6.99 + £1

Charles Batchelor

In brief...

More than one in four small husinesses had to write off a bad debt during the past year, according to a survey commissioned by National Westminster Bank. Of these, one in 10 regarded the effect to have been serious.

Of the companies experiencing had debts 30 per cent said the problem was worse than it was 12 months previously. Almost two thirds of all small businesses now obtain their supplies on trade credit while nearly a half are, in turn, granting credit to their custom-

A surprising finding of the survey was that few businesses only one per cent - had come under pressure from their suppliers to pay earlier, contrary to accepted wisdom.

The survey, conducted in January, covered 1,379 small businesses with an annual turnover of less than film.

msy have an even more damaging impact on small businesses than was initially assumed by its critics, according to revised figures from The Forum of Private Business, a small firms lobby group.

The Forum calculates that

45,000 businesses may have to close because they are faced with a tripling of their rate demands under the new system introduced last month. Its original estimate, made before rate bills were sent out, was that 40,000 firms would be hit. The exceller the business the

higher the rates increase which has been imposed, the Forum said. Businesses with turnover of up to £50,000 face an average rate increase of 31 per cent; businesses with turn-over of £50,000 to £349,000 face rises of 25 per cent while busi-messes with make of £350,000 to

The Forum is pressing for a two-tier rating system to reduce the burden on small firms. On average, rates swall-low up to 25 per cent of small firms' profits compared with just 3 per cent of the profits of public limited companies.

winners of the 1989 Small Firms Merit Award for Research and Technology (SMART) has been produced by the Department of Trade and Industry. The directory, which is being sent to financial and technology transfer organisations, is intended as a source of information for potential invesation for potential inves-

A total of 1,300 companies has applied for the 1990 award compared with just 800 last year. The winners, which are judged for their innovative technology and business potential, receive up to £37,500 to help develop their product or

Available from DTI regional offices or by ringing 01-215 6485.

nationwide chain of 350 Enterprise Centres in branches in England and Wales offering a service to small businesses. The centres are staffed by one or more small business ers known as enterprise man-

This action forms part of Midland's segmentation of business customers into more clearly defined groups. Enter-prise customers are defined as businesses with turnover of up

MA series of two-day seminars on growth strategies for smaller companies will be held in London, Manchester and Cambridge between May and August. The seminars will look at planning procedures, identitying management skills and marketing strategies. Contact Newfavn Training, Freepost, London W2 3BR. Tel 01-262 3202. Fee 2385 + VAT.

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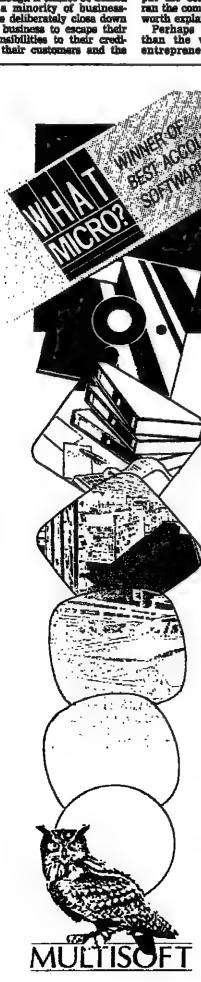
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The assets of this garment manufacturing company are offered for sale by the Joint Administrative Receivers. Principal assets include

• Excellent plant highly engineered for volume blouse production

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For further information, please contact the Joint Administrative Receiver, J. Warnen, Ernst & Young, Lowry House, 17 Marbin Street, Manchester M2 3AW, Tel: 061-953 9000. Fax: 061-834 7117.

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Engineering Business

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The company operates from leasehold premises in West Yorkshire and employs 40 people. Steel Fabrication

40 Employees

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For further information please contact John McLeod or Tim Bluett at Equity & General Finance Ltd, John Scott House, Market Street, Bracknell, Berks RG12 1JB. Tel: 0344 862800. Fax: 0344 862811. Alternatively contact our office below.

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The business and assets of the above North West based company supplying specialist equipment in the radiotherapy field are for sale as

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 The workforce has the expertise to service and recondition cobalt 60 machines used for advanced radiation treatment. Eight cobalt 60 machines are held in stock.

 The company is able to offer spares and servicing support including service contracts, equipment upgrades and radioactive source removal and replacement.

For further information please contact: AJP Brereton FCA, The Joint Administrative Receiver, Price Waterhouse, York House, York Street, Manchester No 4WS. Telephone: 061-228 6541. Fax: 061-228 1429,

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* Five acre leasehold factory, warehouse and offices.

Six leasehold distribution depots.

Two national sales offices.

P Stanley: Arthur Andersen & Co., Bank House.

Tel: 061-200 0297 Fax: 061-200 0362

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Rollstud Limited (In Receivership)

The above company manufactures studbolts and industrial fasteners in Aberdeen and Hartlepool.

 Anticipated Turnover 1990 - £3 million

For further details please contact the Joint Administrative Receiver D D McGruther.

Tel:041 332 7484

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Housebuilding in N East London and the northern Home Counties, operating from leasehold offices at Waltham Cross, Hertfordshire.

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- Approximately 100 units completed and for sale, mainly comprising
- starter and retirement homes. Landbank of 6 development sites.

Furlong Brothers (Chingford) Limited Civil Engineering and road surfacing contractor operating from trashold

- premises at Dunstable, Bedfordshire. 1989 turnovur E9.5 million.
 - Good order book

Atlanta Trust Limited

An institution authorised under the Banking Act 1987.

The company operates from leasehold premises at Lloyds Wharf, London SE1 and specialising in the provision of second mortgage advances to the non-

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For further information please contact: CG Bird, FCA, Price Waterhouse, No.1 London Bridge, London SE1 9QL. Telephone: 01-378 7200 (071-939 3000 from 6 May 1990). Fax: 01-334 5566 (071-334 5566 from 6 May 1990).

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- Recently re-equipped with modern machinery for in house repro-printing and
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BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS KEITH DAVID GOODMAN FCA and PHILIP MONJACK FCA

IN THE MATTER OF

TECHNOST ELECTRONICS LIMITED TECHNOST COMMUNICATIONS SYSTEMS LIMITED TECHNOST STAFF SERVICES LIMITED

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Enquiries to be addressed to the Joint Administrative Receivers Leonard Curtis & Company, Chartered Accountants, 30 Eastbourne Terrace, London W2 6LF Tel: (01) 262 7700 Fax: (01) 723 6059

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KENT SHUSS LIMITED In Receivership

The Joint Administrative Receivers offer for sale the business and assets of this company engaged in the wholesale of ski-wear, accessories and high quality

- SDORES FOOTWARE Lessehold premises in London NW10
- Valuable agencies
- Substantial order book
- Turnover c. ∠1-8M p.s.
- Considerable stocks For further details please contact the Joint

inistrative Receiver: Patrick Wadsted Kidsons Impey & Partners, Spectrum House 20-26 Cursitor Street, London EC4A 1HY

Tel: 01-405 2088 Fax: 01-831 2206

KIDSONS IMPEY Partners



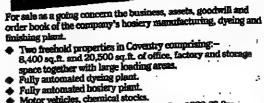
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Superwear Manufacturers

(Coventry) Ltd.

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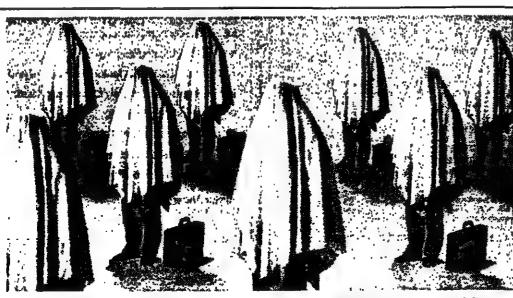
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For sales particulars please contact the Joint Administrative Receivers: JM Sisson and RM Addy, Cork Gully, The Atrium, St Georges Street, Norwich NR3 1AG, Tel: 0603 619425 Fax: 0603 631060.

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(In Receivership)

The joint administrative receivers offer for sale as a going concern the business assets of a sales agent recruits company based in Altrincham, Cheshire specialising within the clothing and textile industry. Assets comprise:

 Extensive database of professional sales agents: European and UK client list; and Stocks of "The Roche Directory".

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COMMODITIES AND AGRICULTURE

Gold rate falls as holidays cut trading activity

A SMALL amount of selling by A SMALL amount of selling by Middle East sources was enough to send the price of gold tumbling by \$3.25 a troy ounce yesterday to \$367.25 (229), the lowest London closing level for seven months. However, traders and analysts suggested that the fall was mainly due to a lack of activity in the market because of holidays this week in Janan

activity in the market because of holidays this week in Japan and continental Europe.

"There has been a confluence of holidays — Easter, Ramadan, the Passover — which has more or less prevented normal bullion trading since the March 26 collapse." Mr Andrew Smith, precious metals analyst with UBS Phillips & Drew, said.
This week is Golden Week in Japan, where there are public

Japan, where there are public holidays on Thursday and Fri-day as well as yesterday. Many continental European countries, including the main gold trading centre Switzerland, have a holiday on May I. Mr Smith said that chartists

suggest the next significant suggest the next significant technical support point for gold remained \$360 an ounce. "Gold is still in No Man's Land," he said.

A survey of leading bullion dealers by the Toronto-based American Precious Metals

Advisers consultancy group found that they all believe the price will stay between \$360 and \$400 an ounce for months and sau an ounce for months to come. "Any surprise move outside this range is likely to be on the downside," said Mr Jeffrey Nichols, managing director of APMA.

Dealers said that participa-tion by investors and specula-tors in the gold market evapo-rated to a large extent following the unexpected \$20 an ounce fall to \$368 on March 26. Many of the dealers are themselves reluctant to take significant positions in the market because they suffered big losses as prices fell sharply. Consequently, trading volume and volatility in the gold mar-ket are both down.

Comex's president goes after 9 months



Arnold Staloff: highly regarded as an innovator

THE RESIGNATION of Mr Arnold Staloff, the president and chief executive officer of the New York Commodity Exchange (Comex), takes effect

as of today.

Mr Staloff's resignation, announced late last week, reportedly stammed from poor relations with trader leadership at the exchange, particularly with Mr Martin Greenberg, a trader who became Comex's chairman last month. Mr Staloff, who recruited to Comex only last July after 16 successful years at the Philadelphia Stock Exchange, is highly regarded as an innovator. He had introduced foreign currency options in Philadelphia and developed

that exchange's computerised that exchange's computarised trading system. But he has been unable to launch any new products at Comer, which has not had a new contract prosper since gold futures in the 1970s.

Mr Staloff's departure signalled increasing instability in the exchange's leadership. Mr Greenberg is Comer's third Greenberg is Comer's third chairman in less than a year and he, along with other staff,

will assume Mr Staloff's duties on a temporary basis. Comex's long-awaited merger with the New York Mercantile Exchange, the energy market, is expected to hail to a consolidated leadership. Mr Patrick Thompson, Nymex president, is a probable candidate for merged entity.

Prospects healthy for **NY futures** in arabica

By David Blackwell

NEW YORK'S arabica coffee futures are likely to rise as the last wave of reaster buying comes into the market for the third quarter, according to E.D.&.F.Man, the London

trade house.

But London's robusta futures will be held down by the arrival of new crops from now onwards, Man says in its spring Futures Review.

The New York market could rally because of limited physical availability of arabicas. Given that the other leading mild producers (mainly central American) have already sold mild producers (manny central American) have already sold most of their 1989-90 crops, demand for Brazilian coffee should rise over the next few months as roasters cover their remaining short-term requireremaining short-term require-ments, says Man. However, it is far from certain whether Brazil will be a heavy seller before the new crop is avail-able in Jane/July.

The London market could continue to get background

support form the unsettled political situation in the Ivory political situation in the Ivory Coast. But the physical availability of robustas will increase in the next few menths as a result of the unexpected record conillon crop in Brazil, and the new Indonesian crop becoming available from May/Jone.

Man, which expects a fairly tight trading range for robustas over the next few mounts, also cites the amount of robusta coffees in European

robusta coffees in European ports and the reluctance of

ports and the reluctance of roasters to increase robusts usage in their blends.

July robusts closed last night in London at £668-a tonne, a fall on the day of £4.

Man is recommending selling cocca if the London July contract reaches £500 a tonne—a level it does not expect the market to hold for very long. July cocca closed last night at £855 a tonne.

"With stocks at around seven months consumption and demand very price sensitive, any hig advance in prices is likely to both adversely affect consumption growth

affect consumption growth and attract considerable trade and attract considerable trans selling," the review says.
Meanwhile Malaysia, the fourth higgest cocon producer, appears more amenable to attempts by African producers to personate it to join the Inter-national Cocon Agreement national Cocoa Agreement. It would probably be in the It would probably be in the interests of Malaysia to remain outside the pact, says Man. But its inclusion would "siter the whole complexion of the pact and give it tremendous extra clout," says Man. For the first time all the major producers would be included, "giving the pact a statute essential for its long-term success."

Mixed reactions to EC price package

Europe's farmers. While in Britain there has been clear satisfaction at an average 9 per cent increase in support prices, the French farmers' union, FNSEA, attacked the deal as "the worst compromise in a long time."

In time."

The package, agreed after two and a half days and nearly a night's negotiation, "respected the initial aims of the Commission" which published its proposals last December, claimed Mr Ray MacSharry, the Agriculture Commissioner. It will freeze process in Ren terms, respect prices in Ecu terms, respect the EC's obligations within the General Agreement on Tarriss and Trade and will belp small farmers adjust to the reforms of the Common Agricultural

THE EC's 1990-91 farm price package agreed in the early hours of Friday morning has provoked mixed reactions from promise rejected by farm minpromise rejected by farm ministers at their previous council on March 26-29, relies on a number of ingenious devices, notably in the cereals and agrimmundary sectors to remive monetary sectors, to remove the political objections of Ger-many, the Netherlands and Greece to the March proposals. However, Mr Henri Nallet, France's agriculture minister, One of the most important of these measures was the commission to reduce the delays in making payments for cereals bought at guaranteed prices into publicly financed intervention from 110 days to 30 days for cereals and to 45 days for dairy products.

For the UK, some observers believe, this could virtually cancel out the 3-per cent cut in

the intervention price due on July 1 under the EC's cereals stabiliser regime because last year's harvest topped 160m tomes. It would be less significant in countries such as Germany and the Netherlands where interest rates are lower. However, for many countries and particularly the UK, adjustments to the Commis-sion's original proposed alter-ations to Green currency rates at which Ecu support prices are translated into national are translated into national currencies — softened the impact of the Ecu price freeza. The package was made politically more palatable to the German and Dutch ministers since there was no revuluation of their Green rates for careals and thus no decrease in dense.

current gap between the Bou and the Green Pound of a third, which would have been on course to eliminate the gap entirely with the creation of the Single Market in 1992. In the event, reductions of 60 per cent were agreed for cereals and 40 per cent for the dairy sector. Officials calculate sup-port prices will rise by 9 per cent, adding £500m to farmers'

income in a full year.

The UK's food price index is expected to go up by fast over half a per cent, with the retail prices index rising by one-tenth of one per cent.

France and Ireland will see the prices of the per cent. an increase in support prices of about 2 per cent for most com-modities, Italy between 1.3 and 3 per cent and Greece between 5 and 13 per cent. Spain, regarded as a strong currency country, had a small revalua-tion of its Green rate, although

vegetables. The Commission estimated

that the total cost of the package, including the measures for small farmers would be Ecu334m in 1990 and Ecu1090m ECUSIAM in 1980 and acting in 1981, well within the guide-lines set for the farm budget. While the UK's NFU welcomes the package, the French con-demned it and German farmers were more cautious.

Mr David Naish, deputy president of the NFU said vestors.

Mr David Naish, deputy president of the NFU, said yesterday that while the package would have no impact on this year's crop it would help stabilise production next year.

Dr Helmut Born, deputy secretary of the West German farmers union, the DBV, said the agreement was better than earlier proposals, although farmers would still face a price cut of about 2 per cent.

Editorial Comment, Page 32

he from

Pets that can lead the way to a dog's life

and thus no decrease in domes-

For the UK, the original Commission proposal provided for an average reduction in the

Farmers who follow the example of their faithful friends will receive few rewards

OGS ARE such grateful creatures. Send them around a 50-acre field to herd a flock of sheep and they will come back and lick your hand. Order them to win arous in almost from pond to bring back a shot pheasant and they will return with the bird and then roll over on their backs in submissive pleasure.

That is why most farmer

That is why most farmers have dogs. But unfortunately they sometimes behave like

they sometimes behave like their peta.

Recently, Mr John Gummer, the Agriculture Minister came back from Brussels with a farm price package for the coming year. By partially devaluing the green pound — the imaginary currency used to calculate import subsidies and export taxes to and from other EC states — the package will raise the guaranteed minimum prices of most UK farm products.

That does not necessarily mean that farm gate prices will rise because some commodities trade at above the guaranteed level. It will, however, raise fall-back prices in the case of fall-back prices in the case of arable crops by 10.7 per cent, milk by 7 per cent, best by 8.5 per cent and sheep by 11 per cent. Provision has also been made to cut the delay in payments for products taken into EC intervention stores from 120 days to 30 days — in other words to restore the timetable. words to resture the timetable which existed five years ago.

Reactions from UK farm leaders have been a hit like those of their faithful dogs. They have metaphorically licked the hand of the minister in undisguised delight. But the reason why he was able to devalus the green pound by 60 per cent of the differential for arabis crops and 40 per cent for words to restore the timetable

dairy products was because he and his predecessors had failed to account adequately for the falling value of starling for several years previously. This thereby denied UK farmers their rightful rewards within

cancel out the 3 per cent cut in

their rightful rewards within the Common Market.

I agree, of course, that last week's negotiations resulted in the greatest improvement, in UK farming prospects for, at least five or aix years. This should, though, be judged against the background of the halving of UK farm incomes in real terms over the last 10 years and alongside the fact that most UK guaranteed prices will still be substantially

FARMER'S VIEWPOINT

By David Richardson

below those in other EC coun-Paradoxically most other agriculture ministers whose countries were already members of the EMS had no green currencies to devalue. Almost the only concessions they were able to wring from the Conthat speeded up payment for intervention sales. They have had to return home with what emounts to a virtual farm price

A few phone calls to farming friends across the North Sea over the week end confirmed what I had suspected - that the thousands of farmers who

WORLD COMMODITIES PRICES

have demonstrated on their tractors in Holland, Germany and France over record months against the prices they have been receiving will be out on the street again soon in protest at what they see as an insulting settlement. European breeds of dog are sometimes more aggressive than their hyothers in these islands.

Meanwhile on a more practi-Meanwhile on a more practi-cal theme I have been studying prospects for potatoes — a crop which does not benefit, or per-haps more accurately suffers, from being part of the EC

regime.
Here in the UK, kind spring weather enabled farmers to plant into excellent seed beds and earlier than for many years. It is not unusual for one third of the main crop to be planted in May. This year it was almost all completed, even in: Scotland, by the end of

harvesting were in fact so for-ward that they were damaged by the severe frosts of mid-April. But potatoes are a hardy plant and most have since recovered. Apart from delaying harvesting, the frost will have had little effect on yields and that may have disappointed

that may have disappointed some growers.

For there can be little doubt that the possibility exists for a humper crop of potatoes in the UK this year and gintled markets mean low prices. As one substantial grower said to me the other day: "What we need is a drought for the rest of the summer to cut the national yield and push up prices." Needless to say, the whole of his crop can be irrigated.

On the face of it he ought not to be worrying about the price of actual potatoes but instead hedging his crop on the

London potatoes futures mar-ket. So far this year, while the UK average producer price for physical potatoes has risen

physical potatoes has risen gently from about £112 per tonne in January to £135 to £140 per tonne last week the futures price for May has fluctuated between £170 and £250.

The fact that the futures price — which admittedly basists on a higher quality than the average consignment traded — is so very different to the physical price is causing concern to many who fear that intures are in danger of distorting the physical market. And although hedging by farmest might appear to be an advisable policy in order to lock in a margin it is thought, although not known for certain because of brokens' confidentiality, that relatively few of the UK's 15,000 potato growers use the 15,000 potato growers use the futures market at all.

commes market at all.

3: One reason may be a lack of understanding of how the system works. Another is cartainly the fear of margin calls which can clearly add up to as much as the principal if you get it wrong. There have been some well-publicised instances in the notate prowing areas of in the potato growing areas of some farmers, and merchants being caught for massive mar-gin, calls and of some being

There is also unesse that a handful of speculators apparently dominate the potato futures market. The Bank of fitures market. The Bank of England investigated allega-tions that speculators had acted as a "concert party" to manipulate prices a couple of years ago and gave the market a clean bill of he lith. Novemb-less, most unsophisticated potato growers do not trust the futures market: preferring to futures market; preferring to sell real potatoes in the con-

ventional way.

If the Government in its recent review of the Potato Marketing Board had abolished that body's statutory powers to control the area grown and allowed a free for all as in other EC countries, more grow-ers would have been forced to ers would have been forced to come to tame with the complications of futures trading. For the present, however, the dream of apparent security has been preserved within the new PMB structure and farmers seel that their markets will still be supported, about from their own contributions, and prevented from falling to disastrous levels. If drought does not materialise and 1990 produces the massive crop that appears possible that belief may wall be tested.

BRITISH SUGAR

TWO: weeks ago in Farmer's Viewpoint I discussed farmers disillusionment with the monopoly processor of sugar beet, British Sugar, a Beriaford International subsidiary. liary. Tested that In so doing I suggested that British Sugar had sold 'C' sugar to J H Raynor, another Berisford company at below world price, thereby leaving best growers at a disadvantage and that \$1.78m had yet to be paid to growers on account of

to me by British Sugar and confirmed by the NFU that all monies relating to 'C' sugar for past years have been paid and that payments for 1989-80 are not all yet doe.

MARKET REPORT

COPPER declined sharply in the morning pre-market on the LME on aggressive trade and commission house selling, which appeared to be linked to options positions, traders said. The trend factors and expectations of a steady build-up in warehouse stocks on both sides of the Atlantic in the short term. The market recovered a little, but had wiped out last week's gains by the close. LME stock figures are due out today. Prices were well down on Comex by midsession. Zinc prices held steady as dealers awaited US Mint tender for 5.8m lbs of

London Markets

SPOT BLANCETS		
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Premium Gasoline Gas Oli Manua Funt Cili	\$216-218 \$161-162 \$83-84	+2.0
Heavy Fuel Oil Nephtha Petroleum Argus Estimates		-1.0
Other		+ er -
Gold (per troy oz) \$ Silver (per troy oz) \$ Platinum (per troy oz) Palladium (per troy oz)	\$367.25 492c \$468.75 \$117.00	4.85 -1.85 -1.85
Aluminium (free market) Cooper (US Producer) Leed (US Producer) Nickel (free market)		-8.0 -8.6
Tin (Kuela Lumpur market) Tin (New York) Zing (US Prime Western)		-0.23 +3.00
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	111.53p 233.96p 100.50p	-0.55° +0.14°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	e\$382.61 \$462.01 £360.50	-2.40 -1.50 -1.50
Berley (English feed) Make (US No. 3 yellow) Wheet (US Dark Northern)	£108.5 £140x £118.25y	+2.00
Rubber (Jun)♥ Rubber (Jul)♥ Rubber (KL RSS No 1 May	57,25p 57,75p) 229,5m	+1.0
Coconut oil (Philippines)§ Pain: Oil (Malaysien)§ Copra (Philippines)§	\$360.0v \$265y \$230y	*1.00
Soyabears (US) Cotton "A" Index Wooltope (84s Super)	£175u 84.10c 562p	+2.00
E a tonne unique otherwise e-cents/to, r-ringgit/kg, x-lu		_
	w w km/kd	

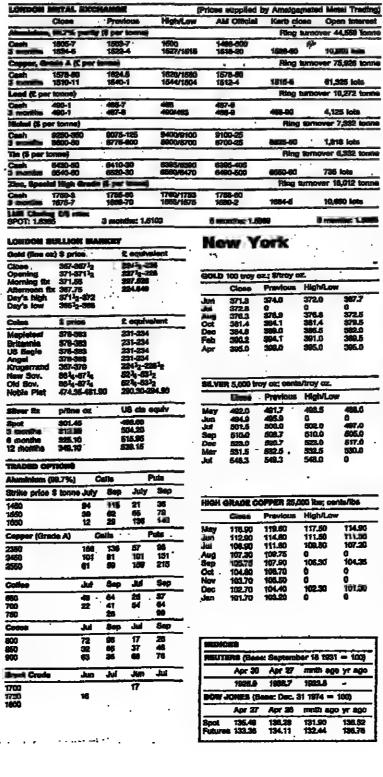
Aug. v-May/Jul. w-Apr/May. z-Jun/Jul y-May. trom a week ego. WLandon physical metal for May delivery. In the morning the market continued last week's buil trend against background of a tight concentrate LME June supplies. But after three-month metal reached \$1,680 a tonne prices eased slightly with copper. In Chicago soyabeans traded lower by midsession pressure from larger than expected deliveries against May contracts, indicating weak demand tor cash beans. Some traders believe it is only a matter of time before bearish factors like the

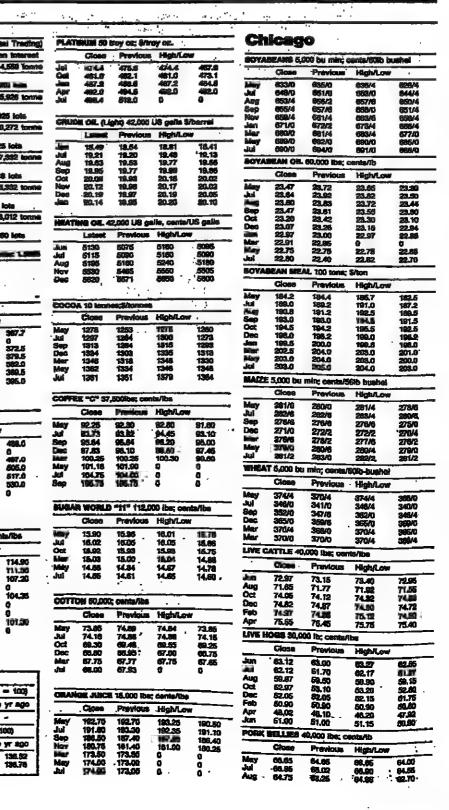
	- Lond	n POX	(\$ per ton
سمار	Close	Previous.	High/Low
	352.00	351.60	355.00 346.60
Aug	359.40 365.00	360.60 364.80	358.00 352.60
Dec	340.00	340,40	337.00 337.00
Mar	329.60	200,40	329.00 328.00
	328.00	326.80	326.00
White	Close	Previous	High/Low
Aug	454.0	454.D	455.5 452.0
Oct	416.0	417.0	417.0 415.0
Dec Mar	407.0 402.5	407.0 403.0	405.0 402.0
Turnove White 42		FTT (5430)K	ots of 50 tonnes.
		per tonnels	Aug 2558, Oct 23
		25, May 2	
CRUDE	08 - 5		
			5.0mm
			
	Lete	R Previo	us High/Low
Jun	Leto:	Previo	us High/Low 17.32 17.15
Jun Jul	Lete	17.15 17.54	us High/Low
Jim Jul Aug Sep	17,23 17,83 17,82 17,82	Previo 17.15 17.54 17.75	us High/Low 17.32 17.15 17.71 17.54
Jun Jul Aug Sep IPE Inde	17,23 17,83 17,82 17,82	Previo 17.15 17.54 17.75	17.32 17.15 17.71 17.54 17.92 17.79
Jun Jul Aug Sep IPE Inde	17,23 17,83 17,82 17,82	17.16 17.54 17.75 17.75	17.32 17.15 17.71 17.54 17.92 17.79
Jun Jul Aug Sep IPE Inde	17.23 17.83 17.82 17.90 x 17.06	17.16 17.54 17.75 17.75	us High/Low 17.32 17.15 17.71 17.54 17.92 17.79 18.00 17.80
Jun Jul Aug Sep IPE Inde	17.23 17.83 17.82 17.90 x 17.06	17.16 17.54 17.75 17.75	17.32 17.15 17.71 17.54 17.92 17.79
Jun Jul Aug Sep IPE Inde	17.22 17.83 17.82 17.90 × 17.00	17.15 17.15 17.54 17.75 17.75 17.28	us High/Low 17.32 17.15 17.71 17.54 17.52 17.79 18.00 17.80 3/hor 158.00 158.50
Jun Jul Aug Sep IPE Inde Turnover GAS OU May Jun	17.22 17.83 17.83 17.90 x 17.00 x 17.00 c 6724 (2 - IPE (_attest	17.16 17.16 17.54 17.75 17.75 17.28 1378)	us High/Low 17.32 17.15 17.71 17.54 17.92 17.79 18.00 17.80 Shor High/Low 158.00 158.50 154.00 152.50
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Jum Juli Aug Sep IPE Inde Turnovei GAS Off May Jun Jun Jun	Later 17.83 17.92 17.90 x 17.00 x 17.00 17.00 150.00 150.00 150.00 150.00 150.00 150.00 150.00 150.00	Previous 17.15 17.15 17.54 17.75 17.25 17.28 17.25 17.25 153.25 153.25 153.26 153.00	us High/Low 17.32 17.15 17.71 17.54 17.92 17.79 18.00 17.80 3/tor High/Low 158.00 158.50 158.00 158.50 158.23 152.50 158.23 152.50
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Jun Jul Aug Sep IPE Inde Turnovei GAS Oti May Jun Jun Jul Aug Sep Oct Nov Dec	17.22 17.83 17.82 17.82 17.00 × 17.00 × 17.00 × 150.00 150.75 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25	Previous 17.15 17.54 17.75 17.75 17.25 17.26 157.25 157.25 153.26 153.26 155.00 157.00 158.00	us High/Low 17.32 17.15 17.71 17.54 17.72 17.75 18.00 17.50 Short High/Low 158.00 158.50 154.00 152.50 154.00 152.50 158.25 152.50 158.25 152.50 158.25 158.25 158.25 158.25 158.25 158.25

East Africans were firm to dearer white medium Kettysta met a more selective anquiry at irregular rates following quality. Plainer test showed little change on balance. Ceylons were well supported and tended dearer with quality. Otherwise tests met fair demand but prices proved irregula and often easiler. Qualiticins: quality 220p 220s. medium 14th c14th. low medium 98p and order dealers.

_					-
		- Leni			88
	-	Com	Previous	Water	£/tonne
	May	897	870	High/Low 848 828	
	أندال	866	046	867 RS1	
8	Bep Dec	873 867	902	864 866 902 886	
_	Her	906 919	880 °-\ 814	915 908 932 931	
	Jul	934	925	945 930	
) ו	Tumov	er; 5181 (6600) lots	of 10 tonnes Rs per tonn	
•	25 FG 0	OT AUT 2	LIVES.S41	His per tonin 10 day ave	e). Dully ruge for
96	Apr 30	(1046.90)			
	COPPE	- 100	den POX		E/lente
d		Close	Previous	High/Low	
_	May	655	661	660 643	
	Sep	668 678	672 681	689 658 677 668	
	Nov	891	685	690 686 704 668	
	Jen	701 718	706 721	716 713	
	May	742	735	734	
	turnove ICO in	r: 5462 (9	ri20) lots o	f 5 tonnes	and for
e)	Apr 27	Сопр. с	telly 73.53	(73.56), 15 d	say aver
-	age 75.	55 (75.36)	-		
	POTAT				Chonne
	-	Close	Previous	High/Low	
	May	228.9 130.0	243.0 117.5	234,0 225.0 126,0 125.0	
_	Apr	194,9	180.0	201,0 190.0	
_	Turnew	er 355 (18	6) lots of 4	io tomes.	
	SOVA	MAR NO	AE - BPE		£/tonne
		Close	Previous	High/Low	
	Aug	121,00	130.00	131,00	
ED,	Oct	135,00	TOLLED	135,00	
_	Turnove	or 15 (72)	lots of 20	torries.	
el	Shirion		100 - BF	# #45/fee	lex point
_	-	Close	Previous	High/Low	TEA DOWN
_	May	1285	1270	1284 1285	
	Jul	1112	1095	1112 1000	
	Oct Jam	1210	1200 1230	1210 1196 1230 1230	
_	Apr	1250		1230 1230	
_	BFI	1361 er 155 (40	1375	1361 1361	
20	- William	= 190 (4D	-,		
_	25410	S - SFE			£/lotne
	Wheat	Com	Previous	Hightow	
	May	116.70	116.80	17.25 16.70	1
	Jun Sep	118.70 112.80	110.96 110.96	19.25 18.80	
	Nov	115.80	114.00	15.80 14.60	
	Mair	118.96 123.00	\$17.98 120.90	18.80 22.20 22.00	1
_	May	125.75	123.90	25.50 24.40	
_	-	Close	Provinces	High/Low	
ı		104.00	104.40	104,00	
ŀ	Sep Nov	110.60 115,15	109.15 113.15	110.80 110. 114.75 114.	
1	May	121.90	119.90	121,50	_
1	Turnove	er; Wheet er lots of	250 (500),	Barley 73 (3	46).
ı				•	
ļ	PiQS -	BFE	(C	ech Settleme	nt) p/kg
1		Close	Previous	High/Low	
ļ	Jun	127.5	128.2	127.0	
I	Oct	121.0 122.0	110.0 121,0	120,0 119,0	

Turnover 130 (125) lots of 3,250 kg



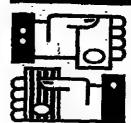


Charles Control

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FINANCIAL TIMES



Rising interest rates have created a happy hunting ground for factors in the UK and abroad. However.

there are signs that clients are marking time instead of expanding. In addition, the increase in bad debts is highlighting the need for caution, says Charles Batchelor

dog's in the front line of risk

rare financial services which, in theory at least, should be almost recession-proof. As interest rates rise and company cash flows come under pressure businesses should be in even greater need of the advances which the factors provide against invoices. Industry statistics compiled

by the Association of British Factors and Discounters show that up to the end of 1989 this argument held up. The com-bined turnover of companies serviced by the association's 11 members rose 24 per cent last year to £11.5hm, continuing the rapid growth rates of much of the 1980s. The number of companies making use of factoring and invoice discounting rose by 15 per cent to 7,507. Factoring has also expanded

on a worldwide basis, rising by 18 per cent to \$190bn in 1989, according to Factors Chain international, which links fac-tors in 35 countries.

However, the optimistic note set by these statistics is unlikely to be maintained in the UK in 1990 amid growing signs that high interest rates are forcing many companies to postupus experient pales. If postpone expansion plans. If companies are marking time instead of expanding they have

FACTORING is one of those less need of the cash injection provided by the factor.

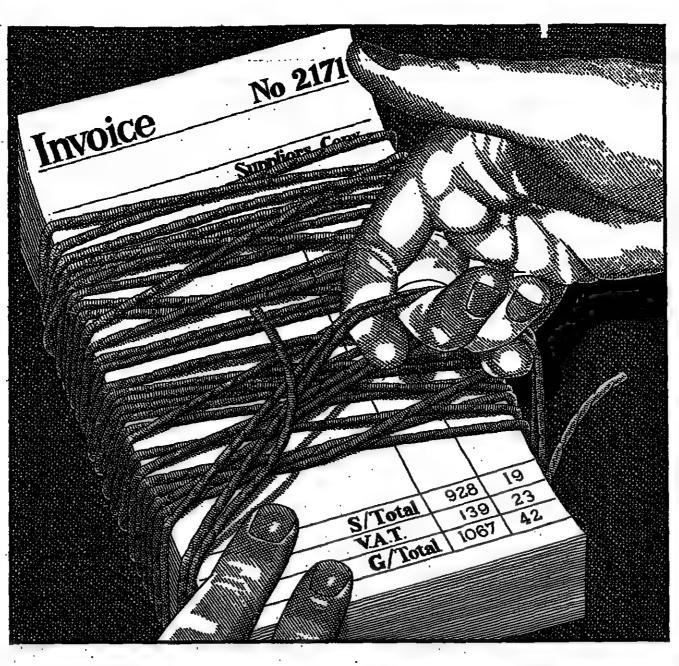
Mr. Allem Welker, associate director of H&H Factors, says: "1990 will be a tough year for us and for the industry. We are in the front line when it comes to risk because most of our ch-ents are young companies which are highly geared. We are taking a lot more care with our portfolio of clients."

The need for care has already been demonstrated in already been demonstrated in the ABFD's figures for 1989. They revealed a 44 per cent increase, to 55m, in the value of had debts absorbed by mem-bers and a 41 per cent rise in UK debtors where legal action was in progress.

UK debtors where legal action was in progress...

BoyScot Factors began to notice the downturn in the autumn of 1989 and while business has picked up again in the first quarter of this year bir John Butterworth, managing director, "expects a difficult period in 1990. "Fligh interest rates force companies to destroy and to sell property and stock and to self property and subsidiaries so their need for working capital declines." In the slightly longer term, though, Mr Butterworth remains optimistic of an

upium. "After about a year the impact of high interest rates feads through into balance



FACTORING

sheets. When bank managers get to see these balance sheets they tend to raise their eyebrows and suggest their customers might need factoring. My experience of two previous recessions has shown that that recessions has shown that that is a happy hunting ground for factors. Factoring may prove to be resistant to the downturn but it has had a long battle to establish itself in Britain as a respectable form of finance. When the technique was imported into Britain in the 1960s from the US — where it was, and still is, confined largely to the textile trade — it won an unfortunate image. In won an unfortunate image. In the early days too many unsound businesses were

received a name for being a "lender of last resort". Present-day factors reject this label and point out that this label and point out that factoring is a perfectly respectively method of financing a company's growth by making use of an asset which the banks tend to overlook — the unpaid involces a company has issued to its customers. By closely monitoring his client's sales ledger the factor can advance funds against an asset other lenders consider too other lenders consider too risky.
Full-service factoring not

only involves the provision of funds — up to 85 per cent immediately and the rest when

nadig side transportating the lattice of the first transportation of a first specific contract to a comment of the specific contract to the specif

also take over his client's sales ledger, send out invoices and make sure the bills are paid, assess credit risks and insure his client against bad debts.

The client is saved the expense and trouble of maintaining his own sales accounts department; of waiting for his customers to settle their bills; and of chasing up late payers. He avoids the bind of winning new orders which his bank manager refuses to finance.

The negative image of factor-The negative image of factoring has dimmed over the years
as the banks have moved into
factoring — most of the members of the ABFD are owned by
UK clearing banks — and as

the industry has grown. Even so, many old school bank managers and accountants still retain their suspicions.

Much of the growth of recent
years has come from invoice
discounting — which is the relatively straightforward service of proving cash against invoices — and not from full-service factoring. The volume of sales handled under full fac-toring agreements rose 15 per cent last year to 24.8hn while invoice discounting increased

by 32 per cent to £5.6hn.
Invoice discounting tends to
be less profitable than full factoring because it provides less
of a service but it is an easier
business in which to get

In this survey

□ New players have joined the scene and the competition is florcer; How a factor assesses potential clients; The three main

Case studies: Avalon Stuart - rescued from the brink, and Printform Plastics — a formula for added success \square Overseas experience: Italy, France and the US .

Illustration by Robin MacFarlan

started. Invoice discount clients retain control of their sales ledger so, unlike the factor, the discounter does not have to set up the systems and employ staff to administer thousands of client accounts.

RoyScot Factors, which was set up from scratch in September 1986 by Royal Bank of Scot-land to offer both factoring and invoice discounting, has expan-ded its business rapidly over the past three years but it still does not expect to move into profit until this year. A pure invoice discounter could expect to move into the black more

lt is partly for this reason that many of the recent arriv-als on the factoring/invoice dis-counting scene — Schroders Discount and Union Discount Invoice Financing (UDIF) among them - have speci-alised in invoice discounting.

The growing importance of invoice discounting was recognised last January in the change in the name of what was previously known as the Association of British Factors to the Association of British Factors and Discounters. The association had come under pressure from some of its members to make this change. One reason for this decision was a concern that unless a change was made the receivables financing industry would frag-ment. (A second organisation, the Association of Invoice Factors, already represents 10 much smaller factoring compa-

The arrival of new speci-alised invoice discounters has been met with a less than enthusiastic welcome from the established factors. They have seen pressure on their margins as the newcomers fight to establish themselves in the market. They also face the prospect of losing their old-established clients to the invoice discounters once the client has discounters once the client has reached a reasonable size. The traditional pattern is for small companies to drop full factor-ing once they are of sufficient size to handle their own sales ledger. Many would then transfer to the same factor's invoice discounting service.

One concern of the established factors is that the new-comers will run a greater risk of being hit by financial prob-lems or even fraud among their clients. Since the invoice

discounter does not handle his client's ledger he is less well placed than a factor to keep a close eye on how the business is being run, the factors argue.

This may be so but even conventional factoring has its problems. One small factor, Clifton Mercantile, was recently pushed into receiver-ship after the discovery that a client had been writing bogus invoices against which it claimed cash. Most of Clifton's clients have now been taken on by Chancery Factors. "We had to move very fast because obviously the cash flow of the other clients was heavily affected," says Mr Martin Forman, Chancery managing

director.
Such setbacks apart, the fac-toring industry has been trying hard to broaden the range of its services. The impetus comes in part from the factors themselves who are seeking to add value to their basic service and partly from their banking parents keen to obtain the advantages of "cross-selling" a range of bank services.

Recent innovations include:

The launch, earlier this month of a "cash flow consul-tancy" service by Century Facfors. This will involve a review of how clients handle their debtors to improve credit con-trol, minimise bad debts and increase cash flow.

The use by Union Discount Invoice Financing of its invoice discount service to help clients make acquisitions. UDIF discounts the target company's invoices for the acquirer and can meet between 40 and 90 per can meet between 40 and 90 per cent of the purchase price.

A move by companies such as Berisford Factors and H&H Factors to offer other trade finance services such as confirming bills and providing stock finance. Venture Factors offers development capital alongside factoring while Hill

alongside factoring while Hill Samuel Commercial Finance provides an invoice discounting and secured lending package.
Whether these attempts to "customise" what some factors concede is a commodity product are successful remains to be seen. Many factors are be seen. Bally factors are reduced to talking about "quality" when asked to describe their competitive advantage. Selling this idea to the customer will be one of the challenges of the next few years.

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International Factors

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With the additional problems and risks associated with high interest rates the last thing a company needs is to increase its borrowing. For growing companies the problems are even more acute.

International Factors can actually reduce your borrowing costs by speeding up your debt turn and eliminating the time spent chasing payment. We will also free you from worry about bad debts. We will credit check all new and existing customers on your behalf and then

guarantee to pay 100% of credit approved sales. We will even look after the administration of your sales ledger so you can concentrate on running your business.

With eleven offices throughout the UK and twenty five associated companies world-wide. staffed by professionals, we're ready to look after your needs both in the UK and internationally. Find out how our range of services, supported by Factel our on-line information service, can become a major factor in your success.

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ASSESSING CLIENTS

Credit where

credit is due

AT 9.30am on most mornings a small team of senior executives

meets in the offices of Interna-

tional Factors in Brighton.

East Sussex, to consider appli-

cations for one of the compa-

ny's factoring services. On a Wednesday earlier this month Mr Brian Abbott, factor-

ing director at International

and four managers from the operations, business develop-

departments, sat down to con-

sider three new business pro-posals and two applications

from existing clients for an

Elsewhere in International's

offices the company's 70-strong team of credit controllers,

mostly women, were on the

ents to make sure they had

paid their bills on time. The

computerised system triggers phone calls, letters and solici-tors' letters to the 61,000 cus-

tomers of International's clients depending on the extent of

The purpose of the credit committee meeting under Mr

Abbott is to decide whether the

companies are attractive prop-

ositions and to set the terms on which the deals might be

done. International, owned by

Lloyds Bank, is Britain's largest factoring organisation but similar routines are followed at most other UK factors. Interna-

most other UK factors. Interna-tional has 400 employees and provided factoring services to 1,381 companies with combined turnover of £2.3bn in 1989. The first company to be con-puters and computer software. Computer distribution is risk-ier than some businesses because of the large number of commuter residers which have

computer retailers which have sprung up — and failed — in recent years but the company:

in spession appears to be well

The business is just three months old and has notched up-sales of only \$280,000 but it is a subsidiary of a larger group

which has agreed to provide guarantees. The average value

of the company's invoices is £2,000. This is a plus point

any delay in payment.

increase in their credit limits.

nt (sales) and accounting

to be a problem with the com-

puter company but Mr Abbott is concerned about its cus-

tomer list. As a new company

it has only dealt with a hand-ful of customers. Half of them

are judged a good credit risk

but the remainder are not known to International's credit

department so will need fur-

ther checking. A second diffi-culty is the company's sales forecast of £3m, which appears over-optimistic. If International

bases its offer on these figure

and the sales target is not reached then the factor will

not make a profit and may not

even cover its costs. A further

complication is that the Inter-

national team believe that

another factor is also hidding

They decide that the com-

pany is an attractive proposi-tion but that they need to build

in safeguards in case the sales

forecast is not met. They propose charging a fee of 1.05 per

cent for handling the company's sales ledger but say they will review this figure after six

months to make sure sales are

increasing according to plan.

They will also offer to pro

vide 80 per cent of the value of

the company's invoices - 85 per cent is the top rate to

established or very sound companies - at a rate 2.5 per cent above Lloyds Bank's base rate. This is also a figure which takes into account the likeli-

hood of another factor bidding

tions: that the computer com-

pany's parent group provides the promised guarantee; that

no single customer accounts

for more than 35 per cent of

the company's sales; that intra-company sales and contra accounts (dealings with cus-

tomers who are suppliers) are excluded; and the parent group

provides consolidated quar-

terly management accounts.

The second company for con-

sideration is a slightly less attractive proposition, it has

achieved turnover of nearly 2300,000 in its first year of trad-

ing, supplying equipment for the construction industry, and is forecasting a rise in its sec-

The company has a reason-able spread of customers and

has been recommended by an existing factoring client of international's, which is in its favour. But the management

does not appear to be particu-larly sophisticated in financial terms and once again the sales

forecast appears too optimistic. Mr Abbott and his team decide

to offer the factoring service at

2.5 per cent and to charge 3 per cent for the cash advances.

The two companies which have applied for an increase in their credit limits are both cli-

ents of International's invoice

discounting service - they only want cash against

invoices and not a full factor-ing service. Both their applica-

ond year to nearly 21m.

This offer has four condi-

for the business

New players have joined the scene, says Charles Batchelor

Fiercer competition ahead

crowding on to the factoring scene over the past 12 months attracted by the rapid growth of the sector during the second half of the 1980s. Following several years during which the large UK clearing bank-owned factors have been consolidating their position in the market, the new arrivals have a more cosmopolitan banking

Most recent of the new arriv-Oxford-based invoice discounting arm of the Schroders merchant banking group, which opened for business last November. The other new entrants include:

m Allied Commercial Finance, the invoice discounting subsid-iary of Allied Irish Bank. Allied began trading last June with the aim of supplementing the bank's conventional corpo-rate lending and targeting companies in the £1m to £100m-turnover range as well as helping finance manage-

De Lage Landen Financial Services, a subsidiary of Rabobank Nederland, the Dutch co-operative bank. De Lage Landen set up at the end of last year to offer domestic and export factoring and invoice discounting. It plans these services alongside its established leasing business. Wenture Factors, which is owned by the United Bank of Kuwait. Venture Factors was established in March 1989 and offers factoring and invoice dis counting in conjunction with development capital funding and import confirming.

Hill Samuel Commercial

Finance, part of the TSB Group. This company is not a new arrival to factoring but represents a relaunch of the TSB's UDT Commercial

inance operation. The new arrivals have a bias towards invoice discounting at the expense of full service factoring and follow the trend of providing factoring and/or dis-counting as just part of a package of financial services. It is partly for this reason that the new companies rarely include the term "factoring" in their titles, opting instead for broader labels such as "com-mercial finance" and "financial services". Such titles not only

still attaches to the name of factoring in the eyes of some easy, however. "Differentiation potential customers.

The new arrivals have increased the fierce competition among the established players but the market continues to be dominated by clearing bank-owned factoring houses. Lloyds, the smallest of the traditional "big four" clearers, has the largest presence in this sector through Alex Lawrie Factors and Interna-Honal Factors.

National Westminster Bank owns Lombard NatWest Com-mercial Services while Midland has Griffin Factors. Barclays, which withdrew from factoring in the mid-1980s returned in 1987 with the acculation of a 75 per cent stake in Arbuthnot Factors, now renamed Barclays Commercial Services.

The banks are the natural parents of the factoring companies because they are among the few organisations in a pos tion to provide the large of amounts of finance which the factors need to support their clients. Some bank ma retain a suspicion of factoring in spite of all the urgings of head office. They are reluctant to recommend it to customers because by so doing they will reduce the size of their loan book and ultimately the man-ager's year-end bonus. Some banks have introduced

schemes to overcome their managers's reluctance to dilute their loan book with factoring.
Royal Bank of Scotland last
mouth launched its Cash Flow
Scheme to allow its managers
to offer a full factoring service
while weightsining the acquired while maintaining the secured lending arrangement.

The arrival of the new players in the factoring market is forcing the established bankowned factors to respond and become more flexible. But will this be enough to see off the challenge? The clearing bank-owned factors have less free-dom of action and may, for example, be reluctant to provide cash against invoices at an interest rate which undercuts the parent bank's loan rate, their critics claim. Some experienced factors

believe the market will polarise into two distinct segments the clearing bank-owned companies who use their size and resources to provide a

problem when what you have is basically a commodity product," says Allan Walker, associate director of H & H Factors, which is jointly owned by Trade Indemnity, the credit insurance group, and Heller (Overseas), the financial ser-

H & H, which will be renamed Trade Indemnity-Heller in June, is building up its northern office in Stockport to be closer to its regional clients. It is also considering expanding the credit insurance ment of its factoring service with the help of Trade Indem-nity and of broadening its financial package to take in areas such as stock finance, letters of credit and the availa-ation (endorsement) of bills.

in concentrating on the larger company. Security Pacific Business Finance has been rethinking its involvement in this market, says Mr Stephen Welton, chairman. "We recognise we can't compete with the clearers head on so we are try-

ing to target larger clients. The most recent arrivals on the UK factoring scene have started up at a time of economic downturn and a tough-ening of the competitive cliening of the competitive cli-mate so it remains to be seen whether they can establish a position in the market. "The UK clearers are quite good at defending their patch," notes Mr John Butterworth, manag-ing director of Royscot Factors, part of the Royal Bank of Scotland group. The survival of the newcomers will depend on their product development and marketing skills."

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ex. lors, 7 North Street, Belfest.

cent of the order value. If it

exploits the factor's services to the full a small company can

spare itself the cost of normal

ales ledger staff. Companies may want to

keep track of their sales ledger, even after they have handed it over to a factor. They can usu-

ally do this by joining the fac-tor's on-line computer system. Most leading houses these days offer a direct link from the old

Paul Melly on the services offered by factors

The need for cash flow

A NEED for cash is often the main reason for a company to turn to a factor but sales ledger management and credit profection are equally impor-tant parts of the service offered. They can save time and costs and minimise expo-sure to had debts.

Factors offer three main sercices, often combined in a single package; management of the client's sales ledgers and collection of payments against invoices, credit management and vetting of the client's new customers, and funding up front against invoices, or

invoice discounting.
Inevitably, at a time of high interest rules and fear of bankruptcy, when banks are more cautious about lending to business, many firms look for new sources of cash. Their own customers may be delaying pay-ments until the last minute. What that executive often

fails to realise is how impor-tant efficient credit and sales ledger management is in avoiding those cash-flow pressures.

Many people who set up a business do not pay sufficient attention to invoicing and colreflect the wider ambitions of the newly-established groups; the newly-established groups; they avoid the stigms which inche markets. Developing tor of the Kallock factoring you cash equivelent to 85 per

company. While production and sales strategy are priority areas, too many firms skimp on credit control and ledger administration.

He finds many would-be clients who approach his firm because they face cash-flow pressures do not like to admit-their administrative systems ler strain.

This is less true in export business, where people expect to encounter problems in chas-ing up payments from abroad: perhaps half those who ask Kellock about factoring their export business mainly want ervices other than finance. They want someone else to take on the hassle of chasing up payments from abroad, build in foreign exchange pro-tection and provide credit protection against bad payers

overseas. But when it cames to domes tic UK business, many small firms seem unaware of the

savings they could make by leaving this side of the busi-ness to a factoring company. In fact, after sending out your invoice to the customer you can forward a copy to the factor who will take care of everything else and advance

allows him to monitor invoices, payments and the amount of funding available under his finance facility at

begins to undercut the attraction of factoring's traditional service strengths.

if modern office technology makes it easier for companies

ent's personal computer into their own databank. This

Confidentiality the attraction

riding a wave of explosive growth in demand for their services as industry tries to compensate for the new caution of nervous banks.

While demand for all-round

full factoring services climbs steadily, there has been a spectacular surge in straightforward discounting of invoices from large firms which want to strengthen their cash flow without damaging relations with their clients. High inter-est rates have put pressure on everyone, particularly compa-nies selling to a wide range of small buyers who delay pay-ment for as long as possible. The simple provision of

finance against outstanding invoices is perticularly attractive for companies with the resources to maintain proper credit controls of their own. Generally, these are bigger groups than those which use factors. They do not need all the more expensive service extras factoring offers and they

extras factoring ofters and they prefer to maintain their own contacts with customers.

Unlike a factor, a discounter does not require clients to disclose its interest on the invoices unless it is for an export shipment. Factoring has still not entirely shaken off the stigma, however undeserved, of last-resort finance for the of last-resort finance for the company in crisis. This makes some leading industrial names wary of using it and the dis-counters have been able to make the confidentiality of their service a selling point.

"Invoice discounting is a good option for a company in terms of cost and in terms of running your own sales ledger," says Mr Roger Taylor, joint managing director of Union Discount Invoice Financing. He deals only with firms whose turnover is around £1m

a year, or more.

Big factoring groups will often take on clients who can offer only £200,000-£250,000 of husiness each year. There are factoring houses which speci-alise in assisting much smaller

What generally decides the minimum size of potential cli-

ment time. Firms too small to generate this sort of revenue are not worth looking at,

on a particularly tight margin, which is only they often focus on the hig clients who can generate a compensating volume of business. Mr Taylor expects his UD Invoice Financing subcidiary to handle £300m-£500m in sales turnover this year. But his firm's income from that will not even reach £10m. Some factoring competitors

any one time. It will be interesting to see whether the gradual computerisation of banking services and the spread of home banking to the small business areas cuts because the small business.

makes it easier for companies to run their own sales ledgers and to plug into outside credit checking services, the factors may have to rely more than ever on the provision of bad-debt protection and, most of all, finance up front as their main selling points.

INVOICE DISCOUNTING

ents is cost: Kellock, for example, needs to earn about 25,000 a year in fee commission to justify taking on a client and providing the relevant services, back-up and manage-

suggest there may be dangers in relying on invoice discounting. Kellock commercial director Mr Ian Fitz-Harris says dis-counters will find it harder to chase up payments owing to clients who go bankrupt, because they lack the up-to-date control of the ledger

njoyed by a factoring house. Naturally, Mr Taylor takes a different point of view, although UD Invoice Financing has only 22 staff members to run its business and supervise clients. He says his firm rigor-ously checks a firm's credit and ledger management before and lenger management before taking it on as a client. And his team regularly visits all cli-ents to make sure they are keeping up standards. "We may even terminate a client if we don't feel that they are

we don't reer that they are administering what is strictly our property in the right way."

Complex technical goods pose difficulties for discounters as well as for factors because payment is subject to so many conditions: there is usually a period of after-sales service built into the contract, and often spare parts, too. And the buyer may well hold perfor-mance bonds or other rights which make payment against the sales contract subject to strict conditions. Says Roger Taylor: "We would not do capi-tal equipment in any form whatsoever."

INVOICE discounters are still

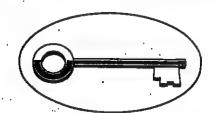
since it means international would not be handling large numbers of very low value invoices which would be costly unless sure of rapid growth. Invoice discounters operate and time-consuming International's sales team have looked at the company's accounts and cash books to see that PAYE and VAT payments are up to date. In the event of problems they do not want the inland Revenue or Customs

and Excise to step in as preferential creditors. They have taken a close look at the company's dealings with its bank, which is not Lloyds. They look at the state of its bank balance and check what charges the bank has on the company's assets. When a fac-tor becomes involved with a

company its bankers will usu-ally want to reduce the size of the overdruff because the sales ledger no longer forms part of its security. None of these issues appears

tions are approved . Charles Batchelor

Your Assurance of Quality



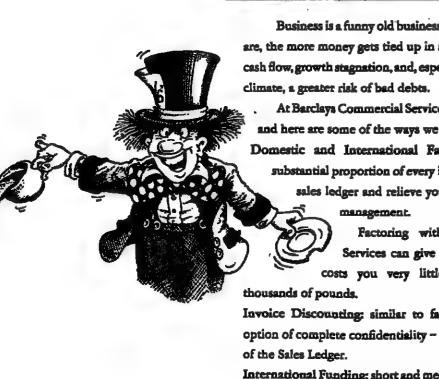
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Peter Montagnon assesses the grown A means of financing world trade ing services, according to is gearing up to take the Euro pean market by storm after ing services, according to is gearing up to take the Euro pean market by storm after ing services, according to is gearing up to take the Euro pean market by storm after ing services, according to is gearing up to take the Euro pean market by storm after ing services, according to ing services, according to its gearing up to take the Euro pean market by storm after ing services, according to its gearing up to take the Euro pean market by storm after ing services, according to its gearing up to take the Euro pean market by storm after ing services, according to its gearing up to take the Euro pean market by storm after ing services, according to its gearing up to take the Euro pean market by storm after ing services, according to its gearing up to take the Euro pean market by storm after ing services, according to its gearing up to take the Euro pean market by storm after ing services is the industry. Factor ing services is the industry in th

FACTORING is rapidly establishing itself as a recognised technique for financing international trade. Worldwide turnover in expect factories of the financing of the financing international trade. Worldwide turnover in expect factories of the financing of the fi turnover in export factoring topped \$10km last year for the first time, reaching a record \$10.83km, according to Factors Chain International, the industrial heading unballe. try's leading umbrella organi-

Though this is still only a fraction of the industry's total turnover of \$190bn, growth in international factoring has been rapid in recent years with turnover in this segment of the market more than doubling

since 1985. While part of the increase is due to the efforts by factoring houses to expand their services into new markets, it also reflects the fast growth of world trade and a growing desire among small and medium exporters to protect themselves better against non-payment by customers in far-flung places.

A particular growth area is Asia, whose trade frequently involves the export of textile and consumer electronic goods manufactured by small companies which have no on-the spot representation in Europe. Normally their buyers prefer to trade on an open-account basis, but this is risky for the Asian manufacturer since he has no means of being sure that he

will be paid.

According to Mr John
Beaney, the executive responsible for international business at Midland Bank's Griffin factors unit, factoring offers such companies a way of trading that differs little from open account in practice but protects exporters from non-pay-ment and is cheaper than letters of credit.

Greats of credit.

Growth in international business affecting Asia was rapid last year with a growing number of banks opening up for factoring in South Rorea and Taiwan. Indonesia receiving permitted hanks to receiving end Tawan. Induces a recently permitted banks to provide a factoring service and this should produce further growth.

By contrast, one part of the world where factoring has not yet taken off is in eastern Europe. Forfaiting, which involves the discounting in a secondary market of longer term fixed rate trade debts, has shad a nominer way of always been a popular way of financing East-West Trade, but secondary market and deals

are available in Hungary and Czechoslovakia, other East bloc countries have been slow to develop them.

Generally speaking factoring services are also not available in countries suffering serious payments problems. This means that Latin America and Africa also tend to be excluded.

There is still, however, ample room for growth in the leading industrial markets of Western Europe where the development of the single market is expected to entice smaller firms into export markets with which they are unfamiliar. The advantage to them of factoring services is they can collect on their invoices without the hassle of dealing with an unfamiliar customer in a foreign country.

The sheer convenience of this justifies the cost of factor-

THREE years ago, Ken and Val Hardacre had a problem -

their business was a success. Orders for the high impact

polystyrene they manufactured in their factory in Blackburn;

Lanes, were coming in faster than they could pay for the raw materials. Cash flow was

stretched and the banks did

Moreover, the cover extends to the full value of the sale, whereas an export credit agency guarantee policy may cover only some 85 per cent of the sale and the exporter also always has to wait while a

claim is settled. In addition, it provides cash flow without tying up capital and drawing on bank overdraft lines. According to Mr Beaney, typical fees charged by factor-ing concerns range from 1 to 2.5 per cent with credit interest calculated on top. Though these rates are steep compared with other forms of trade finance, none offer quite such a comprehensive service.

However, the growing interest in factoring means that the market is becoming more com-petitive, just at a time when the credit insurance industry

analysis of this market is that there could for a while be a period of severe overcapacity. This would result in lower credit insurance premiums and could make factoring relatively less competitive. There are even signs that

export credit agencies them-salves are looking more closely at factoring as they seek to diversity their product range. Hermes, the West German export credit agency, has set up a joint venture in factoring with Dresdner Bank. NCM, the Dutch credit insurance agency. is also forging closer links wit the factoring market. Trade Indemnity, the UK's leading private sector incorer has acquired a 50 per cent stake in

HAH Pacture. International Factors, which claims to be the UK's market leader in factoring with turn-

Worldwid	e factor	ing v	volu	me (\$m)
		19	88	1980	% Increase
World domestic factoring World international factor	ring	151, 8,8		179,195 10,826	18 22
World total		160,	406	190,024	16
			Spu	ron: Facility (hein Internations.
Factoring vol	me by	coul	ıtry,	1989	(m2)
Country	Dom	estic	inte	mational	Total
Italy US UX Japan France W Germany Netherlands Finland Medico Sweden	50,1 46,2 19,8 12,0 10,0 5,8 4,4 4,9 4,0 3,5	217 200 190 137 71 50		1,030 530 980 297 741 2,147 2,450 253 6 210	51,180 46,747 20,780 12,387 10,778 7,818 6,900 5,173 4,006

over of £2.3bn last year, has recently launched a scheme combining a collection service with cover from the govern-ment's Export Credits Guarantee Department. This uses an exporter's own policy with ECGD, the existence of which allows International Pactors to lower the rates it charges.

According to Mr David

Richardson of International Factors, this service contrasts with that of other BCGD-linked factoring schemes in that these often involve using a factoring house's own policy to which standard rates may be applied.
Good quality customers might
thus risk subsidising lower
quality ones, because they all
pay the same premium.

CASE STUDY: PRINTFORM PLASTICS

Formula for added success

capital, but were determined to retain control of their business. "We did all the hard work, why give someone else a lump of the profits?" says Mr Hardacre. There were only two options left, according to Mr Hardacre. "Either we carried on as before said let the business grow slowly or we would have to look for an alternative method of financing." That was when factoring became part of the

stretched and the banks did not want to listen.

"We were a small family company caught in the trap of most small companies financed by personal capital. The bank, if it does loan money, stitches you up for the house, the wife, the dog, the cat and everything else," says Mr Hardacre.

The couple began their busi-ness in 1983 as stockists of the polystyrene, after Mr Hardacre, a representative for a plastice equation.
I did some projections while
we were considering factoring
and concluded that the growth paystytems, ster at Indicate, a representative for a plastica manufacturer, was made redundant. Within 15 months Printform Plastics moved out we could achieve in five years through normal methods of finance, we could establish in of the house and into its own warehouse. Two years later the company moved into manufactwo years with factoring," says Mr Hardacre, After some searching, the turing. But although orders were no problem, filling them Was.
"We could only afford to run

the machine for 15-16 hours a day because of cash flow," says Mr Hardacre, "while all our competition runs 24 hours a day.

There wasn't a great deal of funding available to us, as we are a small company. The Hardacres considered vanture

Ken and Val Harden

Hardacres turned to RoyScot Factors, part of the Royal Bank of Scotland group. They signed a deal for what RoyScot calls agency factoring and credit cover. Under this arrangement, printform calls the traveless to against any bad debts, proagainst any ban terms, pro-vided the customers have been approved by RoyScot.

The counie was not put off-by the fact that this was a dis-closed service — RoyScot's name appearing on the Printform sells the invoices to RoyScot for up to 80 per cent of face value and within days the money is in their bank. The name appearing on the invoices. "We still collect the money from our clients," says Mr Hardacre. "We had been trading five years, and had a good relationship with them." Printform was unwilling to risk that relationship and RoyScot, after examining the company's control systems, had no objections.

Asked about the somewhat doubtful image companies reflected in the past after calling in factors, Mr Hardacre says: "It wasn't a rescue pack-age. We never looked at it that way. We saw it purely as a vehicle to expand the busi-

It all sounds like a marriage It all sounds like a marriage made in heaven; and neither side has any complaints. "My original projections have proved me right," said Mr Hardacre. "Turnover before factoring was about £450,000 per aumum and since then it has gone up to almost £750,000."

The recent purchase of a second extruder machine means that Printform will soon be

that Printform will soon be able to double output, and should not have to worry about cash flow as long as the orders keep coming in. "We could eas-ily do up to £1½m this year with the new machine." John Butterworth, managing sees Printform as the ideal success story. Yet he does not claim factoring is the answer for every struggling company. Printform's qualifications lay in the Hardacres and their management methods.

"One of the arts of factoring is to pick the right account. We were comfortable about the people we were financing and didn't have to change a thing, he says. "A factoring company looks for an energetic manage-ment team, a good knowledge of the product and customers, and a reasonable degree of

But the idylic relationship cannot last forever, he adds. "The most successful clients are those who will leave us." But Ken and Val Hardacre are not looking quite that far ahead at the moment. The benancat at the minners. The pen-effits still far outweigh any dis-advantages, which they say are virtually nil. "In seven years of running a business it is one of the best decisions I have ever made," says Mr Hardacre.

Peggy Holilager

CASE STUDY: AVALON STUART

Rescued from the brink

WHEN Ian Stuart bought Avalon Stuart, of Lingfield, Surrey, his father's typewriter ribbon manufacturing and distribution company, in 1986, little did he know that within a few months the venture would

turn sour. Initially, prospects looked bright. In the first year alone he increased the orders by 35 per cent. But while he was out getting new business, overheads sky-rocketed, accounts were neglected, and the man-agement he had hired to help revamp the company failed to

keep him informed.
That was when Mr Stuart had to take a more active role in managing the company, as well as getting the orders and chasing the debtors. He cut back on staff and production costs, but outstanding invoices were still a problem. To make matters worse, the VAT man demanded £35,000.

"We had problems getting our hands on £500," says Mr Stuart, "I told him I didn't have it, but he said I had 10 days to raise the money."

Mr Stuart was staring bank-ruptcy in the face. With an sverage debt collection time of 80 days, there seemed little hope that £35,000 could be raised in 10. But by knocking on doors and pleading with bigger customers, Mr Stuart managed what had seemed impossible - money collected on outstanding debts totalled £36,000. "It rescued me," he

says, "but at the same time, it crucified my sales ledger. "I was looking at a brick wall," Mr Stuart ruefully admits. His bank was "fed up with the situation" and the new bank he had turned to "couldn't go the whole hog". He looked into venturs capital, and was prepared to relinquish some control to save the com-

But no one was interested in a company certain to fail. "If you can last four to five months they'll talk to you." It

was not good enough. Even factoring did not seem to offer Mr Stuart any great hope. Although the first factor-ing company he approached had recommended sales ledger management and invoice dis-counting, he needed more than the standard 75-80 per cent

offered on outstanding debts. So, when a new company called Venture Factors offered to take Avaion Stuart on at 100 per cent of the invoices. Mr Stuart could hardly believe his

"It took a lot of guts to back a business on the rocky side, says Mr Stuart.

Together with Lloyds Bank a deal was worked out to provide Avalon Stuart with all the financing it needed to get back on its feet.

"Lloyds put the mortgage in and a small overdraft, says Tony Cox, managing director of Venture Factors, while his company financed 100 per cent of the debt and kept tabs on the sales ledger. Mr Stuart decided against credit cover because, he says, his invoices

were too small. Venture Factors recom mended some changes to the way Avalon Stuart was run – including marketing, pricing and sourcing of products. The company also owned a small ribbon factory in Scotland, which the factoring group saw as a drain on resource asked Ian to concentrate on what he knew best — distribu-tion," says Mr Cox. "So we told him to sell the Scottish fac-

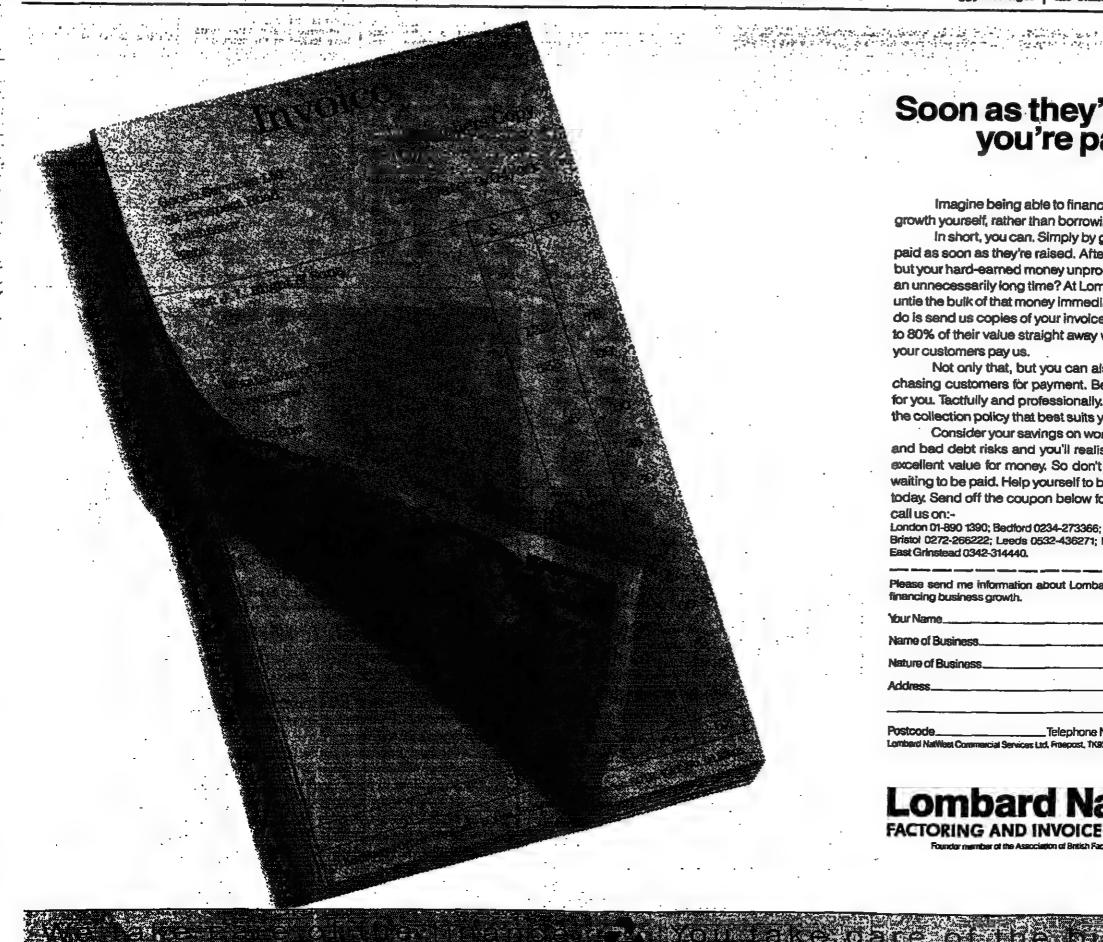
The factory was sold, but with a clause stating that Avalon Stuart had exclusive rights to distribute the goods, thus keeping on its old customers and ensuring a friendly sup-

Within 14 months turnover has gone from "£2m and a bit, operating at a loss," says Mr Cox, to "£1.25m but operating at a profit. The real problem was that the company was over-borrowed. It just needed

Mr Stuart is certain his com-pany would have failed without Venture Factors. "They backed me 100 per cent. For a time they even went over 100 per cent to help me. They dug deep into their pockets to see me over the bump. Since then,

The fee for Venture Factors services comes to 1 per cent of turnover — about £1,000 a month and a sum well spent, according to Mr Stuart.

Peggy Hollinger



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FACTORING 4

David Lane reviews the Italian sector

Another year of growth

ITALY'S factoring companies expect another year of strong growth. The 1990s are opening on the firm upward trend that characterised the sector during the 1960s. BNL Holding, the financial services subsidiary of Banca Nazionale del Lavoro whose factoring subsidiaries dominate the Italian market, forecasts an increase in factor-ing business in 1990 in line with last year's 30 per cent

BNL Holding notes, how-ever, that these figures represent a slowdown. Growth in 1989 was lower than the average recorded during the second half of the 1980s, when volumes rose by nearly 40 per cent annually.

With growth rates of this magnitude, it is not surprising that the volume of business is large. BNL Holding's research department estimates the total turnover of the Italian factoring market reached L67,200bn (about \$55bn) last year.

Measured on factoring companies' revenues (commission panies' revenues (commission and interest), growth was even higher last year. BNL Holding's Ifitalia subsidiary, market leader in Italian factoring, recorded a leap in revenues of 70 per cent to L269bn, on turnover that was 34 per cent higher at L7,550bn. The aver-

ciation of factoring companies exceeded turnover growth by

33 per cent last year.
Why has factoring grown so strongly in Italy? Initially development was encouraged by the credit restrictions that characterised monetary policy at the end of the 1970s and beginning of the 1980s. Lending ceilings limited banks' possibil-ities of financing the business sector. Factoring offered a new instrument that complemented traditional bank credit and did not fall foul of the Bank of Italy's rules.

In spite of concern that the removal of credit restrictions would be accompanied by a decline in demand for factoring services, business has continued to expand rapidly. BNL Holding attributes this to two reasons: strong economic growth in the second half of the 1990s and wider awareness of factoring and its advantages.

There is growing recognition in small and medium-sized Italian firms, generally traditional family-owned concerns in which the "padrone" has invested a large stake of personal pride, that recourse to factoring is not a sign of weakness and incapacity. They increasingly see factoring as

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to expand

Immediate funds

one that allows them to raise liquidity and reduce their working capital needs.

In the case of large corpora-tions, factoring is used mainly for organisational reasons, to cut the office workload by giving factors the task of checking on creditworthiness and collecting accounts receivable. No sectors seem to have

been missed in Italy's factoring boom, though wholesale distribution, agriculture, mechanical engineering and pharmaceuti-cals appear to have generated rather more business than others. BNL Holding attributes this to captive factoring compamies established to manage pames established to manage credit within large groups and associations. Typical of Italy's captive factors are the Piat subsidiary Sava Factoring and Serfactoring, the subsidiary of the ENI state hydrocarbons

holding corporation.

BNL Holding reports that firms in mature sectors, tackling customers at the margins of their markets, are significant users of factoring, and so also are firms in rapidly expanding markets where limited experience creates prob-Italy's large cash-strapped

ablic sector is considered to offer excellent opportunities for factoring growth. BNL Holding believes firms from many sectors will increasingly sble with the many local gov-earments, municipal milk com-panies, local health authorities, urban transport companies and the myriad of public sector bodies that buy in goods and

While the prospects for con-tinuing expansion of factoring look promising at home, little is expected from international factoring. During the second

Company	Parent	Nevenues (Lbn)	Taracver (Lba)
liitalia	BNL	270	7,548
Sudfactoring	BNL/CR Puglia	143	2,135
Mediofactoring ,	Cariplo	120	4,300
Prime Factor	MPS/Iffil/Flat	84	1,787
CBI Factor	Ordinary credit	82	6,141
BN Factoring '	Banco di Napoli	79	1,703
Centro Factoring	Baylings banks	77	1,925
Comit Factoring	BCI	67	1,735
Factorit	Popular co-op banks	61	3,876
San Paolo Factoring	Sanpaolo Turin	50	1,476

half of the 1980's BNL Holding monitored a sample of factor-ing companies engaged in international business. Only 2 per cent of total turnover was generated by international fac-toring. This modest level is attributed to low profitability of operations abroad and the need for significant investment in information systems.

Italy's factoring companies will continue to concentrate on the domestic market. While this offers prospects of substantial growth in the medium term, competition promises to be sharper. BNL Holding expects that the smaller, weaker and marginal factoring companies will be weeded out. The booming market has

attracted a large number of companies; 10 years ago the number was counted in single figures, now there are more than 80. Margins are tighter and the search for volume and widening of customer base has brought greater risk. In addi-tion to competing between themselves Italy's factoring companies also face the banks.

toring, with credit management and guarantee being much less important than the purely financial aspect of operations, prevents differentiation from commercial dis-counting by banks. BNL Holding notes that such competition has led to an alignment of factors interest rates with those of banks. Italy's leading company con-

siders that the capacity to offer a wide range of products that are well differentiated from the competition will be the main determinant of success in the nies will have to boost the ance service component of their factoring products, a process that will require invest-ment. Larger factoring compa-nies seem better placed to make the changes needed to

satisfy the market. In this changing framework, Italy's captive factoring compa-nies are likely to hold their ground and maintain their present market share of about 35 per cent of total turnover. In what BNL Holding describes as unique in world factoring, most of Italy's principal industrial and commercial groups have established captive factoring companies that serve group subsidiaries and suppliers.

During the 1980s, BNL Group was active in transferring financial know-how and set up many joint ventures with industrial and commercial partners, including Fiat, Montedison, Olivetti, Pirelli and Zanussi. Though the banking group has recently withdrawn \$5 per cent of total turnover. In

group has recently withdrawn from some of these, it still maintains minority stakes in others. It appears unlikely that many more captive factoring companies will be established, but the market is seen as receptive to new alliances between industrial and finan-

France now ranks third in Europe

More respectable image

spurned by banks or on the verge of bankruptcy. But the sector now seems to have earned credibility as a service, and recently has been growing at a brisk 20 per cent a year to a billing of about FFr60bn in

"It is expanding more quickly then short-term bank credit, which proves the industry is providing a real and needed service," commented Thierry Deheadin, managing director of Soge-factoring, a subsidiary of Société Générale. "In the past, companies were interested only in the financ-ing we offered, but now they come to us mainly for our management services, and not because the banks have

However, strong growth is not enough to sustain profit margins. Factoring firms charge a fee of between 0.5 per cent and 2 per cent of turnover to administer a company's invoices. But raise are falling as more players enter the arena and competition becomes tougher. The same applies to the interest on advances against the invoices covered. "We used to charge the base rate plus I to 3 per cent, but now it is more often

the money market rate, plus a margin," Mr Dehesdin said. Most of the 15 biggest factoring firms in France are wholly-owned subsidiaries of large banks. Exceptions are the two market leaders, Factofrance Heller and Societé Francaise de Pactoring (SFF), which both have a diversified shareholder base and together account for almost 70 per cent of the market. Pactoring Heller is 50 per cent owned by the US

One area of growth for US factors is in imported goods; according to Mr Rutherg. This is somewhat riskier, since the

factor cannot spread the risk if the factor is the only creditor, which is usually the case for

imports.

Meanwhile, the sense of risk

is as strong as ever this year. Ames, a big discount retailer with more than 600 stores, is

struggling to survive and

many merchants recently

suspended shipments to the stores. Many of those who do

still supply Ames are demand-ing cash for their goods on delivery.

FACTORING is becoming respectable in France. As elsewhere, it was long regarded as a last resort for companies

Heller group, 34 per cent by the French banking and investment group, Cie Financiere de Suez, and 16 per cent by the bank, Credit Industriel et Com-mercial. SFF also has a US shareholder, Boston Overseas Financial Corp. in addition to four French institutions -Credit Commercial de France, the Banques Populaires group, the export-import bank BFCE, and the largest credit-insur-ance company, SFAC. Most of the largest firms are members

> Rates are falling as. more players enter the arena and competition increases

The factoring sector, which in France is open only to financial institutions, is now attracting foreign institutions. Security Pacific of the US and FMN France SARL, a subsidiary of Holland's FMN Factoring NV, have both started operating within the last three years. The fact that 95 per cent of the business is conducted by finance houses - the remaining 6 per cent is handled directly by banks — will place the French in a strong position when the EC dismantles internal barriers on financial ser-vices, according to an official of the French Finance Com-pany Association (ASF). Com-mercial concerns, which proliferate in Italy, would not be covered by the EC directive

now in preparation.

The French market, which began in the 1960s, had to compete initially with a thriving hill discount sector. France now ranks third in Europe's factoring line-up, after Italy and the UK, but ahead of West Germany. "The average period

and payment for smaller companies is about 90 days in France, and is the main reason for the 40,000 or so bankruptcies each year," commented Antoine Stoullig, market director of SFF. The periods are only slightly shorter than in Italy, where an estimated 100,000 companies fail annually. Mr Stoullig believes fac-toring is benefiting from the swing away from vertical integration, and is now considered more as subcontracting with a useful service to offer.

2 W - 1/2

Most customers are smalland medium-sized companies, with a turnover from FFr5m FFr200m. But a recent trend is for larger companies to start contracting out some of their divisions or product ranges, particularly in the data pro-cessing field. For example, an agreement with IBM represents more than half the invoices administered by UFB Locabell, a subsidiary of the banking group, Compagnie Bancaire. An office-equipment whole-saler is one of the five biggest

customers of Soge-factoring.

The spread to larger client firms indicates wast growth potential, according to Henry Palethorpe, sales and marketing director of Factofrance fieller. We believe 60,000 to 70,000 companies could be cus-tomers for the factoring sector. whereas only 3,000 to 4,000 have signed up so far," he com-mented. Moreover, banks have cooled on the possibility of owning invoices that was conen-year-old Dailly law, "This means banks could increase corporate lendings, but, after they realised in mid-1987 it also meant dealing with non-payers, they have backed away."

Karen Zagor looks at the US industry

Caution is the watchword

factors. Uncertainty about the a large number of big retailers with hope debt burdens, often acquired in costly leveraged-buy-outs, have made factors

extremely cautious. In the US, unlike Europe, factoring is firmly rooted in expanding company with a turnover in the clothing and textile indus-tries. About 80 per cent of excess of £1 million annual business is apparel-re-lated so that when some of the and would like further information highly-leveraged department stores started coming unstuck, the factors left the blow. "Before all the leverage,

credit was unquestioned and annual financial statements 01 686 0900 were adequate. Now we need to stay closer to the stores and OU PREFIX AFTER 6 MAY ask more questions," said Mr Gabe Romeo, senior vice-presi-dent at BancBoston Financial.

A recent spate of difficulties in the retail sector, including such big names in US department stores as Bloomingtale's, Bonwit Teller, B. Altman, has shown US factors that they have every reason to be ner-**B1 Commercial Finance Limited** Alhambra House yous and careful. 9 St Michael's Road Factors, whose three-prong Croydon, Surrey CR0 2RA

"You

can't

services include checking credit, guaranteeing that credit, and providing advances

against accounts receivable, peau benkruptcy was limited, have to live with the growing risks of the business.

"There is not much we can do in terms of safeguards," said Mr Romeo. "Credit guar-said anteeing is more art than sci-ence," he added. Furthermore, if private-label merchants cannot sell to their traditional big department store clients, they can be left with surplus goods. firms. A \$7bn factoring con

Campeau Corporation, the highly-leveraged Canadian property and retailing group, revealed its cash-flow problems. The factors told their cli-ants they could no longer guar-antee the credit of Campeau's Allied and Federated stores, which include such big names as Bloomingdale's and Abraham & Strauss, and deliveries came to a virtual halt.

Industry-watchers quickly learned that when a factor says credit of a big department store cannot be guaranteed, the client usually listens. After Campeau received a \$250m injection of funds and merchandise deliveries were resumed to the stores, Campeau Corp admitted factors had become increasingly important to the company's day-to-day operations. "The situation dictates working more closely with factors than we have in

with factors than we have in the past," a company spokes-woman said in September. Although the Campeau stores, which were acquired in two leveraged buy-outs for a total of \$10.2bn, ultimately filed for protection under chap-ter 11 of the Endern! Pent ter 11 of the Federal Bank-ruptcy code, the factors emerged relatively unscribed. The damage from the Cam-

on 01-773 4943, today.

cheques have bounced," said Mr Sidney Rutberg, who is writing a book on the industry, "but these have not been any latalities." Part of the reason Part of the reason for the alowdown is the overall soft-ness of retailing hi the US. "Business has not been good for the last six months," said Mr Romeo. "I hope things have for the factors' resilience is the vast size of most factoring ottomed out now."

pany, such as CIT Group/Fac-toring, can absorb a \$1m loss which might fatally wound a smaller company.

The industry has undergone a decade of consolidation, leaving about 17 sizable firms from

around 35 in the late 1970s. However, the period of consolidation now seems to be coming to an end, mainly because there are so law medium-sized factors left. An exception is Rosenthal and Rosenthal whose annual turnover of about \$1.12bn is big enough to allow it to remain indepen

While customers may feel that they no longer have the personal contact they had when factoring companies were smaller, the large size is a distinct advantage to the industry in times of uncer-tainty. The overall size has helped factors cover possible

The rate of growth of factoring in the US has slowed some what in recent years, with total volume in 1989 of \$46.7bn, up about 2 per cent from \$45.9bn in 1988. Of this, the clothing industry accounted for the state of t for about 80 per cent of the

"This is not a growth busi-ness," said Mr Rutberg. "Fac-

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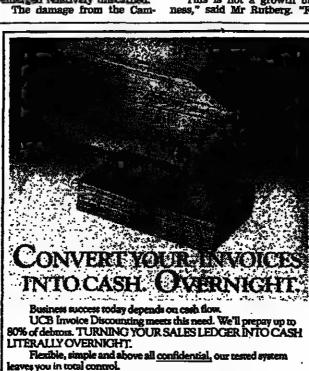
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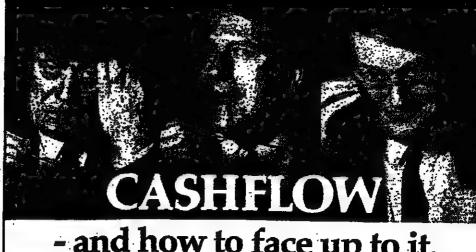


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LONDON STOCK EXCHANGE

Equities fight back from early falls

ICI AND the New York stock market came to the aid of a belesguered London equity secbeleaguered London equity sec-tor yesterday, helping the FT-SE Index to recover almost all of an early fall and to close above the 2,100 mark, which had haunted brokers over the weekend. But the market remained very nervous ahead of the UK local elections on Thursday and the latest data Thursday and the latest data on domestic inflation, due at

the end of next week.

The first day of the new equity trading account made an unhappy start, with the Footsie plunging quickly down through 2,190 following a weekend of gloomy press comments. With the pound and UK Gov-

		<u> </u>
Accoun	. Dealing	Dates
*First Declings: Apr 9	Apr 39	May 10
Option Declaration Apr 20	May 10	May 24 -
Last Destings: Apr 27	May 11	May 26
Account Days May 8	May It	Jun 4
Tipy fine deals 1.00 pp too bus	ga way tabu Mess days s	pince from order,

Bank announcing a rise in its mortgage rate, and a batch of ex-dividend quotations to plague market indices, there was an estimated loss on the Footsle of more than 20 points before the first official quotation - there were technical problems with the early Stock

Exchange calculation.

Within the first half hour, the Footsle was down to 2084.4 and into territory last seen on October 27 last when the stockmarket was reacting to the sudden departure of Mr Nigel Lawson from the post of UK Chancellor of the Exchequer.

Traders said that there had not been much selling pressure yesterday and that marketmakers evaded what pressure there was by nimble marking down operations. Share prices steadied but made no sustained rally until ICI, still the bell-whether stock of the London market, pleased the City by announcing profits for lest year which, although somemost City analysts had expec-

The rise in ICI shares helped market indices, but the recovery across the rest of the marhet was unconvincing until Wall Street opened in better shape than feared, in view of its heavy fall on Friday and American reports that the Trump hotel and property developer may be experiencing difficulties.

The rally reduced the index loss to a couple of points at hest (See chart for hourly trad-ing levels) and the final read-ing showed the FT-SE at 2,108.4, a net loss on the day of only 3.2 points. Turnover, as

rate, although the rise merely brought it in line with the rates charged by other lenders, and ended the session showing fresh losses. There was also

speculation of another quoted housebuilder being in serious

difficulties, although no names

were mentioned

measured by the day's Seaq total of 326.3m shares, was fairly modest and compared with 536.7m on Friday. Traders said that the bounce in the market yesterday reflected strategic buying by some houses convinced that the Footsie 2,100 mark will prove DOM:

While much of the potential bad news may have been discounted, in particular the poor showing expected by the ruling Conservative Party in Thurs-day's local elections, there ere still many bears around in the market yesterday. Today brings the latest survey of UK business opinion by the Con-inderation of British Industry,

	-	MAN	CIAL	TIME	S 5T	OCK	INDIC	ES		
	April 30	April 27	April 25	April 25	April 24	Year	Mgh 19	90 Low	Since Co High	mpliation Low
Government Secs	74.13	74,32	74.81	74.54	75.45	88.85	84.20 (2/1)	74,13 (30/4)	127.4 (9/1/35)	49.18 (3/1/75)
Pined interest	83.80	84.72	84.48	84.87	85.00	97.25	92.91 (8/1)	(30/4)	106.4 (28/11/47)	50.53 (3/1/75)
Qualitary Shere	1663.6	1658.7	1676.1	1683.5	1697.2	1750.4	1968.3	1653.6 (30/4)	2008.6 (5/9/89)	49,4 (26/6/40)
Gold Minus	221.5	221.6	218.2	223.1	232,0	185.0	378.5 (6/2)	218-2 (26/4)	734,7 (15/2/83)	43.5 (26/10/71)
FF-&E 180 Share	2103.4	2106,8	2133.6	2143.1	2150.0	2118.5	2463.7 (3/1)	2103.4 (30/4)	2463.7 (3/1/90)	986.9 (23/7/84)
Ord. Civ. Yield Earning Yid %(full) P/E Ratio(Net)(\$)	5.46 12.55 9.57	5.47 12.26 9.88	5.41 12.12 9.98	5.39 12.09 10.02	5.35 11.97 10.14	4,45 10.64 11,15	Ordinary	0 Gevt. Sec 1/7/35, Ge 20 31/12/62	dd mines 12/9	xed int. 1925, 1935. Basis 1000
SEAQ Barges 4.45pm Equity Turnover(Em)f Equity Bargeinst	21,821	26,053 892.44 25,556	21,449 982,96 21,449	21,038 704,44 20,347	20,9 69 759.71 21,082	30,007 1302,48 33,635	Indice	s*	ED ACT	27 April 28
Sharës Traded (mi)† Oxdinary Shere Index, (- lourly ch	450.1 anges (444.2 Day's High	323.9	325.3	505.9 Low 1839	5 Pu	idged Bar Iy avera g		
Doon 18 am 10 am 11 am 12 pm 12 pm 15 pm 1646.4 1846.0 1846.4 184							Gatculation of Barpaine and By averages of Julius, was dis-			
Opan 9 am 10 a 2085.0 208		m 12	m 1 p	m 2 p	3 D	n 4 p	m 25 ave	ued on July Muble on r	/ 31. Closing	Alger for July

TRADING VOLUME IN MAJOR STOCKS

ICI rides to the rescue

FIRST-QUARTER results from ICI were chearfully received as they came in above the most optimistic market expecta-Worries that the results

would be worse than analysts' forecasts saw the shares open 14 lower at 1046p, but they rebounded after ICI announced group profits that were down only 6 per cent to 2414m. The share price was eventually 20 up on the day at 1080p after 3.5m shares had been traded. Profits were particularly strong in pharmaceuticals and agrochemicals, offsetting most of the fall in industrial prod-ucts, which saw high profits in

Mr Andrew Benson at Robert Fleming said: "These results are encouraging. Stripping out one-off items, operating profits comfortably exceeded market and our estimates." Sticking to his original forecast of £1.49bn for the year to December 1990, Mr Benson added: "Given the high yield and financial strength of ECI, the shares are likely to be strong performers in the current bear market."

lifference

veen 1:1

ne-to-one

Mr Phillip Morrish at Smith New Court, however, said: The results look like blockbuster first-quarter results until you look at the exception-als and the underlying rate." He said he was still cautious on the prospects for growth due to the poor outlook in the UK and world trading conditions, and said he was holding his year-end forecast at

Switch advised

A recommendation by County NatWest WoodMac that brewery sector investors switch from Whitbread into Bass had the expected effect on the companies' share prices. Bass was also helped by renewed stories that it was about to sell its Crest Hotels business to the French com-pany Accor. The latter, how-ever, denied it was holding

talks with Rasa. Mr Geoff Collier at County said that Whitbread had out-performed its rival by 18 per cent since August last year despite several factors in ss's favour

Whitbread was the more exposed to consumer demand because it was less diversified. Bass had had a steady stream of good news recently, such as the disposals of hotels in Europe. Last week's announce-ment of redundancies at Hollday Ime in the US indicated that the company was keen on

FT-SE recaptures the 2,100 mark

April 30, 1990

generating rationalisation benedits quickly, and its interim results were due later this month, to be followed by longawaited presentations on the £1.2bn Holiday Corp acquisi-tion completed in February. Mr Collier added: "Whit-Mr Collier added: "Whit-bread is on a prospective p/e of 9.2 and Bass is on 7.8, but Bass should trade at a premium to Whitheal." But climbed to a high of 940p before closing at 935p, a net rise of 20. Whit-bread slipped 10 at one point before finishing at 364p, a decline of 6 on the day.

US expansion

Irish banks came under considerable pressure after news that Allied Irish Bank is making an I£162m rights issue to help fund a \$217m bid for Baitimore Bancorp, the US banking group in which it holds a 4.9

per cent stake.

The terms of the issue are one-for-six at 175 Irish pence a share. Allied lost 14 to 235p on the news. Bank of Ireland shed

7 to 238p in sympathy. Mr Chris Wheeler of Shearson Lehman Hutton, the US active and lost & to 215p, with although the bid went against the grain — most international banking groups have been getting out of the US banking General Accident recovered the control of the US banking General Accident recovered investment bank, said that although the bid went against the grain — most international banking groupe have been getting out of the US banking business — he thought the group was building on its success with First Maryland Bank, senerally accented to have generally accepted to have been the most successful acqui-sition of a US bank by a for-

eign group. "It should take Allied's US:

"Although Allied did not have to make the rights issue they have a very strong capital ratio - they were right to do so to ensure it remained so."

The banking and insurance sectors were quiet yesterday as the market braced itself for the batch of potentially disturbing factors due over the trading account which opened yester,
day. Tomorrow brings the final
money supply data, including
bank lending figures, and also
the official reserves data. But
the most disturbing prospect
for the financial sector could
move to be the striction. prove to be the statistics on domestic inflation, which will be featured by the April Retail Price Index, due at the end of

next week.
Shares in Midland Bank remained unsettled by last week's warnings on current economic conditions, spelled out by Sir Kit McMahon, the chairman. Barclays followed last week's annual meeting by announcing early yesterday that its mortgage rate was going up to 15.7 per cant — the increase of a full percentage point was a exich-up operation but still depressing for the stock market. At 504p, Bar-

The rest of the banking sector was helped by the recovery in the equity market. Lloyds, closed unchanged at 250p, wille National Westminster, at 309p, added 2. There was little interest in TSB, finally at 125p. interest in TSB, finally at 1250.

First National Finance, which fell sharply last week following a number of downgradings, rallied 2 to 1919.

Merchant banks remained thoroughly depressed, with S G Warburg losing 10 more to 400p and Kleinwort Benson 7 to 361p.

Guardian Royal were very active and lost 6 to 2150, with

from early weakness to close unchanged at 100p.

from last week's institutional sale of the company's stock. The shares lost 12 to 518p. Moss Bros posted food profits "It should take Allied's US 42 per cent higher at 24.1m and merket share up from 6.5 per added 3 at 175p.

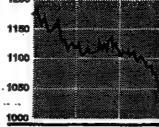
Housebullders flinched at Most construction and

housebuilding stocks suffered losses, with Costain declining losses, with Costain declining 10 to 242p and Tilbury 12 to 536p. Among the latter group, Colroy fell 10 to 110p and Countryside Properties slipped 6 to 173p. Extremely good annual results failed to uphold Lilley, which eased to 57%.

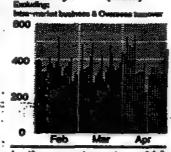
The favourable news in ICI lifted sentiment in a number of the other shoulders.

the other chamical stocks. BOC added 8 at 506p, while Laporte, a dull feature of late, hardened a penny to 492p, having touched 494p earlier in the day. Specialists were deeply sus-picious of a mid-session rally

FT-A All-Share index



Equity Shares Traded Turnover by volume (million)



in the property sector, which had dropped sharply at the outset following a gloomy week-and press. The leaders nevertheless ended the day with only minimal damage.

A London trader noted The

remained "genuine fears about the fundamental weakness in the property sector and they will not go away," he added.

Among the leaders, Land Securities fell to 439p before steadying to does a net 4 off at 461p, while British Land were a similar amount lower at 334p.

MEPC managed a minor gain on the day at 480p.

The amount-linear were not

so fortunate. Speyhawk retreated 11 more to 140p, Great Portland 8 to 267p and Greycoat 17 to 400p. Other weak spots included Helical Bar, which dipped a further 14

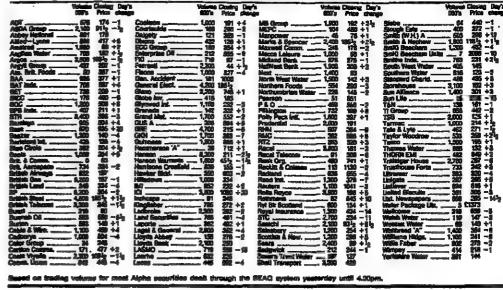
to 204p.
Allied London bucked the trend with a rise of 9 to 88p xd. City Site Estates looked as if it was following suit, the shares being 3 better at one point. But they trickled back to 151p, a net decline of 2, shead of an announcement that the company had bought in the market 128,000 of its own shares, or 0.8 per cent of its instead chars are per cent of its insued share capital, at 143p a share. Peel Holdings also said it had bought in some of its shares — 160,000 at 155p each and fell 9 to 148p.

Week-end reports that
W. H. Switch might sell its Do-W. H. SERIER IMPRISED SELL IN IN-BEAR DITY chain, or merge it with rival Payless, which is owned by Boots, and float off the new entity, helped both companies' share prices. Mr BRU Currie at House Goveti

companies' share prices. Mr
Bill Currie at Hoare Govett
said that "either possibility
would be earnings enhancing
for Smith." The "A" shares
climbed 12 to 286p.
Boots was also helped by
vague talk that Hanson might
be interested in hidding for the
company. The former's abares firmed 5 to 254p. Hanson eased 2% to 211p as Ms Andrea Kirkby at Goldman Sachs advised her clients to "lighten their holdings" in the stock. She denied market reports that she had cut forecasis, saying that both Hannon and HTR were at too high a premium to the mater.

were at too high a presistent to the menor.

A determined sailer of Cad-bary-Schweppes depressed the shares while the general mar-ket staged a recovery. The price shed 4 to 304p, The com-



pany said it had acquired NV Gibeco, the "Gini" franchi-see for Belgium and Luxembourg, from the Bosteels brew-ery group. Gibeco sales for the year ended September 1989 were BFr331m (£5.6m). Negative weekend press comment on Banks Hovis

McDougall set the shares trick-ling back all day. They closed 9 lower at 364p. There was also talk that a US uscurition house had been selling convertible emrobonds and that other hold-ers had hedged their eurobond positions by selling stock.

Last week's sector review from BZW, which was particularly positive on Unigate, helped the shares firm 5 to 285p. Hazlewood Foods fell quickly amid stories that one of the company's founders had sold a large block of stock. But the broker said to have con-ducted the sale denied the story, suggesting instead that "a badly handled institutional sell order" was to blame. Other traders said that dealers generally had got the stock on their books and were unwilling to buy more. Asda held firm on consider-

ation of the series of presenta tions to analysts in the City last week and being held this week. The shares eased a fraction to 91%p. Video Stores full year loss of £2.7m, compared with the previous figure of £594,000, left the shares 2 lower

at 19%p.
Rolls-Royes continued to put in a strong performance with vague whispers of Thursday's hig shoppers said to have been

nibbling away at the stock. The shares added 5 at 198p as 3.5m shares changed hands. Tootal shares (85p) hardly blinked at lower annual profits much in line with market expectations at 235.7m, against \$42.3m last time.

Analysis forecast that Tootal profits this year would return to the latter level, and thought there was a strong possibility of major shareholder Coats Viyella renewing last summer's conditional hid for the company. The Monopolies and Mergers Commission cleared the merger provided the UK thread businesses of Coats vere sold off.

Other Market statistics, including the FT-Actuaries there index, Page 28

who added: Berchys' increased mortgage

NEW HIGHS AND LOWS FOR 1990

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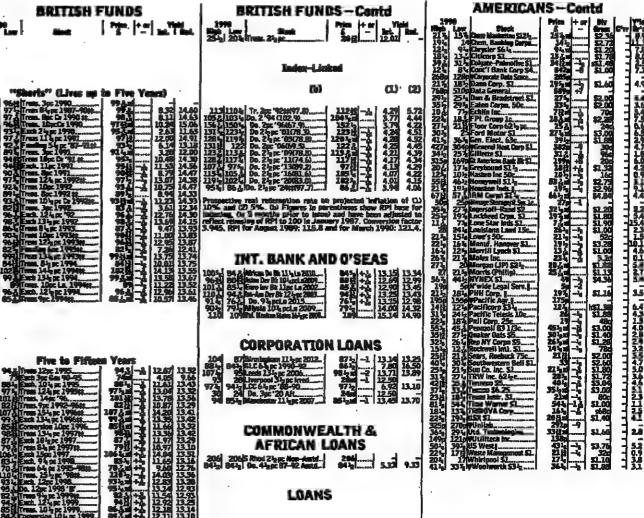
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worries in the property business seem to have shifted to New York for the time being

New York for the time being because of growing concern over real catals there. He said property shares in London opened weakly and slipped below a crucial support level, then picked up on the back of the futures market. But there remained "genuine fears about the fundamental weakness in the property sector and they

BRITISH FUNDS - Canta

LONDON SHARE SERVICE



AMERICANS

APPOINTMENTS

Cazenove admits new **partners**

E CAZENOVE & CO has taken into partnership Mr Richard Wintour, Mr Jonathan Hubbard, Mr Richard Grubb, Mr Michael Power, Mr Laurence Hollingworth, Mr John Reilly, Mr Steve Daniels, Mr John Harbord-Hamond, Mr Roger Lambert, Mr Simon Detimer and Mr Arthur Drysdale. Mr Michael Belmout and Mr Tony Bamford have

■ Mr Robert G. Judson has been appointed managing director of Amey Mec-Tric newly-formed mechanical and electrical contracting company Of AMEY HOLDINGS.

SCHRODERS has appointed Mr Adam Broadbent as a director. He is group managing director of Wertheim Schroder, New York, where he will be

Mr Hitoshi Tanaka has been appointed executive chairman of Schröder Securities (Japan). He was with Yamalchi Securities Co.

■ Mr Derek Balley has been appointed president of the INSTITUTE OF TRANSPORT ADMINISTRATION. He is a director of Start Roadways.

The AGRICULTURAL TRAINING BOARD has

appointed Mr Nigel Snook as its chief executive designate. He will succeed ATB director



Mr Stephen Lewis (above) has been appointed as joint managing director COURTNEY P

CHOLDINGS). ■ Mr Alsn Bowers, company secretary, has been appointed to the board of FAIRLINE

BOATS, Oundle.

Mr Geoff Brigginshaw, managing director of Trent Concrete Group, has been elected president of the BRITISH PRECAST CONCRETE FEDERATION.

Sir Richard Storey, chairman of Portsmouth and Sunderland Newspapers, is to be the next president of the NEWSPAPER SOCIETY. Mr Hugh Collunt, group finance director of SmithKifne Beecham, becomes chairman OF THE HUNDRED CROUP. on November 15, The Group provides a human for senior

m Ms Sophia Krakowian has

been appointed group investor relations manager at STANDARD CHARTERED. She was a vice president at

m Mr Allan Jahnson has re-joined ROCKWELL INTERNATIONAL as European counsel, based in London. He was director of leest affairs at Hertz Europe

a Mr Chris Spine has been appointed assistant director (sales) of S. & P. COIL PRODUCTS, Leicester.

BOYSCOT DRIVE has appointed Mr Tereace Drune as sales and marketing director. He was national sales manager, EES Automotive.

MARUMAN SECURITIES

(EUROPE) has appointed Mr Marik Descon us chief financial officer and company secretary, succeeding Mr Ian Byrne who is joining the National Energy Foundation as director of finance and administration. Mr Deacon was with Merrill Lynch. Mr Ali Nsoull has been appointed associate director sales, Mr Charles Greenwood manager - sales, Mr Osamu Adachi equity dealer, and Mr Richard Sharp and Mr Abbas

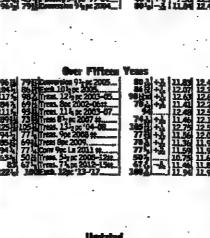
Kright sales executives.

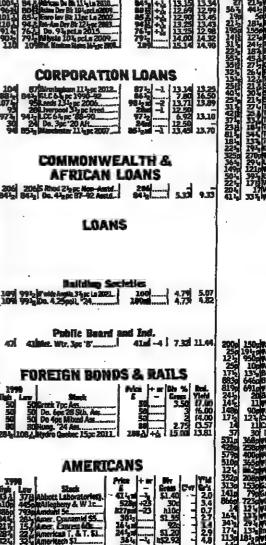
Professor William Goaling has joined SECURICOR GROUP as director, electronic developments, on a part-time basis. He was group technical director at Pleasey, and held the chair of electronic engineering at Bath University.

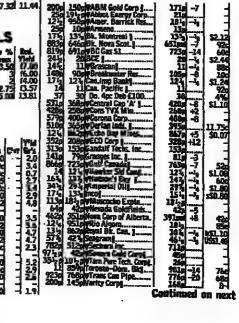
Mr David Pye has joined PEARL ASSURANCE as general manager, general insurance division at the head office in Peterborough. He was director of UK underwriting and staff director with the Dutch-owned Aegun Insurance Co (UK). Mr Pye has taken over from Mr Ken Fletcher



THE VETERINARY DRUG CO has appointed Sir Gordon Shattock (above) as vice chairman, succeeding Mr Nick Henderson who retires next Over Fifteen Years





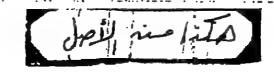


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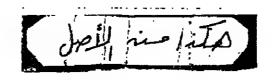
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CURRENCIES, MONEY AND CAPITAL MARKETS

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LONDON (LIFFE)

FINANCIAL FUTURES AND OPTIONS

FOREIGN EXCHANGES

Dollar firm against D-Mark

THE DOLLAR had a slightly firmer tone in quiet trading on the foreign exchanges. Tokyo was closed for a public holiday yesterday and many European centres will be closed today for the May Day holiday. There was no important economic news yesterday and currencies generally lacked direction. US personal income rose 0.8 per cent in March, compared with forecasts of around 0.6 per

forecasts of around 0.6 per cent, while consumption rose by the expected amount of 0.4 per cent. The figures had no impact on the dollar, which traded within a narrow range.

At the London close the dollar had improved slightly to DM1.6785 from DM1.6755 and to FFr5.6325 from FFr5.6225, but was unchanged at Y158.80 and fell to SFr1.4510 from SFr1.4560. According to the Bank of England the dollar's index was unchanged at 68.4. index was unchanged at 68.4.

Sterling recovered from a weak start to finish firmer on the day. Trading was thin and nervous ahead of Thursday's local government elections in Britain, amid expectations of losses for the ruling Conservaiosses for the ruing conserva-tive Party. Fears about the economy are tending to weigh on the pound. Mr John Major, the UK Chancellor, warned yesterday of rising inflation, and last week's disappointing trade figures have not been for-

E IN NEW YORK

Apr.30	Late			Close
C Spot) month) months 12 months	2.63-1 9.40-1).95pm 2.60pm).30pm	9	315-1.4325 .90-0.89pm 59-2.56pm 23-9.13pm
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Seek of England Index Camps % Apr.30

CURRENCY MOVEMENTS

OTHER CURRENCIES

gotten, but sterling staged a late rally to finish in London towards the top of the day's range. It gained 30 points to \$1.6395.

Sterling also advanced to DM2.7525 from DM2.7425; to FFr9.2350 from FFr9.2000; and to Y260.25 from Y259.75, but eased to SFr2.3800 from SFr2.3825. On Bank of England figures the pound's index fell

0.1 to 86.6. The Spanish peseta remained at the top of the European Monetary System, and the Italian lira was also firm, close to its divergence limit against the weaker members of the water The Perick. limit against the weaker mem-hers of the system. The Danish krone and Belgian franc were steady, despite last week's cut in interest rates in Copenhagen and Brussels. The French franc was also little changed after a reduction in the Bank of France's official interest rates last week. The D-Mark finished at FF13.3555 against the franc

in London, compared with FFr3.3550 on Friday, and fall to L732.65 from L733.05 in terms of the lira. In Milan the Bank of Italy bought DM133m and FFr100m as the lira improved

at yesterday's fixing.
The Australian dollar was firm, rising to 75.00 US cents from 74.95 in London. Earlier in Sydney the local currency threatened to rise above 75.30 cents antil the Reserve Bank of Australia intervened to stem

the currency's advance.

Speculation that Australian inflation will remain high enough to keep short term interest rates around 15 per cent is underpinning the local dollar, but intervention by the Reserve Bank is increesing market nerves. Dealers suggested the future for the currency is uncertain, with high yields possibly keeping the currency firm but eco-nomic fundamentals threaten-ing to undermine confidence.

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Apr.30	Day's spread	Clops	One month	% pl	Three months	15. 14.
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Charges are for Ecs, therefore positive change denotes a week corre-actionness calculated by Figure 13 There.

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No. 007779 of 1989 IN HIGH COURT OF JUSTICE CHANCENY DIVISION IN THE MATTER & NORTHERN COUNTERCIAL TRUST LIMITED

> IN THE MATTER OF THE COMPANIES ACT 1965

was on the 4th December 1985 presented a Her Majesty's High Court of Justice for the confirmation of the reduction of the capital of

IN THE HEAH COURT OF AUSTICE No. 002498 of 1998 CHANCELY INVISION IN THE MATTER of LLOYDS HEMESTS RETAIL (MORTH

> IN THE MATTER of the Companies Act 1985

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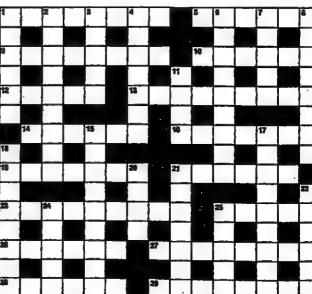
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FINANCIAL TIMES

CROSSWORD

JOTTER PAD

No.7,227 Set by GRIFFIN



ACROSS
1 Seat of unusual charm and

appearance (8) 5 See deer outside and call girl (6)
Opening article in recent

circulation (8)
10 Unmarried char takes in student (5) 12 Dreadful note in funeral

song (5)

13 Left one in big room resolving difficult situation (9)

14 Doctor admitted bad wind's a risk (6) 18 Headmaster from Marazion moved here (7)

Pity sitting in bath spoilt drink! (7) 21 Wolf got shy note with no name (6) Pass union associate (9)

25 Condescend to check round inside (5) 26 Fashionable party needs alternative type of firework

27 Very large copper slow to kiss (8)
28 Turned key and pulled (6)
29 Has way to enter joint with difficulty (8)

DOWN 1 Programme for Time and Trouble (6) 2 Stuffs friend's foreign

money in it (9) Pull the man a half, love (5) 4 Grade of nice development having nothing built up in it (7)

6 For "breakdown of sanity" one doctor inserted "hostility" (9)
7 Statutory time to retire in the Fifties (5)
8 Abstaining from rising to carry duck outside (8)
11 Father changes a baby endlessly (4)

lessly (4)
15 Be taking part and carrying a banner (9)
17 New to a post he's a manipulator (9) 18 Purity; can it work in a

filthy place? (8) 20 Grand in colour, it's enor-

21 London district church has lease renewed (7)
22 Increase charge for maintenance (6)
24 Loaded youth sent good

man away (5) 25 Pronounce fit (5) Solution to Puzzle No.7,226

MONEY MARKETS

Record shortage THERE WAS a record shortage amounts on May 8 and 9 at a

of credit on the London money market yesterday and fixed period interest rates were firm as traders bid for funds to balance books at the end of the month. Three-month sterling interbank rose to 15%-15% per cent from 15% 15% and 12month money money firmed to 16-15# per cent from 15#-15#.

The Bank of England initially forecast a day-to-day credit shortage of £2,500m, but revised this to £2,600m at noon, and to £2,650m in the afternoon. The market expected a

UK elearing bank base lending rate 15 per cont

large shortage, but the published figure was about double most forecasts. An early round of help was offered and at that time the authorities bought £604m bills, including £22m bank bills outright, in band 2 at 14% per cent. Another £582m bills were purchased, for resale to the

market in equal amounts on May 8 and 9, at a rate of 14 In further operations before lunch the Bank of England purchased £465m bills, including £231m bank bills outright, in band 2 at 14% per cent, plus £234m bills for resale to the market in equal

amounts on May 8 and 9 at a rate of 14½ per cent.

In the afternoon another £1.557m bills were bought, including £1.370m outright, by way of £344m Treasury bills in band 1 at 14% per cent; £207m bank bills in band 1 at 14% per cent; £10m local authority bills in band 2 at 14% per cent; and £809m bank bills in band in band 2 at 14% per cent. Another £187m bills were purchased, for resale to the purchased, for resale to the market in equal amounts on May 8 and 9 at a rate of 14# per cent. Late assistance of around £25m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1,937m, with Exchequer transactions absorbing £1,020m, and bank balances below target £120m. These outweighed a fall in the note circulation adding 2575m

to liquidity. In Frankfurt call money was volatile on end of month book squaring, but it was not expected that banks would have any problems meeting last month's DMSS.1bn reserve requirement. The Bundesbank has offered liquidity to the money market this week, via securities repurchase agreement tenders for 35-day and 63-day money, at variable bld rates. Two earlier facilities totalling DM32.3bn expire tomorrow, after the May Day

FT LONDON INTERBANK FIXING CLLOD a.m. Apr.300 3 essale 100 dellas A country by Parties Md 85 offer 855 MONEY RATES

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Treasury Bills (sell); one-month 14() per cent; three months 144) per cent; Bank Bills dells; one-month 14() per cent; three months 14() per cent; Treatury Bills; Average tender rate of discount 14 5200 pc EGOD Fixed Rate Sterling Export Finance. Make up day March 30, 1990. Agreed rates for period April 25 (of May 25, 1990, Scheme is 1.5, 90 pc., Schemen: II & III; M.5.75 pc., Reference rate for period March 1, 1990 to March 30, 1990, Scheme (V&V 15, 31) pc. Local Authority and Finance Houses seven days notice, others seven days fined. Finance Houses Base Rate 151; from May 1, 1990; Bank Deposit Rates for sum at seven days notice of period (Scheme Voll). Certificates of Tax Deposit Notice (5); Deposit Scheme 100, Deposit Scheme (V&V 15, 31) per cent; one-three months 13 per cent; three-lin months 13 per cent; six-oline months 13 per cent; there months 13 per cent; Under scholar months 13 per cent; Under scholar for cent from Bct 9,1999, Deposits with the period of the Deposit Scheme (V&V 15, 1999), Deposits with the months 15 per cent; Under \$1,000 Line per cent from Bct 9,1999, Deposits with the period of the Deposits of the Deposi

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1.00 1.00	Your FT hand delivered in Germany Stocks Closing Change Traded Prices on day 17.5m 17.5m 27.5m 18.5m 27.5m
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TOTAL RETURN

(Dollar terms)

93.98

346.04

834.47

707.30

1.597.44

191.67

587.43

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Dow drifts as investors await economic signals

Wall Street

rebound from last Friday's sharp fall yesterday morning, as equities drifted modestly lower in very low volume, writes Janet Bush in New York. At 2pm, the Dow Jones Industrial Average was quoted 2.71 lower at 2.642.34 after volume reached only 73m shares at midsession. The Dow had

closed 31.53 lower on Friday, its lowest close since March 1. Other major indices were also lower at midsession with the Standard & Poor's 500 down 1.10 point at 328.01 and the Nasdaq Composite index of over-the-counter stocks 0.38 down at 417.60. The Treasury ing a quiet morning to leave the benchmark long bond down % point at midsession for a yield of 9.03 per cent. The focus of both bond and equity markets is whether economic growth has rebounded

enough from weakness in January and February for the US Federal Reserve to combat obvious inflationary pressures by tightening monetary policy.

There is a lot more economic evidence due this week, cul-

minating in Friday's April employment release which is

Seoul suffers record daily loss

TOKYO'S closure yesterday, for the first of the Golden Week holidays, left Pacific Rim markets upset by Wall Street's fall on Friday and by their own

SEOUL plunged on news that the Government had no intention of supporting the market and as industrial rela-tions continued to deteriorate. The composite index fell 31.71. or 4.4 per cent, to 688.66, the largest daily decline ever. The index now stands at its lowest level since October 13, 1988. Protests by investors against

Vienna falls furthest as the world

HERE WAS scant fare in the world's stock markets last week, with every one of them recording a decline according to the FT-Actuaries World Indices. The falls were modest, however. with only Austria dropping by

more than 4 per cent.

Of the leading markets,
West Germany and the UK
were the worst performers, with falls of 3.8 and 3.7 per cent respectively. West Ger-many was still worried about the inflationary impact of monetary union between East and West, and concerned about forthcoming industrial action by members of IG Metall, the metalworkers' union. The UK was unnerved by a worse-than-expected March trade deficit, falling

bonds and sterling, and some poor company results, espe-cially in the property sector. The US fell 1.8 per cent, extending its loss over four weeks to 3.1 per cent. Fears of ligher interest rates, particulariv after a larger-than-expec ted rise in durable goods orders in March annot Tuesday, and a declining bond market hit share prices. While other leading markets

growth in the non-farm pay-roll, not just because of additional hirings to carry out the recent US census.

Also due this week are leading indicators for March, the April report from purchasing managers and the Fed's Tan Book of regional economic

meeting of finance ministers and central bank governors of the Group of Seven in Paris on Monday in advance of the IMF and World Bank meetings. Amid talk of a coordinated hike in interest rates in Japan, West Germany and US, this meeting is particularly impor-tant for the markets.

Among featured stocks yesterday was Baltimore Bancorp which jumped \$3% to \$15 after receiving a \$17 a share takeover offer from First Maryland Bancorp, a subsidiary of Allied Irish Banks. Union Texas Petroleum Holdings added \$2% to \$20% after the board said that it would explore the sale of the company and other alternatives to boost share-

holder value. Among the country funds, Korea Fund fell \$1 to \$16% following a record one-day fall on the Korea Stock Exchange

because of concern about grow-

AUSTRALIA fell on concerns about the future of Eiders IXL,

after UK regulators said on Fri-day that they would investi-gate a proposed restructuring of Elders' UK brewing interests

with Grand Metropolitan. The stock dropped 7 cents to A\$1.67. The All Ordinaries index fell 22.0 to 1,434.5. NEW ZEALAND was unset-

tled by threats of a strike by

data processors at the country's four biggest banks. The Barclays index fell 29.32 to

1,673,40, the lowest close since

February 1988. HONG KONG was depressed.

- 1.60 - 1.95

-2.52 -2.38

-3.36 -3.65

-2.30

-1.67

fell by more than the overall World Index, which lost 1.7 per cent last week, Japan was in a more resilient mood, eas-

ing only 0.4 per cent. It is still

the world's worst performer

this year, however, standing

Austria lost 6.3 per cent last

week as investors began to

24 per cent lower in local cur-

EUROPE

Mexico ...

Hong Kong

Japan Malaysia New Zealand ...

South Africa

WORLD INDEX

rency terms.

MARKETS IN PERSPECTIVE

-1.65 -3.82 -6.48 +18.68

+1.43 +9.66 -3.94 -0.15 -7.19 +12.69 +8.29 -9.99 +5.41 +11.96

+0.78 -14.61

-20.34

+4.85 -2.48

+0.08

-7.78 -6.50 -13.96 -3.14 +6.67 -6.95 +7.11 +159.83 +30.91

-7.38 + 20.86 + 2.48

-7.61 +4.61

-5.33

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-3.88

-2.36 -1.20

-6.70 +8.89

-9.57 -4.34

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+5.22

-12.63

+1.68

+2.05 -2.64 -13.82 -17.90 -16.67

wonder whether they had been over-optimistic about eastern

cent up in local terms since

Jacqueline Moore

the start of 1990.

expected to show strong ing labour unrest.

Pepsico gained \$% to \$65% after reporting first quarter earnings of 68 cents a share compared with 62 cents share a United Healthcare rose \$% to

\$10% in over-the-counter trad-ing apparently on healthy first quarter earnings from a com-petitor, US Healthcare, Nashua gained \$% to \$40%. The company said it planned a Dutch auction offer for about 30 per cent of its common shares and increased its quar-

terly dividend by 20 per cent.

TORONTO stocks were steady at lower levels in light, midses-sion trade. The composite index lost 11.5 to 3,324.6 on volume of 9.74m shares. Declines led advances 250 to 143. Gold shares lost ground after London spot bullion prices

slipped to their lowest level since October 1989. Lac Minerals fell C\$% to C\$12%, American Barrick lost C\$% to C\$18%, Placer Dome dropped C\$% to C\$17% and Corona eased C\$% to C\$7%.

Sears Canada dropped C\$% to C\$11% after reporting a loss for the first quarter, mainly dus to a drop in big ticket

Brazilians digest Collor's bitter medicine

Jacqueline Moore on São Paulo's progress after a lively March for Latin America

% Change on % Change Feb 31 '89 on Dec '89

-51.2

-17.9

62.70

744.66

190.91

156.63

96.37 36.09

IFC EMERGING MARKETS INDICES

796,092.22

765.07

176,13

351.78

8,875.31

BRAZILIAN stocks have recovered some ground after their 55 per cent plunge in dollar terms between the end of February and the end of March on the International Finance Corporation (IFC) index. The market seems to be starting to come to terms with the austerity measures, introduced by the new President Mr Fernando Collor de Mello on March 15, which sent share prices into a nosedive. The Brazilian fall was March's biggest movement among the emerging markets covered by the IFC, although most of the action was concentrated in the Latin American region. Venezuela and Argentina continued to advance, adding 47.9 per cent and 21.6 per cent in dollar terms, while Colombia fell 24.9 per cent. Local observers in Brazil believe the Collor programme, which included the blocking of private financial assets. changes to the currency, and tax increases, could revive the country – and the stock mar-ket – in the long term. "The new government programme is audacious . . The measures will restore a favourable cli-mate for investment, both for foreign and domestic inves-tors; . . . it is a giant stride to transforming the '90s," said Mr Mailson da Nobrega, former Finance Minister of Brazil, in London last week.

Mr Roger Wright, the chief executive of the fund management department at Garantia, a Brazilian asset management Banco de Investimentos Garan-tia, explained that the mea-

index another 12.27 lower at

(62) (49) (34)

from an average \$53.4m in 1989 to about \$10m to \$15m, because of the liquidity squeeze. After the sharp fall in March, how-ever, prices have rebounded and turnover has picked up; the São Paulo Bovespa dollar-adjusted index, which stood at

1.61 towards the end of March, closed at 3.16 on Monday in turnover of \$17.6m, although it remains about 50 per cent below its mindrach level.

Price/courings ratios had Price/earnings ratios had fallen from an average 6.2 last

statement on Friday that it was considering some form of partnership with Philips.

Alitalia rose L95 to L1,850 after reporting a loss of L151hn in 1989 on Friday and suspending the dividend on its savings and preferred shares. Dealers said the market had discounted these developments.

these developments.

ZURICH fell in reaction to declines in Frankfurt and high

interest rates, but share prices finished above their day's lows in thin trading. Nestlé said that the weak market would lead it to cancel its planned

capital increase; the food com-pany's bearers lost SFr100 to SFr3,250 and its registered

shares dropped SFr100 to

Feb 31 '90 on Dec '89

79:1

16.8

10.5 52.0

-9.6 -1.2

9.0

-10.9

(Local currency terms)

-38.8

-23.2

5.6 --9.7

in 1985 and a trough of 4.2 in 1982, said Mr Wright. He pre-dicted that this year would be one of stabilisation for compa-

adex slipped 4.0 to 577.2.
STOCKHOLM marked the

Storaffeno deal with a SKr5 rise to SKr295 in the bidder's shares. Elsewhere, the market was very slack and the Affarsvärlden General index fell 8.7

Mr David Longmuir of Klein-wort Benson observed that Sweden was no longer a good place to make paper, with fuel and labour costs escalating; and that Stora had just bought the largest paper and board manufactures in the FFC in

manufacturer in the EEC, in the Community's largest single market for these products.

VIENNA dropped as the pes-simism deepened, with the bourse index down 20.92, or 3.2

per cent, at 631.41.

Bourses anticipate holiday in gentle decline

proposed East German joint

ventures. The engineering industry association, VDMA, said later that March engineering orders were flat compared with the same month of 1989.

The day's most severe decline came in Horten, the BAT-controlled retraler, which halved its dividend last Friday. The shares fell DM30 to DM22; down 24 per cent from their high for this year.

MILAN essed in thin trad-ing, the Comit index losing 1.71

to 689.61. Turnover was esti-mated at well below Friday's modest L140bn. Traders expec-

ted business to remain quiet until Sunday's local elections.

Olivetti slipped L121 to L7,072

ity that the US would strip China of its Most Favored Nation status, so hitting trade. The Hang Seng Index fell 36.24 to 2,950.09.

TAIWAN came under renewed selling pressure when the index went through the 9,400 support level. The weighted index, which dropped 49.28 on Saturday, plunged an additional 373.13 to close at that Navigation Mixte, the holding company, is setting up a joint insurance company with Allianz of West Germany took some of the speculation out of the French stock. Mixte, which was the object of an abouting tabases estimate his MANILA suffered as the electricity crisis continued and rumours of a coup attempt per-sisted. The composite index fell

% change | % change storling † | in US S †

+37,51 +39.56

-5.41 +10.02

-6.89 -2.89

+5.40

-6.69 -0.49

~3.77

-0.94 +0.52

-6.80 +8.40

-8.26 -4.32

-4.65

-5.45

- 16.88

+3.85

- 16,78

-15.59 -14.33 -8.32 -6.95 +23.46 +25.32

-12.25 -10.94

light trading.

One of the day's most active stocks was Saint-Gobain, which eased FF12 to FF1600 after Moody's Investors Service of the US said that it might downgrade the glass-maker's Prime-I debt rating. This follows Saint-Gobain's purchase last week of Norton, the US

ings at Louis Vuitton, the lug-gage arm, had been affected by the falling yen.

Renault rose FFr27 to FFr1,839 after the carmaker said it would pay a dividend for the first time since 1980. to 2,046,46 in turnover of about

FRANKFURT saw the DAX

SOUTH AFRICA

JOHANNESBURG was etc JOHANNESBURG was steady before today's May Day holi-day and talks between the Government and the ANC share index rose 3 to 3,032.

BOURSES FINISHED April in gentle decline yesterday, anticipating today's May Day holiday. Amsterdam was closed for Queen's Day, writes Our Markets Staff. 1,813.25 as turnover hit a new low for the year, DM3.7bn against DM6.3bn on Friday. The most active stock of the day was Veba, which fell DML50 to DM448. While Veba PARIS relied on a few items said that it had made a DM350m profit on last week's sale of just over 50 per cent of Feldmühle Nobel to Stora, the of corporate news to provide interest. The announcement

Swedish forestry group, there were still profits to be taken after its rise from DM439.50 in the middle of last week. Steels and engineerings fell abortive takeover attempt by Paribas last year, fell FFr110 to FFr1,940, the day's largest as the metalworkers union, IG Metall, began warning of strikes in some key companies. Thyssen dropped DM5 to DM287 and Linde DM8 to cline in percentage terms, in DM950, the latter in spite of a

light trading. strong County NatWest buy-re-

LVMH, the drinks and lux-LVMH, the drines and (nx-ury goods group, dropped FFr75 to FFr4,685 after hitting a day's low of FFr4,633. Vol-ume shrank to 15,120 shares, after the busy trading at the end of last week following Thursday's court decisions and Thursday's court decisions and the resignation of Mr Henry Vuitton. One salesman said: "Some of the speculation has to come out in the short term," adding that he would like to see an indication of how earn-

The CAC 40 index lost 19.81 FFrL5bn, down from Friday's

European prospects. Last week's fall, however, was only a slight dent in the market's performance this year; it remains more than 39.2 per cent up in least terms since

GLOBE



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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		FI	RIDAY APR	IL 27 1990			THURSE	AY APRIL 2	5 1990	DO	LAR BRUE	x
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1990 High	1990 Low	Year ago (approx)
Australia (81)	127.69	- 1.6	115.68	113.29	-0.6	6.12	129.82	117.79	114.02	158.31	127.69	135.19
Austria (19)	254.28	- 1.1	230.36	222,59	-0.8	1.20	257.00	233,19	224,36	285.63	193.15	123,44
Bolgium (61)	146.46	-0.4	132.69	125.15	-0.5	4.65	146.99	133.37	125.76	160.02	132.11	133,58
Canada (120)	130.37	-1.3	118.11	109.84	 1.0	3.63	132.03	119.79	110.95	153.61	130.37	136.73
Denmark (34)	244.63	+0.2	221.62	212,52	+0.4	0.99	244.14	221.52	211.69	260.82	236.69	180.28
Finland (26)	130,18	-0.3	117.94	108.70	-0.3	2.48	130.61	118.51	109.03	152,29	129.99	154.82
France (125)	163.32	+0.0	147.96	144.04	-0.3	2.80	163.36	148.22	144.53	166.43	141.89	120.38
West Germany (94)	128.35	-0.3	116.28	111.81	-0.7	1.97	128.77	116.84	112.60	137.71	122.05	86,55
Hong Kong (48)	123.46	-0.9	111.85	123.50	-0. 8	5.04	124.59	113.05	124.59	126.90	112.24	131.42
ireland (17)	182.50	-0.3	165.34	160.77	-0.6	2.67	183.12	166.15	161.77	198.57	181.49	150.08
Italy (96)	100.42	+0.5	90.97	92.11	+0.1	2.49	99.92	90.66	92.00	103.73	91.85	81.74
Japan (454)	135.25	+0.2	122.53	135.76	+0.3	0.61	134.95	122.44	135.37	197.26	124.40	189.31
Malaysia (35)	207.66	+0.1	168.13	217.21	+ 0.0	2.49	207.51	188.28	217.22	245.32	207.04	177.93
Mexico (13)	407.87	-0.2	369.51	1253.09	-0.2	0.41	408.51	370.65	1255.06	412.02	324.53	181.84
Netherland (43)	136.10	-0.5	123.30	117.09	- 0.9	4.81	136.82	124.14	118.12	145.66	130.43	121.20
Now Zoaland (17)	60.88	- 1.7	55.16	56,30	-1.0	7.79	61.97	56.22	56.86	75.36	60.31	70.83
Norway (24)	219.87	-0.7	199.19	194,80	-0.6	1.61	221,36	200.85	195.97	245.90	202.34	186.68
Singapore (25)	182.45	+0.6	165.29	157.77	+ 0.6	1.91	181.29	164.49	156.77	199.38	179.70	153.50
South Africa (60)	175.02	+0.7	158.58	165.84	+0.7	3.80	173.80	157.70	154.75	251.39	173.80	141.87
Spain (42)	151.84	-0.8	137.58	122.22	-0.6	4.34	153.01	138.83	122.93	165.19	132.84	153,79
Sweden (35)	186.50	-0.5	168.98	168.41	-0.5	2.39	187.45	170.08	169.20	206.95	173.89	159.17
Switzerland (65)	91.03	-0.3	62.47	82.17	-0.6	2.51	91.28	82.82	82.65	99,12	88.75	75.56
United Kingdom (306)	140.04	-1.1	126.87	126.87	-1.3	5.21	141.66	128.53	128.53	164,31	140.04	148.38
USA (537)	133.11	-1.1	120,59	133.11	-1.1	3.62	134.61	122.14	134.61	145.40	130.61	125.97
Europe (987)	136.62	-0.6	123.77	120.63	-0.8	3.68	137.38	124.65	121.58	146.68	135.57	120.62
Nordic (119)	187.08	-0.2	169.49	152.ST	-0.1	1.74	187.54	170.16	159.59	201.89	185.01	155.57
Pacific Basin (680)	134,45	+ 0.1	121.80	134.23	+0.2	0.95	134.28	121.83	133.93	192,75	124.63	184.69
Euro - Pacific (1647)	135.68	-0.2	122.92	129.27	-0.2	2.06	135.89	123.29	129.51	174,18	130.35	159.09
North America (657)	132.85	-1.1	120.36	131.57	-1.1	3.62	134.36	121.91	133.05	145.78	131.02	126,52
Europe Ex. UK (681)	132.48	- 0.2	120.02	116.13	-0.5	2.60	132.77	120.47	116.69	136.21	124.81	103.35
Pacific Ex. Japan (206)	124, 18	- 1.1	112.50	113.55	-0.6	5.33	125.62	113.97	114.24	139.32	124.18	129.29
World Ex. US (1840)	136 04	-0.2	123.24	129.19	-0.2	2.13	136.28	123.65	129,45	173.77	131.30	158, 15
World Ex. UK (2071)	133.37	-0.4	120.83	130.76	-0.4	2.38	133.96	121.55	131.34	162.00	130.80	145.30
World Ex So. Al. (2317)	133.70	- 0.5	121.13	130.17	-0.5	2.63	134.39	121.94	130.86	161.84	131.95	145.59
World Ex. Japan (1923)	134.62	0.9	121.96	127.72	-0.9	3.71	135.82	123.24	128.94	145.52	134.62	124.65
The World Index (2377)	133.95	-0.5	121.35	130.35	-0.5	2.64	134.63	122.16	131.03	162.05	132.25	145.56

Constituent change 30/4/90: Delotion: Feldmuchie Nobel (West Germany).Latest prices were unavailable for this edition.